

**To:** Hale, Michelle[hale.michelle@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]  
**From:** Michael McKenna  
**Sent:** Mon 4/3/2017 12:59:33 PM  
**Subject:** RE: Dinner with Administrator Pruitt

Central. Rural society. Rosa Mexicano if mexican is a good answer.

Cava on 8th Street, SE.

The hamilton.

Woodward Table.

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

**From:** "Hale, Michelle" <hale.michelle@epa.gov>  
**Date:** 04/03/2017 8:48 AM (GMT-05:00)  
**To:** Michael McKenna <mike@mwrstrat.com>, "Hupp, Sydney" <hupp.sydney@epa.gov>  
**Subject:** RE: Dinner with Administrator Pruitt

Le Diplomate is booked so let me see what other options we have. Michael, any suggestions?

**From:** Michael McKenna [mailto:mike@mwrstrat.com]  
**Sent:** Monday, April 3, 2017 8:44 AM  
**To:** Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>  
**Subject:** RE: Dinner with Administrator Pruitt

That works.

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Hupp, Sydney" <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
Date: 04/03/2017 8:19 AM (GMT-05:00)  
To: "Hale, Michelle" <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>  
Cc: Michael McKenna <[mike@mwrstrat.com](mailto:mike@mwrstrat.com)>  
Subject: RE: Dinner with Administrator Pruitt

If that works for you Mr. McKenna, Michelle would you mind setting up a reservation?

Sydney Hupp

Office of the Administrator- Scheduling

202.816.1659

**From:** Hale, Michelle  
**Sent:** Friday, March 31, 2017 3:16 PM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Cc:** Michael McKenna <[mike@mwrstrat.com](mailto:mike@mwrstrat.com)>  
**Subject:** Re: Dinner with Administrator Pruitt

Le Diplomate is his favorite!

Sent from my iPhone

On Mar 31, 2017, at 1:08 PM, Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)> wrote:

Let me loop in Michelle as she knows his DC restaurant preferences a bit better than me.

Thanks!

Sydney Hupp

Office of the Administrator- Scheduling

202.816.1659

**From:** Michael McKenna [<mailto:mike@mwrstrat.com>]  
**Sent:** Friday, March 31, 2017 1:01 PM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Subject:** RE: Dinner with Administrator Pruitt

Pencil me in.

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

**From:** "Hupp, Sydney" <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Date:** 03/31/2017 12:30 PM (GMT-05:00)  
**To:** Michael McKenna <[mike@mwrstrat.com](mailto:mike@mwrstrat.com)>  
**Subject:** RE: Dinner with Administrator Pruitt

Are you available Tuesday at 6:30?

Thank you!

Sydney Hupp

Office of the Administrator- Scheduling

202.816.1659

**From:** Michael McKenna [<mailto:mike@mwrstrat.com>]  
**S**

**To:** Hupp, Sydney[hupp.sydney@epa.gov]  
**Cc:** Hale, Michelle[hale.michelle@epa.gov]  
**From:** Mat Lapinski  
**Sent:** Tue 3/28/2017 5:24:05 PM  
**Subject:** Re: Meeting request on behalf of HollyFrontier Corporation

One other addition.

HollyFrontier's GC, Denise McWatters, will also attend

Mathew P. Lapinski  
Crossroads Strategies LLC  
202.499.4787

On Mar 27, 2017, at 10:57 AM, Mat Lapinski <[mlapinski@crshq.com](mailto:mlapinski@crshq.com)> wrote:

He'll have Rich Walsh, his GC with him.

Mathew P. Lapinski  
Crossroads Strategies LLC  
202.499.4787

On Mar 27, 2017, at 10:28 AM, Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)> wrote:

Thank you for letting us know, Mat!

Best,

Sydney

**From:** Mat Lapinski [<mailto:mlapinski@crshq.com>]  
**Sent:** Monday, March 27, 2017 9:55 AM  
**To:** Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>  
**Cc:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Subject:** Re: Meeting request on behalf of HollyFrontier Corporation

Michelle and Sydney,

Assuming it is ok from your end, Mr. Damiris will be joined on Thurs by Joe Gorder, CEO of Valero. The two companies are generally aligned on the issues Mr Damiris plans to discuss with the Administrator.

Please confirm that this is ok from your end.

Happy to provide any additional information you may need.

Best,

Mat

Mathew P. Lapinski

Crossroads Strategies LLC

202.499.4787

On Mar 21, 2017, at 6:50 PM, Mat Lapinski <[mlapinski@crshq.com](mailto:mlapinski@crshq.com)> wrote:

Michelle and Sydney,

Wanted to get you dates for a potential reschedule per our conversation this afternoon.

Anything work on any of the following?

Thanks!

March 29, 30

April 5 or 7

Mathew P. Lapinski

Crossroads Strategies LLC

202.499.4787

On Mar 15, 2017, at 10:01 AM, Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)> wrote:

Hi, Matt. Good to hear from you, and I appreciate your thoroughness.

