

**To:** Paige Mathes[spmathes@stanford.edu]  
**Cc:** Hupp, Millan[hupp.millan@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Erin Marie Nichols[emnich@stanford.edu]  
**From:** Ford, Hayley  
**Sent:** Tue 11/7/2017 7:07:22 PM  
**Subject:** RE: Hoover Institution Rescheduling EPA Admin Pruitt

Great, thank you so much for accommodating us. We look forward to it!

## Hayley Ford

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Paige Mathes [mailto:spmathes@stanford.edu]  
**Sent:** Tuesday, November 7, 2017 2:04 PM  
**To:** Ford, Hayley <ford.hayley@epa.gov>  
**Cc:** Hupp, Millan <hupp.millan@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Erin Marie Nichols <emnich@stanford.edu>  
**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Works for us! I'll let Adam know.

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**From:** Ford, Hayley <ford.hayley@epa.gov>  
**Sent:** Tuesday, November 7, 2017 2:00 PM  
**To:** Paige Mathes  
**Cc:** Hupp, Millan; Bowman, Liz; Erin Marie Nichols  
**Subject:** RE: Hoover Institution Rescheduling EPA Admin Pruitt

Could we do 2-3PM on Dec 5? Would that work?

## Hayley Ford

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Paige Mathes [<mailto:spmathes@stanford.edu>]

**Sent:** Tuesday, November 7, 2017 12:19 PM

**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>

**Cc:** Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>;  
Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>; Erin Marie Nichols <[emnich@stanford.edu](mailto:emnich@stanford.edu)>

**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Hayley,

We could do mid-afternoon on December 4 or 5.

-Paige

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**From:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>

**Sent:** Monday, November 6, 2017 8:36 PM

**To:** Paige Mathes

**Cc:** Ferguson, Lincoln; Hupp, Millan; Bowman, Liz

**Subject:** RE: Hoover Institution Rescheduling EPA Admin Pruitt

Hi Paige,

I work on Administrator Pruitt's team with Liz Bowman. She forwarded me your below message and I wanted to touch base regarding this event. We are very much looking forward to it, but we just recently had some out-of-town travel surface that needs to happen around the time of this event. It is now looking like we will be out of town that week of Dec 11. Therefore, I was hoping that we could move the date of this event. I sincerely apologize for the inconvenience that this causes but I'm hopeful that we can still make this a great event with strong involvement.

In offering other dates that would work for us, we could do Dec 4 mid-afternoon, Dec 5, Dec 6, or Dec 7 afternoon. Would any of those dates work for you?

Please let me know. We really appreciate you working with us on this and can't wait to address the group. Thank you for understanding!

**Hayley Ford**

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Paige Mathes [<mailto:spmathes@stanford.edu>]

**Sent:** Monday, November 6, 2017 5:03 PM

**To:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>

**Cc:** Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>; Erin Marie Nichols <[emnich@stanford.edu](mailto:emnich@stanford.edu)>

**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Liz,

We have no plans to invite media.

-Paige

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**From:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>  
**Sent:** Monday, November 6, 2017 5:01 PM  
**To:** Paige Mathes  
**Cc:** Ferguson, Lincoln; Erin Marie Nichols  
**Subject:** RE: Hoover Institution Rescheduling EPA Admin Pruitt

Thank you, Paige. This still works for us, and this is closed-press, right?

**From:** Paige Mathes [<mailto:spmathes@stanford.edu>]  
**Sent:** Monday, November 6, 2017 3:10 PM  
**To:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>  
**Cc:** Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>; Erin Marie Nichols <[emnich@stanford.edu](mailto:emnich@stanford.edu)>  
**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Hi Liz,

As promised, I wanted to touch base with you about Administrator Pruitt's December 13 event at the Hoover in Washington, DC office. When we talked a month or so ago we settled on the following:

- December 13, 11am-Noon
- off-the-record with no live stream
- recorded for possible future [Opening Arguments](#) podcast if your office provides permission
- invite only with approximately 40 people

Just wanted to make sure this was still agreeable. If so, Erin will be working a draft invitation to share with you for approval. We will also provide you with a list of those we intend to invite. If there is anyone on your end you want to make sure gets an invitation please send us the name, email, and affiliation.

In the meantime, if you have any questions or concerns feel free to contact me. We look forward to hosting the Administrator in December.

Best,

Paige

Paige Mathes

Senior Manager of Washington, DC Programs

US Secretariat to the North American Forum  
[Hoover Institution](#) | [Stanford University](#)

Phone: 202.760.3202 Cell: 202.674.9520

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**From:** Paige Mathes  
**Sent:** Monday, October 9, 2017 1:05 PM  
**To:** Bowman, Liz  
**Cc:** Ferguson, Lincoln; Erin Marie Nichols  
**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

2pm works. I'll send out a calendar invite with my desk number so you guys can reach Erin and I.

