

TMD Friction



3994 Pepperell Way
Dublin, VA 24084

TMD Friction, Inc.
3994 Pepperell Way
Dublin, Virginia 24084

Tel: (540) 674-3550
Fax: (540) 674-2380
www.tmdfrictioninc.com

Friction Materials Standards Institute, Inc.
588 Monroe Turnpike
Monroe, CT 06468

RE: MEMBER LISTING REVISION REQUEST

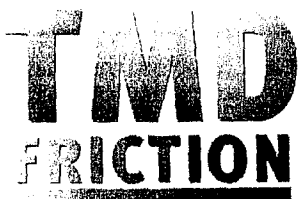
To whom it may concern:

This is a request to revise the member listing for TMD Friction, Inc. from Chris Watson to Bill Drozda, Chief Operating Officer. Please advise if this revision can be made or if I need to supply you with more information.

Thank you,

A handwritten signature in cursive script that reads "Karen B. Neice".

Karen B. Neice
After Market Administrative Coordinator
540-674-3585
kneice@tmdfrictioninc.com



TMD Friction, Inc.
3994 Pepperell Way
Dublin, Virginia 24084

Tel: (540) 674-3550
Fax: (540) 674-2380

To Our Valued Customers and Vendors:

Effective August 26, 2000, BBA Group PLC sold its worldwide friction division to a group of the former division's executives. The resulting company was named TMD Friction Beteiligungs GmbH and is headquartered in Leverkusen, Germany. Concurrent with this sale BBA Friction, Inc. was renamed TMD Friction, Inc. and continues to be headquartered in Dublin, Virginia, USA.

We have completed the change of name with the State Corporation Commission of the State of Virginia, retained the same Federal and State Taxation Identification numbers, and TMD Friction, Inc. is the legal successor corporation to all the business interests formally held under the BBA Friction, Inc. name.

In conjunction with these changes we have moved our banking arrangements to the Bank of America. Effective last week we have begun paying all vendors from our Bank of America Disbursement account #004122270086.

Effective immediately all payments being made to TMD Friction, Inc. should be made to our Bank of America Lockbox at the following address:

TMD Friction, Inc.
P.O. Box 3896
Chicago, IL 60693-3896

Please change your remittance records to reflect this change immediately.

We thank you for compliance with these new changes in our banking arrangements. If there are any questions please contact Lynne Smith at 540-674-3563, lsmith@tmdfrictioninc.com or myself at 540-674-3579, jcorn@tmdfrictioninc.com

Sincerely,

A handwritten signature in dark ink, appearing to read "John W. Corn".

John W. Corn, CPA
Chief Financial Officer

TELEPHONE (203) 452-1877
FAX (203) 452-7951

FRICTION MATERIALS STANDARDS INSTITUTE, INC.

588 MONROE TURNPIKE

MONROE, CT 06468

January 2, 2001

Mr. C. L. Broadstreet
BBA Friction, Inc.
3994 Pepperell Way
Dublin, VA 24084-3837

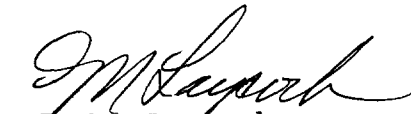
Dear Sir:

Enclosed is a copy of invoice number 9044. Please note that this invoice is six months old. All mailings to BBA Friction, Inc. will be stopped if invoice is not paid promptly.

Your attention to this invoice is appreciated. Thank you for your assistance.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE


G. N. Laycock
Executive Director

GNL:ld
Enclosure

FMSI 15080

BBA FRICTION, INC.

