



Shell Energy Resources Company

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United States of America
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July 10, 2026

The Honorable Chris Wright
U.S. Secretary of Energy
1000 Independence Ave SW
Washington, DC 20585

Dear Mr. Secretary,

It was an honor meeting you yesterday and I very much enjoyed our conversation. The U.S. is the number one destination for Shell capital employed among the 70 plus countries in which we operate, and we want to grow our investments here. Shell remains committed to working with the U.S. to help unlock some of its many resources. We have for decades enjoyed an excellent working relationship with the Department of Energy and hope that we can continue cooperating on projects of mutual interest. I look forward to working with you to help the U.S. achieve greater energy dominance.

We look forward to welcoming you to one of our sites at your convenience. Please don't hesitate to reach out should you need anything from Shell.

Sincerely,

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Colette Hirstius
Executive Vice President Gulf of America