Attending next week on our side will be Samantha Dravis, Associate Administrator, Office of Policy. We won't need any info prior to your visit for security purposes. You will want to enter the building near where the Metro escalators are located. There are two sets of doors, one on the north and one on the south. You will need to use the south doors to the William J. Clinton Building. As you may know, we are located at 1200 Pennsylvania, N.W. Upon entering you will go through security screening (ID's are required) and the guard will call us to let us know you are here. At that time, one of us will meet you on the first floor to escort you to the Administrator's Office on the 3<sup>rd</sup> floor. Please let me know if you have any other questions. Thank you.

Michelle

**From:** Mat Lapinski [<mailto:mlapinski@crshq.com>]

**Sent:** Wednesday, March 15, 2017 8:31 AM

**To:** Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>

**Subject:** RE: Meeting request on behalf of HollyFrontier Corporation

Michelle,

I'm working on a briefing memo for the HollyFrontier meeting next week.

Had a few quick questions.

- o Who from your end will be attending in addition to the Administrator?
- o Does EPA need any information in advance? DOB's etc
- o Any particulars on building entrance or room number we should ask for would be helpful

Thanks a bunch

Mathew P. Lapinski

Crossroads Strategies, LLC

202-559-0170

[mlapinski@crshq.com](mailto:mlapinski@crshq.com)

**From:** Hale, Michelle [<mailto:hale.michelle@epa.gov>]  
**Sent:** Monday, March 6, 2017 9:03 AM  
**To:** Mat Lapinski  
**Subject:** RE: Meeting request on behalf of HollyFrontier Corporation

Could you resend me the attachments from the first email please?

**From:** Mat Lapinski [<mailto:mlapinski@crshq.com>]  
**Sent:** Monday, March 6, 2017 9:01 AM  
**To:** Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>  
**Subject:** Re: Meeting request on behalf of HollyFrontier Corporation

Perfect. Thank you again

Mathew P. Lapinski

Crossroads Strategies LLC

202.499.4787

On Mar 6, 2017, at 7:55 AM, Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)> wrote:

Hi, Mat, let's go with March 23 at 3:30 p.m.

**From:** Mat Lapinski [<mailto:mlapinski@crshq.com>]

**Sent:** Monday, March 6, 2017 7:14 AM

**To:** Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>

**Subject:** Re: Meeting request on behalf of HollyFrontier Corporation

Michelle,

Just heard back from his office. 16th is not ideal. March 13, 15, 23, 24 or even 7 or 8, if possible, would be better, but if those dates aren't available then we can stick with 16.

Please let me know if any of the alternatives work on your end.

Thank you again.

Best,

Mat

Mathew P. Lapinski

Crossroads Strategies LLC

202.499.4787

On Mar 3, 2017, at 3:15 PM, Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)> wrote:

Ah ha! Well then, let's get it on the books. How would March 16 at 3:00 p.m. work for Mr. Damiris?

**From:** Mat Lapinski [<mailto:mlapinski@crshq.com>]  
**Sent:** Friday, March 3, 2017 3:07 PM  
**To:** Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>  
**Subject:** Re: Meeting request on behalf of HollyFrontier Corporation

No worries. Thanks Michelle.

For the record, RJ gave me your email.....

Mathew P. Lapinski

Crossroads Strategies LLC

202.499.4787

On Mar 3, 2017, at 3:04 PM, Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)> wrote:

Hi, Mat. I am waiting to hear back from our Chief of Staff. Sorry it has taken awhile.

**From:** Mat Lapinski [<mailto:mlapinski@crshq.com>]  
**Sent:** Friday, March 3, 2017 12:35 PM  
**To:** Hale, Michelle <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>  
**Subject:** RE: Meeting request on behalf of HollyFrontier Corporation

Michelle,

Realize it has been a busy week for you all, but wanted to follow up on the below request.

Thanks again for your consideration, and have a great weekend.

Best,

Mat

Mathew P. Lapinski

Crossroads Strategies, LLC

202-559-0170

[mlapinski@crshq.com](mailto:mlapinski@crshq.com)

**From:** Mat Lapinski

**Sent:** Tuesday, February 28, 2017 8:16 AM

**To:** 'Hale.Michelle@epa.gov'

**Subject:** Meeting request on behalf of HollyFrontier Corporation

Michelle,

I have been asked to try to schedule a few minutes with Administrator Pruitt on behalf of George Damiris, HollyFrontier Corporation's President and CEO. He would

like to discuss the renewable fuel standard and point of obligation issue, as well as the broader EPA policies that impact the company.

Based in Dallas, HollyFrontier is a merchant refiner that operates 5 refineries in Kansas, Oklahoma, Utah, Wyoming and New Mexico. HollyFrontier processes roughly 500,000 barrels of crude daily. They have a market cap of about \$7 billion and employ roughly 5,000 people.

Mr. Damiris will travel to Washington at your convenience should the Administrator have availability.

I have attached comments filed by the company last week on the denial of their petition to open a rulemaking to move the point of obligation.

Thanks for your consideration, and please let me know if you have any questions or need more information.

My direct dial # is Personal Phone/Ex. 6

Thank you again.

Best,

Mat

Mathew P. Lapinski

Crossroads Strategies, LLC

202-559-0170

[mlapinski@crshq.com](mailto:mlapinski@crshq.com)