3994 PEPPERELL WAY · DUBLIN, VIRGINIA 24084-3837 · PHONE (703) 674-1050 · FAX (703) 674-1147



NOTICE:

***The telephone area code for BBA Friction, Inc.
in Dublin, Virginia has changed. The new
number is area code***

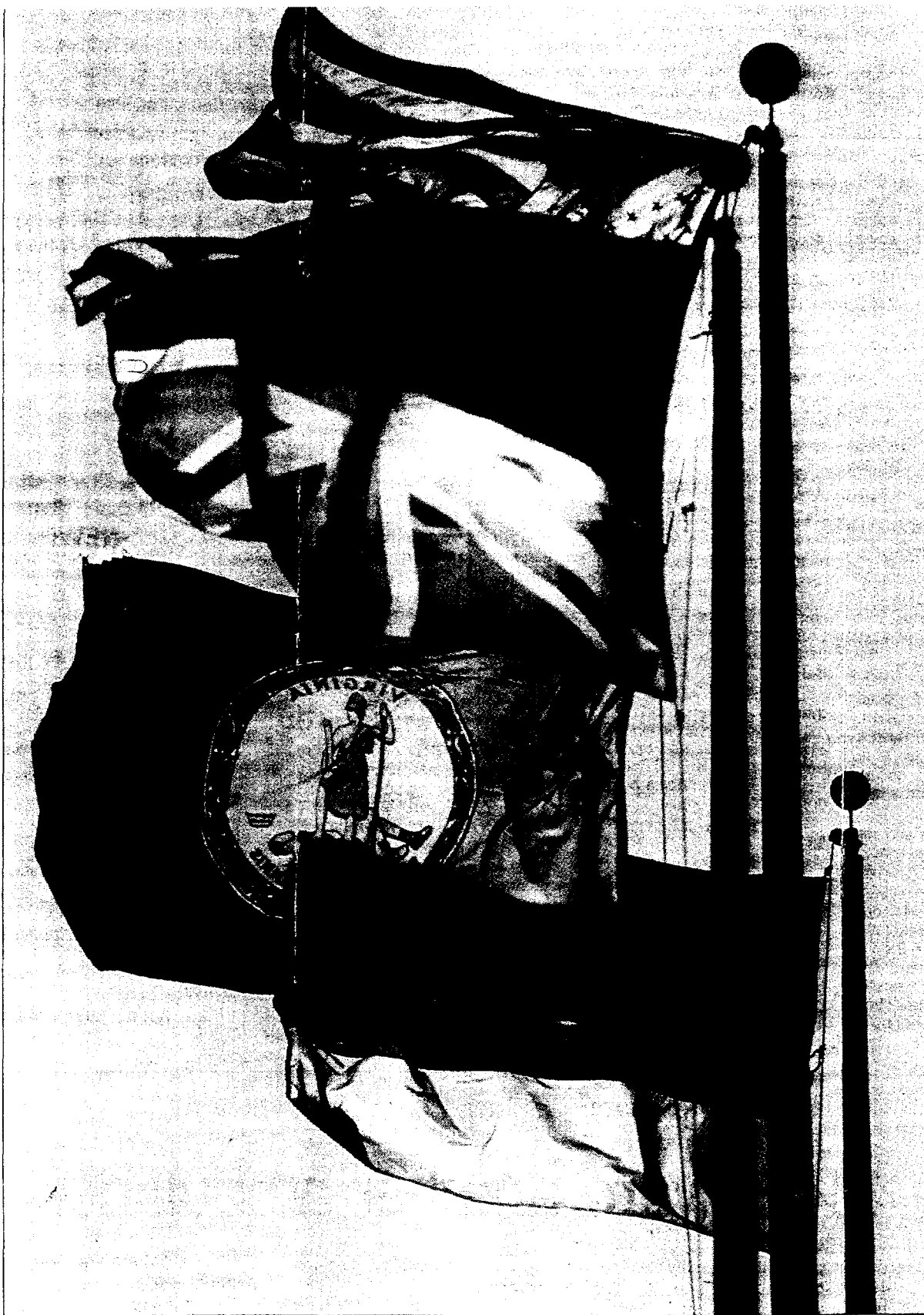
540

***This number applies to all BBA Friction, Dublin
telephone numbers and fax number. The former
area code of 703 will remain effective only until
January 27, 1996; in the interim, either the old
area code (703) or the new area code (540) can
be used.***

Thank you for making note of this change.

