

- 1939—Acquired Kellogg Manufacturing Company of Rochester, N. Y.
Formed the Kellogg Division of the company.
Formed Brake Shoe & Castings Division of the company.
Company had 47 plants in operation excluding 3 plants of its foreign subsidiaries and 8 plants of the National Bearing Corporation.
- 1940—Acquired Great Lakes Forge Company of Chicago. This became part of Amforge Division for manufacture of drop forgings.
- 1941—Dissolved Pacific Coast Division, merging it with BSC Division.
- 1943—Acquired Crown Spray Gun Mfg. of Los Angeles which became part of Kellogg Division.
Acquired Electro-Alloys Corporation of Elyria, Ohio as a subsidiary for production of high nickel chromium alloys.
Changed the name of the company to American Brake Shoe Company.
- 1944—Formed the National Bearing Division of the company.
Formed the Electro-Alloys Division of the company.
Completed construction of the Experimental Foundry at the Research Center in Mahwah, New Jersey.
- 1945—Commenced extensive plant replacement program.
- 1946—Acquired Joliette Steel, Ltd. in Joliette, Quebec, Canada which became a subsidiary for manufacture of manganese castings in Canada.
Acquired Progressive Foundry Works, Inc. in Rochester, N. Y.
Formed Engineered Castings Division from above.
- 1947—Completed plant replacement program.
New Plants at Meadville, Pa.
Miles, Ohio
Elyria, Ohio
Meadow Lands, Pa.
Winchester, Va.
Lindsay, Ontario, Canada
New Chemical Research Laboratory at Research Center, Mahwah, New Jersey.
- 1948—Acquired Morden Frog & Crossing Works in Chicago, Illinois. This became a part of Ramapo Ajax Division.
- 1949—Acquired former million dollar government plant in Buffalo which joined Ramapo Division. Ramapo closed its old plants in Hillburn, New York and Niagara Falls, New York.