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NOTES:

Mineral Feber  
Research Institute

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MINERAL FIBER RESEARCH INSTITUTE

ASBESTOS INSULATION SECTION

J-M

Armstrong Cork

National Gypsum

Flintkote

Ruberoid

Atlantic Asphalt & Asbestos (Tilo)

U. S. Gypsum

Baldwin-Ehret-Hill

Union Asbestos & Rubber (Division of  
Pittsburgh Corning)

Standard Asbestos

Eagle-Picher

Refractories & Insulation Co. (Division of  
Combustion Engineering)

48 Insulations

Fibreboard Paper Products

ASBESTOS TEXTILE SECTION

J-M

Garlock

H. K. Porter

Raybestos Manhattan

U. S. Rubber

American Asbestos Textile Corp.

Tallman-McCloskey Fabrics Co.

Gatke Co.

ASBESTOS PAPER SECTION

J-M

Nicolet Industries

Philip Carey

Ruberoid

Smith & Kanzler

ASBESTOS FELT SECTION

J-M

Philip Carey

Nicolet

Keystone Roofing

Ruberoid

Allied Chemical (Barrett)

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ASBESTOS-ASPHALT ROOFING SECTION

J-M  
Allied Chemical (Barret Division)  
Bird  
Fibreboard  
Philip Carey  
Pioneer-Flintkote  
Ruberoid  
U. S. Gypsum

ASBESTOS-CEMENT SECTION

J-M  
Flintkote  
Certain-teed  
Capco  
Nicolet  
National Gypsum  
Ruberoid  
Philip Carey  
U. S. Gypsum  
Supradur  
Atlantic Asphalt & Asbestos (Tilo)

ASBESTOS-ASPHALT SECTION

J-M  
U. S. Gypsum  
National Gypsum  
Barrett  
Certainteed  
3 M  
Flintkote  
Philip Carey

ASBESTOS-PLASTICS SECTION

GE  
Durex (Hooker Chemical)  
Reichold Chemical  
J-M

PRINTED  
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FLOORING SECTION

J-M  
Flintkote  
Ruberoid  
American Biltrite  
Keritile  
Azrock  
Armstrong  
Congoleum-Nairn  
Ever-Tex, Inc. (Div. Atlantic Tubing)  
Winburn Tile (Div. Mosaic Tile)

FIBER GLASS TEXTILE SECTION

J-M  
Owens-Corning  
Pittsburgh  
Ferro  
Gustin-Bacon  
Stranglas Corp.

FIBER GLASS INSULATION SECTION

J-M  
Owens-Corning  
Gustin-Bacon (CertainTeed)  
Pittsburgh  
Philip Carey (buys O/C)  
Flintkote (buys O/C)  
Insulite (buys O/C)  
Ruberoid (buys O/C)  
National Gypsum (buys O/C)  
Kaiser (buys O/C)

FRICTION MATERIALS SECTION

J-M  
Raybestos-Manhattan  
H. K. Porter (Thermoid Division)  
Abex  
Bendix (Marshall-Elipse Division)  
Firestone (World Bestos Company Division)  
Gatke  
Grizzly  
Auto Friction Corp.  
Brassbestos Mfg. Co.  
Chrysler (Chemical Division)  
H. Krasne Mfg. Co.

FRICTION MATERIALS SECTION (Continued)

Carlisle Corp. (Molded Materials Div.)  
Silver Line Brake Lining Corp.  
General Motors (Inland Division)  
American Brake Shoe Company (American Brakeblok and  
S.K. Wellman Divisions)  
Forcee Manufacturing Corporation  
Reddaway Manufacturing Company, Inc.  
Scandura, Inc.

PACKINGS & GASKETS SECTION

J-M  
The Allpax Company, Inc.  
Anchor Packing Company  
Belmont Packing & Rubber Company  
Braiding & Packing Works of America, Inc.  
A. W. Chesterton Company  
Clinton Manufacturing Co., Inc.  
Collins Packing Co., Inc.  
Crane Packing Company  
Chicago Rawhide  
The Darcoid Co., Inc.  
Detroit Gasket  
Durametallic Corporation  
John L. Dore Co.  
Certainteed  
Eureka Packing Co.  
F. D. Farnam Co.  
Fibreflex Packing & Mfg. Co., Inc.  
Flexitallic Gasket Company  
Garlock Inc.  
Greene, Tween & Co.  
Hercules  
LaFavorite Rubber Mfg. Co.  
Linear Incorporated  
The Marlo Company, Inc.  
Melrath Supply & Gasket Co., Inc.  
Metallo Gasket Co.  
Nicolet Industries  
Packing Engineering Corporation  
Periflex Inc.  
Phoenix Specialty Mfg. Co., Inc.  
Pilot Packing Co., Inc.  
Raybestos-Manhattan, Inc.  
Rogers Corporation  
Southeastern Products

PACKINGS & GASKETS SECTION (Continued)

Sterling  
United States Gasket Company  
United States Rubber Company  
Union Asbestos & Rubber Co.  
Victor  
Zimmerman Packing Company

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12/1/66

Appendix B

Basic Qualifications of an Executive Director

The Executive Director for the Mineral Fiber Research Institute should combine a scientific background, an orientation to industry, administrative capacities, and the ability to make effective appearances before open audiences, the press, and governmental bodies.

He should be able to grasp easily general policy laid down by a Board of Trustees and effectively formulate this policy into an action plan.

Administrative capacity and responsibility plus effectiveness as a public spokesman are probably of prime importance, followed closely by a knowledge of the industry's problems and acquaintance with the scientific aspects.

All of these qualifications, to some degree or other, may be found by seeking an Executive Director from the ranks of a university, or a scientific institution, from government, or from industry -- especially among those who may be faced with, or have already had, early retirement but could still be effectively active.

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Suggested Letter - 12/1/66

Appendix C

Dear \_\_\_\_\_:

We are inviting you and a few other leaders in the asbestos and other mineral fibers industry to meet together (when) for the purpose of initiating an industry-supported scientific research program into possible health effects of mineral fibers.

Increasingly, public health authorities, particularly in federal health and regulatory agencies, are focusing their attention on industrial products being introduced into the environment. Concern ranges from relatively limited effects of occupational exposures to much broader implications relating to the general public, or to relatively small groups within the public.

Along with many other substances, asbestos, fiber glass and other mineral fibers are coming more and more under scrutiny as possible air contaminants affecting health, not only in industry but in the general public. Although most published studies, and work that is underway, have been directed at asbestos fibers, attention recently has been extending to other mineral fibers with similar or other uses. Such possible effects as allergic reactions also are coming under study.

We believe it is essential for the industry to take leadership in sponsoring health research that will help develop the factual data needed to answer questions -- before they become matters of public controversy. Instances are already known to most of us

where some public concern has been aroused by published reports suggesting involvement of mineral fibers in health problems.

We are proposing the establishment of a Mineral Fibers Research Institute that will be in the public interest as well as the industry's interest. Some scattered company-sponsored research is currently in progress but we believe all would be better served if a coordinated, well-planned and executive research program were to be conducted under the auspices of a research institute.

We hope you will be able to join us.

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