7619
7662
7668
7597
7330
7406
7434
7499
7599

7445
7606
7677



GENE DALTON/Staff

A breezy salute

Flags flapped in Wednesday's steady wind at the BBA Friction plant near Dublin. German and British flags fly alongside American and Virginia flags to

represent the company's two sister plants located in those European countries. BBA Friction is in the Pulaski Industrial Park.



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What makes companies move here?

By BECKY HEPLER
STAFF WRITER

What is it that makes a company pack up and move to another state or country?

What words of sweet nothing do economic development specialists whisper into industrial ears that make them pull up those New Jersey roots and head for a place like the New River Valley?

And what do these companies think about their decision? Was it worth it? Do they like all that they found?

This past year, the New River Valley has seen several new companies come to the area, companies that were heavily recruited by the various economic development offices.

While that effort took lots of time and money, the payback was sufficient because of construction projects for the buildings and the possibility of more than 300 new jobs for the area.

Rene Composite Materials Inc., Plymouth Inc. and BBA Friction Inc. are very different kinds of companies with different agendas. But each was looking for an excellent work force, inexpensive operating costs and a good location accessible to their markets.

The New River Valley had that and much more.

"We did a very traditional market survey, concentrating on various economic factors such as lower operating costs, good work force, etc., and we found several locations that had that," said Peter Mueller, vice president of finance at BBA Friction. "Ultimately, the decision came down to subjective factors, matters of personal preference, and the New River Valley won."

Rene is a Canadian company that makes heavy-truck hood parts. Company officials signed the lease for its shell building at the Giles County Mountain View Industrial Park during the summer, but county officials had been working with the company since April 1991.

Currently, the company has hired 35 people, but it expects to grow to 120 workers by 1995.

Rene officials knew that Virginia was the "bull's eye" of their marketing maps, so they started their search with the state's economic development office, which put them in contact with Giles officials.

"We chose Giles County because of its proximity to our customers," said Darrell Mayton, plant manager. Rene makes truck body parts for Mack Trucks, Peterbilt, Kenworth and Volvo-GM, which have plants in South Carolina, Pennsylvania, Ohio, Tennessee and Virginia.

"All of these are within 200 to 300 miles from our plant," he said.

Giles also had a 50,000-square-foot shell building available in its industrial park. Rene has signed a lease agreement for the building that includes an option to renew at the end of five years.

Mayton said the whole experience of moving and settling into Giles County has been very posi-

tive.

"It's everything we expected," he said. "There were no surprises and no disappointments, from the quality of the work force to the size of the building."

The availability of a building also was a drawing card for Plymouth. The New Jersey notebook manufacturer's lease was scheduled

"Our workers are at least as good as we expected and probably a little better. They're more educated than in [New] Jersey and are more interested in improving their education"

Frank Pappert
Vice president for finance, Plymouth Inc.

to expire in 1991, so in 1989 company officials started looking for another home, concentrating their efforts in Virginia, Florida, North Carolina and Texas.

"Virginia was the most aggressive in wanting us to come," said Frank Pappert, vice president for finance.

The company narrowed the choice to Suffolk, Farmville and Radford. It was leaning toward Farmville, but legal problems were holding up the construction of a building.

Radford had the industrial park, complete with water and sewer. Also, the contractor who would have constructed the plant in Farmville was from Dublin and promised to have the Radford building finished in time for the company to make its move. Plymouth agreed, and the building was finished a month ahead of time.

"You hear a lot of horror stories in situations like this, but it didn't happen here," Pappert said. "We weren't shipping out enough initially, but by March we were as efficient as we were in New Jersey."

Part of this efficiency could be related to the work force. Indeed, economic development specialists commend the work ethic of New River Valley employees and their commitment to their jobs.

Moreover, the wretched economic situation that has generated mass layoffs has created a work force hungry for jobs.

"Our workers are at least as good as we expected and probably a little better," Pappert said. "They're more educated than in Jersey and are more interested in improving their education."

The one area that did create a few problems was finding qualified press people experienced in four-color process. Pappert said the company's solution was to find people that could be trained.

There also was a problem in finding mechanics for the older equipment moved to the new location.

