

**SENATE COMMITTEE ON COMMERCE, SCIENCE, AND
TRANSPORTATION**

Nominations Hearing
Wednesday, July 23, 2025, at 10:00 A.M.

REPUBLICAN QUESTIONS FOR THE RECORD

COVER PAGE
Mr. Rutherford

SENATOR MARSHA BLACKBURN (R-TN)

1. If confirmed, you will be tasked with updating the National Freight Strategic Plan, which outlines the DOT's policy goals to improve the movement of freight. Memphis, Tennessee, is known as the Logistics Hub of America and Tennessee is a vital artery of commerce and supply chain resiliency for our nation. Please discuss *specifically* how you plan to prioritize and support America's intermodal hubs, like Memphis, when you're building out the National Freight Strategic Plan.
2. It is vitally important for you to visit Memphis and see the important logistics and transportation work that is occurring there. Will you commit to visiting Memphis in your role and engaging with our many stakeholders as you focus on DOT's strategic plan?