

(b)(5);Deliberative Process Privilege

Agency Reform Proposal July 6, 2017

1. Proposal Name

[Redacted]

2. Scope

USDA and USDA Forest Service

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal-at-a-Glance

- (b)(5);Deliberative Process Privilege
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6. Description

(b)(5);Deliberative Process Privilege

- (b)(5);Deliberative Process Privilege
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(b)(5);Deliberative Process

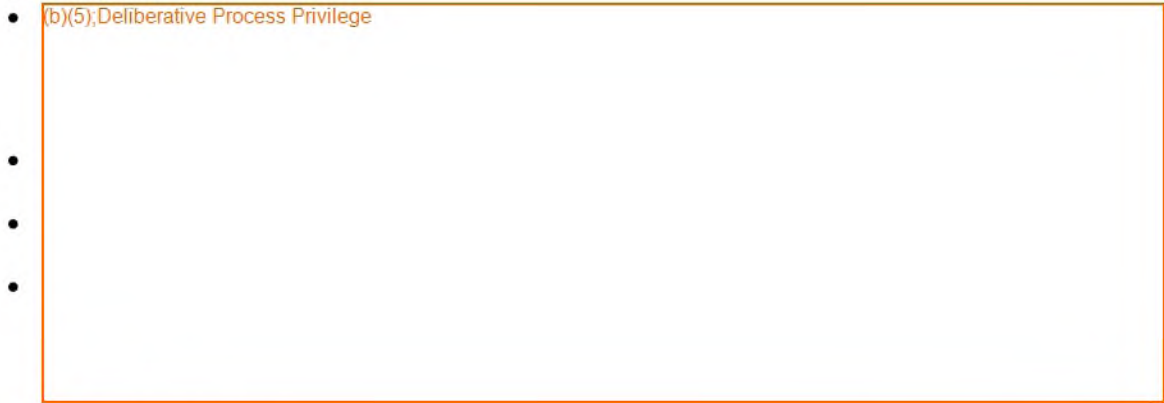
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(b)(5); Deliberative Process



7. Justification

• (b)(5); Deliberative Process Privilege



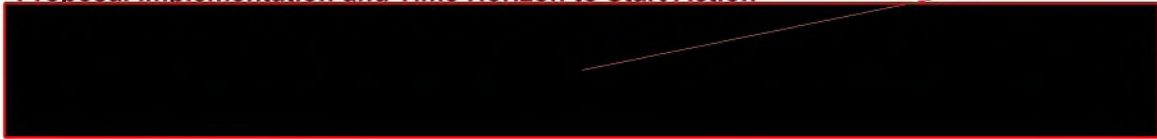
(b)(5); Deliberative Process

8. Supporting Evidence



(b)(5); Deliberative Process

9. Proposal Implementation and Time Horizon to Start Action



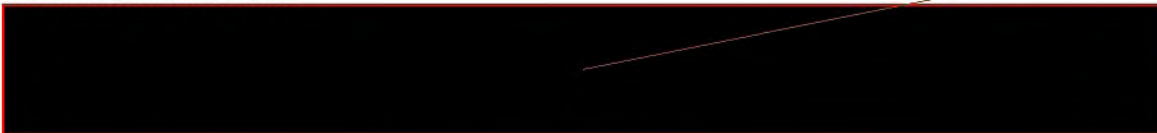
10. Measuring Success

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process

11. Affected Stakeholders



12. Budget and FTE changes

No budget or FTE changes are expected from this effort.



(b)(5); Deliberative Process Privilege

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(b)(5);Deliberative Process

Agency Reform Proposal July 6, 2017

1. Proposal Name:

[Redacted]