People also were the drawing card for BBA Friction. The Lon-



GENE DALTON/Staff

BBA Friction employee Jeff Viers prepares brake blocks for shipping at the company's new factory in the Pulaski Industrial Park.

don-based company manufactures asbestos-free brake parts and it was looking for its first American location.

The warm reception granted it by Pulaski County and other New River Valley officials was a big inducement — that and the slower-paced, naturally beautiful way of life.

While the company has been

pleased with work force it is hiring, there has been one drawback to this less-than-urban setting.

"It took us longer than we expected to fill some of our management positions, which was surprising," said Frank Mueller. "But I guess that you are more likely to find those kinds of skills in urban areas."

Otherwise, company officials

have been most satisfied with the move, citing the cooperative nature of the authorities, the community spirit, the natural beauty and outside recreational opportunities.

In fact, officials of all three companies found agreement in these factors. There is only one thing missing.

"What this area needs is an ocean," said Pappert.

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FRICITION MATERIALS STANDARDS INSTITUTE, INC.

588 MONROE TURNPIKE
MONROE, CT 06468

March 8, 1993

Mr. C. Lloyd Broadstreet
BBA Friction, Inc.
3994 Pepperell Way
Dublin, VA 24084-3837

Dear Mr. Broadstreet:

We are pleased to advise you that the Members have voted to approve the application of BBA Friction Inc., for Active Membership in the Institute. Prior to the Membership Ballot your application had been reviewed by the Membership Committee and the Board of Directors.

For accounting purposes we will consider your Membership to start on April 1, 1993. With your prepayment of Membership Dues your dues will be paid through March 31, 1994. Our fiscal year runs July 1 to June 30, and we generally bill Active Members for dues semi-annually. We will therefore start Membership billing on April 1, 1994 for 3 months dues (\$650) and commence semi-annual billing on July 1, 1994. However, we will put you and Mr. Graham Swinfen on our mailing lists immediately.

If there is anything which the Institute can do to assist you, do not hesitate to ask.

Sincerely,

FRICITION MATERIALS STANDARDS INSTITUTE


G. N. Laycock
Executive Director

GNL:ld

FMSI 15087

Facsimile Cover Sheet

To: MR. G. LAYCOCK
Company: FMSI
Phone:
Fax: 203 452 7951

From: LLOYD BROADSTREET
Company: BBA FRICTION, INC
Phone: 703 674 3901
Fax: 703 674 1147

Date: 04/14/93

Pages including this
cover page: 1

Comments: LOOKS LIKE THE TIME HAS ARRIVED!

PLEASE FORWARD COPIES OF ALL ACTIVE FMSI 4000 SERIES OF
DRAWINGS EXCEPT FOR THE FOLLOWING, WHICH WE HAVE ALREADY
RECEIVED.

-4311 SERIES -4398 SERIES -4501 -4514 SERIES -4515 SERIES -4524 SERIES
-4527 SERIES -4551 SERIES -4581 SERIES -4592 SERIES -4602 -4605 (GROOVED &
UNGROOVED) -4707 -4709

ADDITIONALLY, WE HAVE DRAWINGS FOR LININGS -1307, 1308, 1308A, & 1308TT WHICH
ARE USED IN CONJUNCTION WITH 4000 SERIES PARTS WHEN RELINING A COMPLETE
DRUM BRAKE VEHICLE. PLEASE FORWARD ANY ADDITIONAL ACTIVE 1000 SERIES
DRAWINGS WHICH HAVE SIMILAR USE WITH 4000 SERIES PARTS.

WE RECOGNIZE THAT SOME 4000 SERIES MAY BE APPLICABLE TO OFF-HIGHWAY
APPLICATIONS, BUT REQUIRE THE DRAWINGS FOR RESPONSE TO CUSTOMER
INQUIRIES.

