



UNITED STATES  
ENVIRONMENTAL PROTECTION AGENCY  
WASHINGTON, D.C. 20460

THE ADMINISTRATOR

May 15, 2017

Lt. Gen. (Ret) Thomas Bostick  
Senior Vice President, Environment Sector  
Intrexon Corporation  
222 Lakeview Avenue, Suite 1400  
West Palm Beach FL 33401

General,

My sincere apologies for not being able to meet with you last week. I hope that Byron Brown had the opportunity to discuss the new direction of the EPA and that you had a productive meeting despite my absence.

We appreciate your efforts.

All the best,

A handwritten signature in blue ink, appearing to read "Scott", written over a horizontal line.

E. Scott Pruitt

*See you soon  
at our next  
meeting!*



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WASHINGTON, D.C. 20460

THE ADMINISTRATOR

May 15, 2017

R.J. Kirk, Chairman and CEO  
Intrexon Corporation  
222 Lakeview Avenue, Suite 1400  
West Palm Beach FL 33401

Mr. Kirk,

My sincere apologies for not being able to meet with you, General Bostick and Roy Bailey last week. I hope that Byron Brown had the opportunity to discuss the new direction of the EPA and that you had a productive meeting despite my absence. Perhaps another time in the future our paths will cross.

We appreciate your efforts.

All the best,

E. Scott Pruitt

*Apologies...  
Another meeting!  
cc I understand  
is being scheduled!*



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WASHINGTON, D.C. 20460

THE ADMINISTRATOR

May 14, 2017

Allen Hamblen, President and CEO  
CalPortland Company  
2025 E. Financial Way  
Glendora, CA 91741

Allen,

It was great meeting you. Thank you for the opportunity to share with the Association the new direction of the EPA. It is my hope that we at the EPA can re-establish the trust and confidence of those in your industry.

Please pass along my appreciation to everyone how special it was to me that the group sang "Happy Birthday!"

All the best,

A handwritten signature in blue ink, appearing to read "Scott", written over a horizontal line.

E. Scott Pruitt

*Very much enjoyed  
the opportunity  
to speak!*



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ENVIRONMENTAL PROTECTION AGENCY  
WASHINGTON, D.C. 20460

May 14, 2017

THE ADMINISTRATOR

James G. Toscas  
President and CEO  
Portland Cement Association  
5420 Old Orchard Rd.  
Skokie, Illinois 60077-1083

James,

It was great meeting you. Thank you for the opportunity to share with the Association the new direction of the EPA. It is my hope that we at the EPA can re-establish the trust and confidence of those in your industry.

Please pass along my appreciation to everyone how special it was to me that the group sang "Happy Birthday!"

All the best,

A handwritten signature in blue ink, appearing to read "Scott".

E. Scott Pruitt

A handwritten note in blue ink that says "Great Birthday singing!".



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WASHINGTON, D.C. 20460

May 14, 2017

THE ADMINISTRATOR

Thomas Chizmadia, Senior Vice President  
Lehigh Hanson – Heidelberg Cement Group  
300 E. John Carpenter Freeway  
Irving, TX 75062

Thomas,

It was great meeting you. Thank you for the opportunity to share with the Association the new direction of the EPA. It is my hope that we at the EPA can re-establish the trust and confidence of those in your industry.

Please pass along my appreciation to everyone how special it was to me that the group sang "Happy Birthday!"

All the best,

A handwritten signature in blue ink, appearing to read "Scott", written over a horizontal line.

E. Scott Pruitt

*Thank you for  
the opportunity  
to speak!*