

*see Policy of
Kettering Laboratory*

THE AMERICAN FOUNDATION STUDIES IN GOVERNMENT

565 FIFTH AVENUE, NEW YORK

February 4, 1940 WICKERSHAM 2-2650

Dear Dr. Kehoe:

Somewhat over a year ago you were good enough to prepare an account of the investigative work in the Kettering Laboratory of Applied Physiology for Dean Friedlander who forwarded it to us, with other data concerning research throughout all divisions of the medical school, for use in our current study of medical research.

We find that we have, however, an inadequate conception of the Kettering Laboratory and should appreciate one or two pieces of further information that will more clearly present an accurate picture. In setting forth the funds available for financing research in the medical school, Dean Friedlander omits all reference to the Kettering Laboratory and the Children's Foundation, both of which are apparently financed independently and, indeed, maintain something of their independent status. No reference is made, in the work of the department of physiology - in the material sent us by Dr. Fischer - to the physiological studies in the Kettering Laboratory. We should greatly appreciate it, therefore, if you would provide the following pertinent facts so that we can more clearly understand the purpose of the Kettering Laboratory as well as its work.

- (1) When was the Laboratory established
- (2) By whom was it established and for what purpose
- (3) From what source does it receive its funds (a foundation? a continuing board of men in various industries?)
- (4) If the information is in order, will you indicate its annual budget
- (5) What is the relation of the Laboratory to the Medical School? Are students taught in your laboratories? Do the laboratories perform general physiological studies for other divisions of the medical school - or is all the work in the Kettering Laboratory devoted to the work for which it was established?
- (6) Reference is made in some of the data to the full time men on the staff and the fellows engaged in research. Are these men on the medical staff? Are the fellows men drawn from various agencies - as Mellon fellows are selected in that Institute?
- (7) Is there any special reason why the Laboratory was established in the College of Medicine at Cincinnati? We

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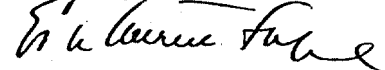
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Director, International Labor
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ELIZABETH F. READ
Director of Research

are interested, for instance, in the general point of the degree to which research in one field is furthered by the presence of research work going forward near at hand in other fields. A number of our correspondents, for instance, make the point that research is better in a university where it can feel the impact of activities in other, related fields. I should be interested in knowing to what degree you think your own experience suggests - or denies - this.

No public use will be made of any part of this information which is not meant for publication. I take it, however, that most of these points are a matter of public information. Indeed, it is quite possible that you may have a descriptive bulletin of the kind the Mellon Institute sent which answered all these points. If not, I hope you will be good enough to write me.

Sincerely,



Esther Everett Lape
Member-in-charge

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Dr. Robert A. Kehoe, director
Kettering Laboratory of Applied Physiology
College of Medicine
University of Cincinnati
Cincinnati, Ohio