THANKS FOR YOUR ASSISTANCE, AND BEST REGARDS


LLOYD BROADSTREET

FMSI 15088

NEW MEMBER CHECK LIST

Name and Address: BBA FRICTION, INC.
3994 PEPPERELL WAY
DUBLIN VA. 24084

DEL- C. Lloyd Brownstreet
 ACT- GRAHAM SWINFEN

Type of Membership: ACTIVE Folder: Active - Green
 Regional - Yellow
 Licensee - Blue

If Regional (US Dues, Regular): _____

- | | Initials | Date |
|---|-----------|---------------|
| 1. Write letter advising new Member of acceptance | <u>gm</u> | <u>3/8/93</u> |
| 2. Set up ledger card for new Member in Accounts Receivable. | <u>RL</u> | <u>3/9/93</u> |
| 3. Set new Member on Lotus 123 Ledgers file | <u>RL</u> | <u>3/9/93</u> |
| 4. Add name and address on address label matrix:
If Active add to D&A Labels
If Licensee add to Licensee Labels
If Regional add to Regional US or Regular Labels | <u>RL</u> | <u>3/9/93</u> |
| 5. Add new member to list of current members, either Active, Regional, Licensee | <u>RL</u> | <u>3/9/93</u> |
| 6. Add name and address to Bulletin Labels | <u>RL</u> | <u>3/9/93</u> |
| 7. Post prints to be mailed with new bulletins to mailing chart | <u>RL</u> | <u>3/9/93</u> |
| Disc Linings ☒ Drum Linings ☒ Brake Blocks ☒ | | |
| Clutch Facings ☐ Disc Shoes ☒ Drum Shoes ☒ | | |
| 8. Add name and address to Cross Reference Labels | <u>RL</u> | <u>3/9/93</u> |
| 9. Add name and address to Edgecode Labels | <u>RL</u> | <u>3/9/93</u> |
| 10. Add new member to Directory on Word Perfect | <u>RL</u> | <u>3/9/93</u> |
| 11. If Active Member add Delegate and Alternate to Directory Mailing Labels | <u>RL</u> | <u>3/9/93</u> |
| 12. Add name and address to Catalog Order Soliciting Labels | <u>RL</u> | <u>3/9/93</u> |
| 13. Add name and address to Catalog Mailing Labels | <u>RL</u> | <u>3/9/93</u> |
| 14. File appropriate correspondence on gaining Membership in file folder or ballot folder | | |
| 15. Advise Membership of acceptance of new Member | <u>RL</u> | <u>3/8/93</u> |

Calendar, minutes BBID

FMSI 15089

FRICTION MATERIALS STANDARDS INSTITUTE, INC.

588 MONROE TURNPIKE
MONROE, CT 06468

February 10, 1993

Mr. C. Lloyd Broadstreet
BBA Friction, Inc.
3994 Pepperell Way
Dublin, VA 24084-3837

Dear Sir:

Referring to your letter of February 4, 1993, we are shipping under separate cover the following catalogs:

- 1 - 1984 Automotive Data Book
- 1 - 1986 Automotive Data Book
- 3 - 1988 Automotive Data Book
- 3 - 1990 Automotive Data Book
- 1 - 1992 Automotive Data Book

- 3 - 1983 Brake Block Identification Catalogs with Supplements

In a separate mailing we are soliciting orders for the 1993 Automotive Data Book. This catalog will go to the printer this month and will be available in mid-May. We no longer produce supplements, full catalogs are produced every year.

Included here with are the drawings you requested. Copies of all parts currently shown as active in the 1993 Catalog are included. If you need others, let me know.

As far as brake shoes, disc plates hardware clips and sensors, etc., I am enclosing a listing of FMSI Licensees. To the best of my knowledge I have indicated the products which they manufacture. In addition to the Licensees one of our Members also manufactures disc plates. They are:

ITT Industries of Canada
1400 Aimco Blvd.
Mississauga, Ontario
Canada L4W 1E1

FMSI 15090

Mr. C. L. Broadstreet
February 10, 1993
Page 2

As far as the popularity ranking of block, drum and disc linings, we do not tract this type of information. We do have a program called Historical Sales which is open to all Members selling in the U.S. and Canadian market. It deals with total pieces sold in disc, drum, block and clutch categories. About 20 Members participate in this program. The data is sent to an independent accounting firm quarterly and they publish total sales of pieces in each of the four categories. Only Members who submit data will receive the summaries and no individual responses are revealed by the accounting firm. If you are interested in participating after your Membership is completely processed let me know.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE


G. N. Laycock
Executive Director

GNL:ld
Enclosures

FMSI 15091



February 4, 1993

Mr. G. N. Laycock
Executive Director
FMSI, Inc.
588 Monroe Turnpike
Monroe, CT 06468

Dear Sir:

With regards to the in-process application of BBA Friction, Inc. for membership in the FMSI, (and since we were unable to include any literature at that time) enclosed herewith please find copies of two newspaper articles which appeared in the Roanoke Times & World-News during January. We appreciated the free publicity.

Concerning FMSI publications, please send three (3) copies each of your current (1990) catalogs and one (1) copy each of older issues or supplements which may be available.

Also, please send copies of the current FMSI part drawings as follows:

- 4515 all active versions including CD & ED
- 4311 ditto Including JD and (10) hole rivet pattern - 2x5
- 1308A and others in series EXCEPT 1308 & 1308TT prior sent
- 1307 series
- 4551 series
- 4591 series
- 4524 series including BD
- 4527 series including BD
- 4514 series
- 4602 series

It is my understanding that these drawings will be supplied at a cost of \$1.00 each since you have previously sent (5) FMSI drawings. Please advise if different and total cost.

Additionally, please advise of Institute members whom we could contact as possible back plate and shoe suppliers, along with disc brake hardware items (clips, retainers, insulators, wear sensors, etc.).

Lastly, we would appreciate any information available from the Institute regarding the "popularity" ranking (say top 20) of the truck block, automotive lining and disc brake product categories.

Thanks in advance for your assistance,

Sincerely


C. Lloyd Broadstreet

FMSI 15092

February 5, 1993

TO: Officers & Board of Directors

SUBJECT: Application for Active Membership Filed by
BBA Friction Inc.

Enclosed is a copy of the Application for Active Membership filed
by BBA Friction Inc. The complete address of the applicant is:

BBA Friction Inc.
3994 Pepperell Way
Dublin, VA 24084

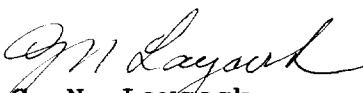
According to their application they intend marketing disc brake
linings, drum brake linings and brake blocks in the U.S. market.
They were incorporated in September 1990 and have been dealing
with friction materials for over 80 years worldwide. Their
application was signed by C. Lloyd Broadstreet, V.P. Operations
and the first years annual dues payment has been received.

The Membership Committee has now completed its review of the
application and recommend its acceptance. A copy of the
application is enclosed. Would you kindly review this
application and return the enclosed ballot to the Institute
office.

Ballots are enclosed with Directors copies only. Postage paid
return envelopes are enclosed with U.S. Directors copies only.

Sincerely,

FRICITION MATERIALS STANDARDS INSTITUTE


G. N. Laycock
Executive Director

GNL:ld
Enclosures

DIRECTOR'S

BALLOT

Friction Materials Standards Institute
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by
BBA Friction, Inc. is:

ACCEPT

☐

DO NOT
ACCEPT

☐

BY: _____

COMPANY: _____

DATE: _____

January 25, 1993

TO: Membership Committee

SUBJECT: Application for Active Membership Filed by
BBA Friction, Inc.

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by BBA Friction, Inc. The complete address of the applicant is:

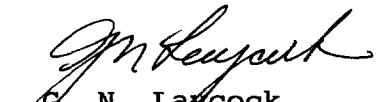
BBA Friction, Inc.
3994 Pepperell Way
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Would you kindly review the application, complete the ballot and
return it to the Institute.

Sincerely,

FRICION MATERIALS STANDARDS INSTITUTE


G. N. Laycock
Executive Director

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Enclosures

M E M B E R S H I P

C O M M I T T E E

B A L L O T

Friction Materials Standards Institute
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by
BBA Friction, Inc. is:

ACCEPT

☐

DO NOT
ACCEPT

☐

BY: _____

COMPANY: _____

DATE: _____

APPLICATION FOR MEMBERSHIP

TO THE BOARD OF DIRECTORS OF
FRICTION MATERIALS STANDARDS INSTITUTE, INC.