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**From:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>  
**Sent:** Monday, October 9, 2017 1:02 PM  
**To:** Paige Mathes

**Cc:** Ferguson, Lincoln; Erin Marie Nichols  
**Subject:** RE: Hoover Institution Rescheduling EPA Admin Pruitt

From 2 p.m. – 4 p.m. works for me.

**From:** Paige Mathes [mailto:[spmathes@stanford.edu](mailto:spmathes@stanford.edu)]  
**Sent:** Monday, October 9, 2017 12:49 PM  
**To:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>  
**Cc:** Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>; Erin Marie Nichols <[emnich@stanford.edu](mailto:emnich@stanford.edu)>  
**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Sure. Let me know what time works for you.

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**From:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>  
**Sent:** Monday, October 9, 2017 12:44 PM  
**To:** Paige Mathes  
**Cc:** Graham, Amy; Ferguson, Lincoln; Erin Marie Nichols  
**Subject:** RE: Hoover Institution Rescheduling EPA Admin Pruitt

Hi Paige – Happy to chat with you, but tomorrow is a big EPA announcement, so it would have to be Wednesday. Can we make that work? Thank you – Liz

**From:** Paige Mathes [mailto:[spmathes@stanford.edu](mailto:spmathes@stanford.edu)]  
**Sent:** Monday, October 9, 2017 12:39 PM  
**To:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>  
**Cc:** Graham, Amy <[graham.amy@epa.gov](mailto:graham.amy@epa.gov)>; Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>; Erin Marie Nichols <[emnich@stanford.edu](mailto:emnich@stanford.edu)>  
**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Hi Liz,

Just wanted to circle back with you on a call. Our office is prepping for a large

conference next week and I was hoping we could get our call in on the early side of this week. Would you have time tomorrow afternoon for a call?

Thanks,

Paige

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**From:** Paige Mathes  
**Sent:** Wednesday, October 4, 2017 12:23 PM  
**To:** Bowman, Liz  
**Cc:** Graham, Amy; Ferguson, Lincoln  
**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Thanks, Liz. I'm available anytime before 2pm ET.

Sent from my iPhone

On Oct 4, 2017, at 9:22 AM, Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)> wrote:

That would be great, let's chat on Friday.

**From:** Paige Mathes [<mailto:spmathes@stanford.edu>]  
**Sent:** Tuesday, October 3, 2017 7:29 PM  
**To:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>  
**Cc:** Graham, Amy <[graham.amy@epa.gov](mailto:graham.amy@epa.gov)>; Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>  
**Subject:** Re: Hoover Institution Rescheduling EPA Admin Pruitt

Liz,

I apologize to all for being unresponsive. October is a crazy month for Hoover DC. Any chance we could push a call until Friday when I can properly focus my attention to this event?

Best,

Paige

On Oct 3, 2017, at 6:53 PM, Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)> wrote:

Thanks, Amy. Paige, can we talk tomorrow afternoon?

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**From:** Graham, Amy  
**Sent:** Tuesday, October 3, 2017 6:14 PM  
**To:** [spmathes@stanford.edu](mailto:spmathes@stanford.edu); Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>  
**Cc:** Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>  
**Subject:** RE: Hoover Institution Rescheduling EPA Admin Pruitt

Hi Paige – Following up on this and looping in Liz Bowman who will be taking the lead on this morning forward.

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**From:** Graham, Amy  
**Sent:** Monday, October 2, 2017 4:54 PM  
**To:** '[spmathes@stanford.edu](mailto:spmathes@stanford.edu)' <[spmathes@stanford.edu](mailto:spmathes@stanford.edu)>  
**Cc:** Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>  
**Subject:** Hoover Institution Rescheduling EPA Admin Pruitt

Hi Paige – I work for EPA Administrator Scott Pruitt and your email below was passed along by our scheduling team. I'm reaching out to see if you can share some more detail about the November Opening Arguments event. Can you tell us a about that event and the format? Would the Administrator be speaking alone at a podium, or would his remarks be part of a panel or a moderated conversation? Who will be in the audience – and how many people would you expect? Is the event open press, or is it streamed live online? Would you plan to announce the Administrator's participation in advance of the event?

Any additional details you can share will be helpful to us as we determine what is possible in the Administrator's schedule.

Thank you,

Amy

**Amy Graham**

Deputy Associate Administrator for Public Affairs

U.S. Environmental Protection Agency

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202-306-5038 (cell)

**From:** Paige Mathes [<mailto:spmathes@stanford.edu>]

**Sent:** Friday, August 11, 2017 1:23 PM

**Subject:** Re: Hoover Institution Rescheduling

Dear All,

Hope you are all enjoying a somewhat quiet August. Just wanted to touch base with you again about rescheduling Director Pruitt's event at Hoover DC. Adam White suggested having the Director as an [Opening Arguments](#) guest in November 2017.

As we discussed before, we can make this more of an invite only event and closed to the general public. Let us know some dates that might work for the Director in November.

All the best,

Paige

Paige Mathes

Senior Manager of Washington, DC Programs

US Secretariat to the North American Forum  
[Hoover Institution](#) | [Stanford University](#)

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