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FROM: J. K. MC CLAIN

TO: MR. H. W. COOPER
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cc: MR. G. B. SCOTT
MR. R. M. ROSE

1977 September 27

RE: SAFETY

We have this year been very successful in improving our safety record as measured by serious and disabling injury frequency. This has required a great deal of attention to detail to avoid the numerous injuries caused primarily by individuals hurting themselves by careless work habits. Let me ask this question, how much have we done to prevent accidents which could result in fatalities? What percentage of our effort has been directed toward insuring that no one in our organization is killed on the job?

Now let me answer this question as I see it. Our overall safety program has improved all aspects of safety but we have not directly set out to minimize our chances of killing someone. This is what I want to do now. Please discuss this within your departments and identify the hazards inherent in our operation whereby inattention or equipment failure there is a distinct possibility of a fatal accident. Then outline what should be done to further minimize the risk.

Jack

J. K. MC CLAIN

JKM/gac

PLAINTIFF'S EXHIBIT ALC 78

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