Gentlemen:

The undersigned hereby applies for membership in the FRICTION MATERIALS STANDARDS INSTITUTE, INC., as an Active Member, and certifies to the following:

1. Name of Applicant: BBA Friction, Inc.
2. State of Incorporation: Virginia
3. Principal Office: 3994 Pepperell Way, Dublin, VA 24084
4. Date of Incorporation: September 7, 1990
5. Length of time dealing with friction materials: New Plant in USA-
Worldwide Over 80 Years
6. Do you manufacture friction materials from the basic materials
or do you buy partially finished products from other companies?
We do both. Most is semi-finished. The product will be sourced from BBA
affiliate companies.
7. Type of friction materials manufactured, and approximate annual
capacity of plant (Pieces or Tons): Passenger Cars/Light Truck Linings
(500 Tons), H.D. Blocks (1500 Tons), Disc Brake Pads (400 Tons),
Note: Disc pad capacity will be completed in May of 1993. Current installed
liner capacity is approximately 1/3 of the total capacity on order.
8. State approximate amount of said materials now manufactured in
commercial quantities (Pieces or Tons): Initial Shipments for January
of 1993 - H.D. Blocks (5 Tons) and Liners (8 Tons)
9. Is the distribution of your product national, international or
local or in how many states? Currently National - 14 States
Will Be International - 3rd Quarter of 1993

10. Do you list the materials you manufacture in catalogs or in some other form? If so, please furnish us with a copy of same:

The ad agency is currently working up some catalog proposals.

11. Reference as to financial strength in relation to operations (Assets, Liabilities and Gross Sales, or Bank Reference):

Bank Reference - Pittsburgh National - See Attached

12. Is plant owned by applicant or leased? Building Sold and Leased Back -
Machinery and Equipment Owned

The undersigned hereby acknowledges receipt of a copy of the Constitution and By-Laws of the Institute and agrees that, if elected to membership, it will accept and be bound by the said Constitution and By-Laws, together with any amendments that may from time to time be made thereto.

The undersigned hereby designates C. Lloyd Broadstreet
as its delegate and Graham Swinfen as its alternate
delegate, to represent it at any meeting of the membership.

By: C. Lloyd Broadstreet

(Signature)

C. Lloyd Broadstreet - V.P. Operations, Secy.
(Please Print or Type Name, Title)

Company: BBA Friction, Inc.

PLEASE LIST COMPLETE COMPANY NAME, MAILING ADDRESS, TELEPHONE NUMBER
AND FAX NUMBER.

BBA Friction, Inc.

3994 Pepperell Way

Dublin, VA 24084

PH. (703) 674-1050

FAX (703) 674-1147

CREDIT INFORMATION

Company name: BBA Friction, Inc. **DUNS Number:** 85-859-1506

Billing address: 3994 Pepperell Way **Shipping address:** Same
Dublin, VA 24084

Type of business: Manufacturing **Contact:** Jerry White, Materials Mgr.
Amy Hall, Accounts Payable
Telephone: (703)674-1050
FAX: (703)674-1147

Purchase order numbers are required.

Tax exempt status: yes (If required, Virginia certificate attached)

Organization form: Virginia Corporation **Home office:** 3994 Pepperell Way
Officers: Peter Schmitz, President Dublin, VA 24084
Frank Müller, VP - Finance
Lloyd Broadstreet, VP - Operations
Richard LaBash, VP- Sales

Primary Bank: Pittsburgh National Bank **Acct. No.:** 043301627
24 Fifth Avenue **Contact:** Jim Fink
Pittsburgh, PA **Telephone:** (412)762-8746

A P P L I C A T I O N F O R M E M B E R S H I P

TO THE BOARD OF DIRECTORS OF
FRICTION MATERIALS STANDARDS INSTITUTE, INC.