2. Scope

USDA Forest Service

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal-at-a-Glance

- (b)(5);Deliberative Process Privilege

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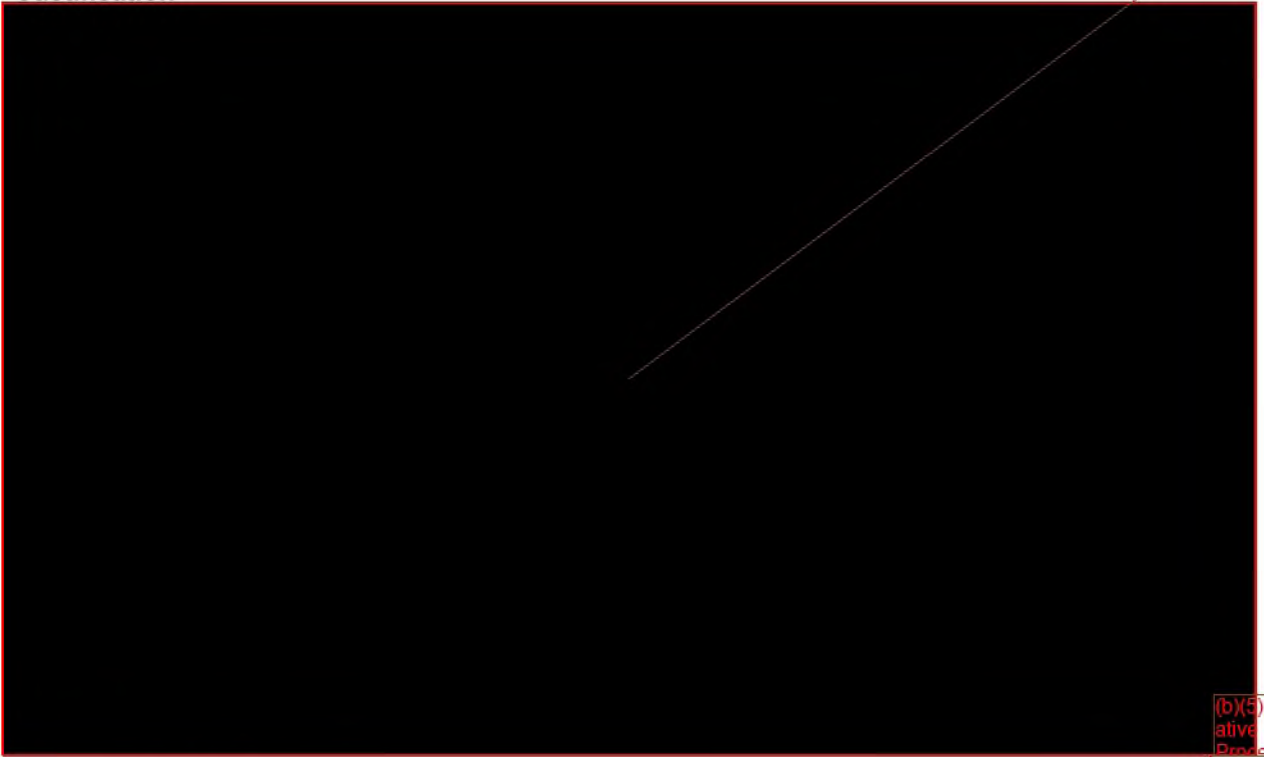
6. Description

National Forests were originally envisioned as working forests with multiple objectives to improve and protect the forest, secure favorable watershed conditions, and to furnish a continuous supply of timber for use by citizens of the United States. During the post-World War II housing boom, national forests were viewed as a ready supply of building material resulting in high volume outputs that peaked in the 1980s. This era had a significant influence on our forest management culture and associated internal direction that persists to this day.

(b)(5);Deliberative Process Privilege

(b)(5), Deliberative Process

7. Justification



(b)(5), Deliberative Process

8. Supporting Evidence



9. Proposal Implementation and Time Horizon to Start Action

FY17: Project initiated, breadth and depth of problem/issues described, potential program changes identified.

FY18: Problem/issues further refined, potential program changes identified, top priority program changes identified and selected, and work initiated.

FY19: Short-term changes have been implemented, long-term changes have been initiated

10. Measuring Success

- (b)(5), Deliberative Process Privilege
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11. Affected Stakeholders

- (b)(5);Deliberative Process Privilege

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12. Mechanism

These changes are anticipated to be pre-dominantly administrative in nature. There may be a few regulatory changes, and an even smaller number of statutory changes.

(b)(5);Deliberative Process Privilege

13. Budget and FTE changes

No budget or FTE changes are expected from this effort.

