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**From:** Kelly, Albert [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=08576E43795149E5A3F9669726DD044C-KELLY, ALBE]  
**Sent:** 7/25/2017 12:39:44 PM  
**To:** Lynn Schloesser [lschloesser@acec.org]  
**CC:** Falvo, Nicholas [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=424ac90ea7d8494a93209d14d37f2946-Falvo, Nich]; lbarinka\_eaest.com [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a0c094742cdc402f923f7aee6c652223-lbarinka\_ea]; christopher.bredehoeft@hdrinc.com; Dan Castle (dcastle@ene.com) [dcastle@ene.com]; Donovan Kevin T. [kdonovan@ene.com]; Hoppy, Brian K (Brian.Hoppy@hdrinc.com) [Brian.Hoppy@hdrinc.com]; Jeanne Litwin (LitwinJ@cdmsmith.com) [LitwinJ@cdmsmith.com]; Fritz Meyer [fmeyer@eaest.com]; mtilchin@ch2m.com; paul.brown@tetrattech.com; PE Pete Delano (pdelano@nobiseng.com) [pdelano@nobiseng.com]; Ram D. Ramaswami [rramaswami@PWT.COM]; Robert Hood [Rob.Hood@CH2M.com]; robert.beck@westonsolutions.com; sean.mcgraw@westonsolutions.com  
**Subject:** RE: ACEC comments on EPA Memorandum "Prioritizing the Superfund Program," May 22, 2017

Thank you Mr. Schloesser. Your comments are very appreciated. Interestingly, you will see today that in the initial report is a provision to review all of EPAs contracting procedures so your comment will give us a leg up on execution. Thank you.

Albert Kelly  
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Ex. 6

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**From:** Lynn Schloesser [mailto:lschloesser@acec.org]  
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**Subject:** RE: ACEC comments on EPA Memorandum "Prioritizing the Superfund Program," May 22, 2017

Mr. Kelly:

The Superfund Workgroup of the American Council of Engineering Companies (ACEC) submitted comments dated July 14, 2017 on the Administrator's May 22, 2017 memorandum "Prioritizing the Superfund Program." We look forward to the report directed in the memorandum. In the meantime, we make one additional comment as follows:

- EPA's contracts and acquisition office is a key player on EPA's "Superfund Team." The performance of the acquisition management group can be a catalyst for, or a barrier to achieving the goal of improving the efficiency and effectiveness of the Superfund program. In order to realize the program improvements envisioned by the EPA Superfund Task Force, EPA's procurement and contract administration function needs to have adequate staff resources, with the training and experience to efficiently procure and implement contracts. If that function is understaffed, or doesn't have the

appropriate experience and training to implement the next generation of Superfund contracts, targeted improvements under the strategies and approaches developed by the Task Force may be at risk.

We look forward to the Task Force report and future opportunities to discuss the points raised in this, and our July 14, 2017 letter.

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**Subject:** ACEC comments on EPA Memorandum "Prioritizing the Superfund Program," May 22, 2017

Mr. Kelly:

The Superfund Workgroup of the American Council of Engineering Companies (ACEC) greatly appreciated the time you took on June 15, 2017 to discuss the objectives of the EPA Superfund Task Force as outlined in the Memorandum (memo) of May 22, 2017 from EPA Administrator Scott Pruitt, "Prioritizing the Superfund Program."

We also appreciated the opportunity to present a pre-publication copy of the independent report by Katherine Probst, commissioned by ACEC, “Superfund 2017: Cleanup Accomplishments and the Challenges Ahead.”

Our discussions with you concerning the objectives enumerated in the memo largely raised points concerning desirable cultural and structural changes within the Superfund program.

- To streamline and improve the efficiency and efficacy, we strongly advise:
  - Up-front end-use decisions are key to impactful change through-out the program.
  - Once made, maintain organizational accountability for regulatory decisions- minimize revisiting or revising those decisions based on individual preference.
  - Recognize RPMs who demonstrate high performance through innovative and accelerated site cleanup.
  - Adaptive project management, e.g., taking early actions, overlapping phases of the Superfund process, and conducting concurrent rather than sequential reviews, should be encouraged to accelerate project completions.
- To accelerate the processing of prospective purchaser agreements, we observe that:
  - An off-ramp concept of early use-decisions would open up greater potential for P3s.
  - Several state-level cleanup programs can serve as models for how to accelerate cleanup under Superfund (e.g., the Virginia Voluntary Cleanup Program).
- To streamline and improve the remedy development and selection process, we note that:
  - Contaminated sediment cleanups conducted under the Great Lakes Legacy Act, incentivizes cooperation and investment among stakeholders, and can serve as a model for sediment cleanups under Superfund.
  - The National Remedy Review Board and the Contaminated Sediments Technical Advisory Group are positioned to play a strategic, catalyzing role in the cleanup process. The NRRB’s role can be streamlined, and would benefit from a stronger technical “bench”. CSTAG has defined effective strategic management approaches for effective risk-based cleanup, but can default to overly conservative remedies or assumptions that are out of alignment with intended end-uses.
- While not applicable to all sites, Superfund cleanups can be the enabling work that allows for infrastructure improvements, and those improvements create economic value and promote economic development. Where those opportunities present themselves, the agency can leverage the infrastructure and economic development potential of sites early in the process, with the potential to attract private investment in the cleanup, and bring key stakeholders to the table as cleanup partners.
- Finally, risk management approaches that link appropriate and protective cleanup levels to the intended reuse can incentivize private investment. Overly conservative remedies can add costs without meaningful reductions in risk, and delay returning sites to productive use.

Thanks again for your time, and we look forward to continued discussions on these important topics.

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