Gentlemen:

The undersigned hereby applies for membership in the FRICTION MATERIALS STANDARDS INSTITUTE, INC., as an Active Member, and certifies to the following:

1. Name of Applicant: BBA Friction, Inc.
2. State of Incorporation: Virginia
3. Principal Office: 3994 Pepperell Way, Dublin, VA 24084
4. Date of Incorporation: September 7, 1990
5. Length of time dealing with friction materials: New Plant in USA- Worldwide Over 80 Years
6. Do you manufacture friction materials from the basic materials or do you buy partially finished products from other companies?
We do both. Most is semi-finished. The product will be sourced from BBA affiliate companies.
7. Type of friction materials manufactured, and approximate annual capacity of plant (Pieces or Tons): Passenger Cars/Light Truck Linings (500 Tons), H.D. Blocks (1500 Tons), Disc Brake Pads (400 Tons),
Note: Disc pad capacity will be completed in May of 1993. Current installed liner capacity is approximately 1/3 of the total capacity on order.
8. State approximate amount of said materials now manufactured in commercial quantities (Pieces or Tons): Initial Shipments for January of 1993 - H.D. Blocks (5 Tons) and Liners (8 Tons)
9. Is the distribution of your product national, international or local or in how many states? Currently National - 14 States
Will Be International - 3rd Quarter of 1993

10. Do you list the materials you manufacture in catalogs or in some other form? If so, please furnish us with a copy of same:

The ad agency is currently working up some catalog proposals.

11. Reference as to financial strength in relation to operations (Assets, Liabilities and Gross Sales, or Bank Reference):

Bank Reference - Pittsburgh National - See Attached

12. Is plant owned by applicant or leased? Building Sold and Leased Back -
Machinery and Equipment Owned

The undersigned hereby acknowledges receipt of a copy of the Constitution and By-Laws of the Institute and agrees that, if elected to membership, it will accept and be bound by the said Constitution and By-Laws, together with any amendments that may from time to time be made thereto.

The undersigned hereby designates C. Lloyd Broadstreet
as its delegate and Graham Swinfen as its alternate
delegate, to represent it at any meeting of the membership.

By: C. Lloyd Broadstreet

(Signature)

C. Lloyd Broadstreet - V.P. Operations, Secy.
(Please Print or Type Name, Title)

Company: BBA Friction, Inc.

PLEASE LIST COMPLETE COMPANY NAME, MAILING ADDRESS, TELEPHONE NUMBER
AND FAX NUMBER.

BBA Friction, Inc.

3994 Pepperell Way

Dublin, VA 24084

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Richard LaBash, VP- Sales
Dublin, VA 24084

Primary Bank: Pittsburgh National Bank **Acct. No.:** 043301627
24 Fifth Avenue **Contact:** Jim Fink
Pittsburgh, PA **Telephone:** (412)762-8746

February 16, 1993

TO: Delegates and Alternates

SUBJECT: Application filed by BBA Friction, Inc.

An application for Active Membership has been received from BBA Friction Inc. and has been reviewed by our Membership Committee and Board of Directors. They have voted in favor of its acceptance. The complete address of the applicant is:

BBA Friction Inc.
3994 Pepperell Way
Dublin, VA 24084

Their date of incorporation is September 1990. They manufacture disc brake linings, drum brake linings and brake blocks. The application was signed by Mr. C. Lloyd Broadstreet - V.P. Operations.

It would appear from the application and action of the Membership Committee and Board of Directors that BBA Friction Inc. is eligible for Active Membership. As this is an application for Active Membership, final balloting is by the full Membership.

Ballots are being sent to both delegate and alternate. Return envelopes are with the delegate's copy only. If the delegate will not be able to cast his ballot we ask that the alternate return the completed ballot.

Sincerely,

FRICITION MATERIALS STANDARDS INSTITUTE


G. N. Laycock
Executive Director

GNL:ld
Enclosures

M E M B E R ' S

B A L L O T

Friction Materials Standards Institute
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by BBA
Friction Inc. is:

ACCEPT

☐

DO NOT
ACCEPT

☐

BY: _____

COMPANY: _____

DATE: _____