(b)(5);Deliberative Process Privilege

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**Agency Reform Proposal
July 6, 2017**

1. Proposal Name

[Redacted]

2. Scope

USDA Forest Service

3. Type

Restructuring or merging activities

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.

5. Proposal-at-a-Glance

- (b)(5);Deliberative Process Privilege
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[Redacted]

(b)(5);Deliberative Process

6. Description

[Redacted]

7. Justification

Our current practices and processes are not delivering results at the pace and scale expected of the Forest Service. We aspire to significantly improve our practices and processes to meet the pace and scale of results expected of the Forest Service in a sustainable way.

(b)(5);Deliberative Process Privilege

[Redacted]

(b)(5), Deliberative Process

[Redacted]

(b)(5), Deliberative Process

8. Supporting Evidence

[Redacted]

(b)(5), Deliberative Process

9. Proposal Implementation and Time Horizon to Start Action

[Redacted]

(b)(5), Deliberative Process

10. Measuring Success

[Redacted]

11. Affected Stakeholders

This reform will affect both internal and external stakeholders.

(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

12. Mechanism

[Redacted]

13. Budget and FTE changes

No significant budgetary or FTE changes are anticipated.

14. Implications for other agencies (optional)

Other USDA agencies will not be impacted by this agency reform.

(b)(5), Deliberative Process Privilege

(b)(5);Deliberative Process

(b)(5);Deliberative Process Privilege

Agency Reform Proposal July 6, 2017

1. **Proposal Name:** [REDACTED]
2. **Scope**
USDA Forest Service
3. **Type**
Improve organizational efficiency and effectiveness
4. **USDA Strategic Goals**
Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal at a Glance

(b)(5);Deliberative Process Privilege

- (b)(5);Deliberative Process Privilege
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(b)(5);Deliberative Process

6. Description

[REDACTED]

(b)(5);Deliberative Process

7. Justification

[REDACTED]

(b)(5);Deliberative Process

8. Supporting Evidence

[REDACTED]

9. Proposal Implementation and Time Horizon to Start Action

Under implementation. (b)(5);Deliberative Process Privilege

(b)(5);Deliberative Process

10. Affected Stakeholders (1 paragraph)

[REDACTED]

11. Budget and FTE changes

No budget or FTE changes are expected from this effort.

(b)(5);Deliberative Process Privilege

[REDACTED]

(b)(5);Deliberative Process

(b)(5);Deliberative Process Privilege

Agency Reform Proposal July 6, 2017

1. Proposal Name

[Redacted]

2. Scope

USDA Forest Service

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
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5. Proposal-at-a-Glance

(b)(5);Deliberative Process Privilege

- (b)(5);Deliberative Process Privilege
- [Redacted]
- [Redacted]

(b)(5);Deliberative Process Privilege

- (b)(5);Deliberative Process Privilege
- [Redacted]
- [Redacted]

6. Description

- (b)(5);Deliberative Process Privilege
- [Redacted]
- [Redacted]

7. Justification

- (b)(5);Deliberative Process Privilege
- [Redacted]

8. Supporting Evidence

(b)(5);Deliberative Process Privilege

- (b)(5);Deliberative Process Privilege
- [Redacted]
- [Redacted]

9. Proposal Implementation and Time Horizon to Start Action

(b)(5), Deliberative Process

FY2017 – FY2019

10. Measuring Success



11. Affected Stakeholders

- Internal and external (b)(5), Deliberative Process Privilege constituents.
- General public

12. Mechanism

- (b)(5), Deliberative Process Privilege
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13. Budget and FTE changes

No significant budgetary or FTE changes are anticipated.

(b)(5);Deliberative Process Privilege

**Agency Reform Proposal
July 6, 2017**

1. Proposal Name

[Redacted]

2. Scope

Interagency – Forest Service

(b)(5);Deliberative Process Privilege

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.

Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal at a Glance

a. (b)(5);Deliberative Process Privilege

[Redacted]

b. (b)(5);Deliberative Process Privilege

[Redacted]

c. (b)(5);Deliberative Process Privilege

[Redacted]

(b)(5);Deliberative Process

(b)(5), Deliberative Process

[Redacted]

(b)(5), Deliberative Process

6. Description

[Redacted]

(b)(5), Deliberative Process

7. Justification

[Redacted]

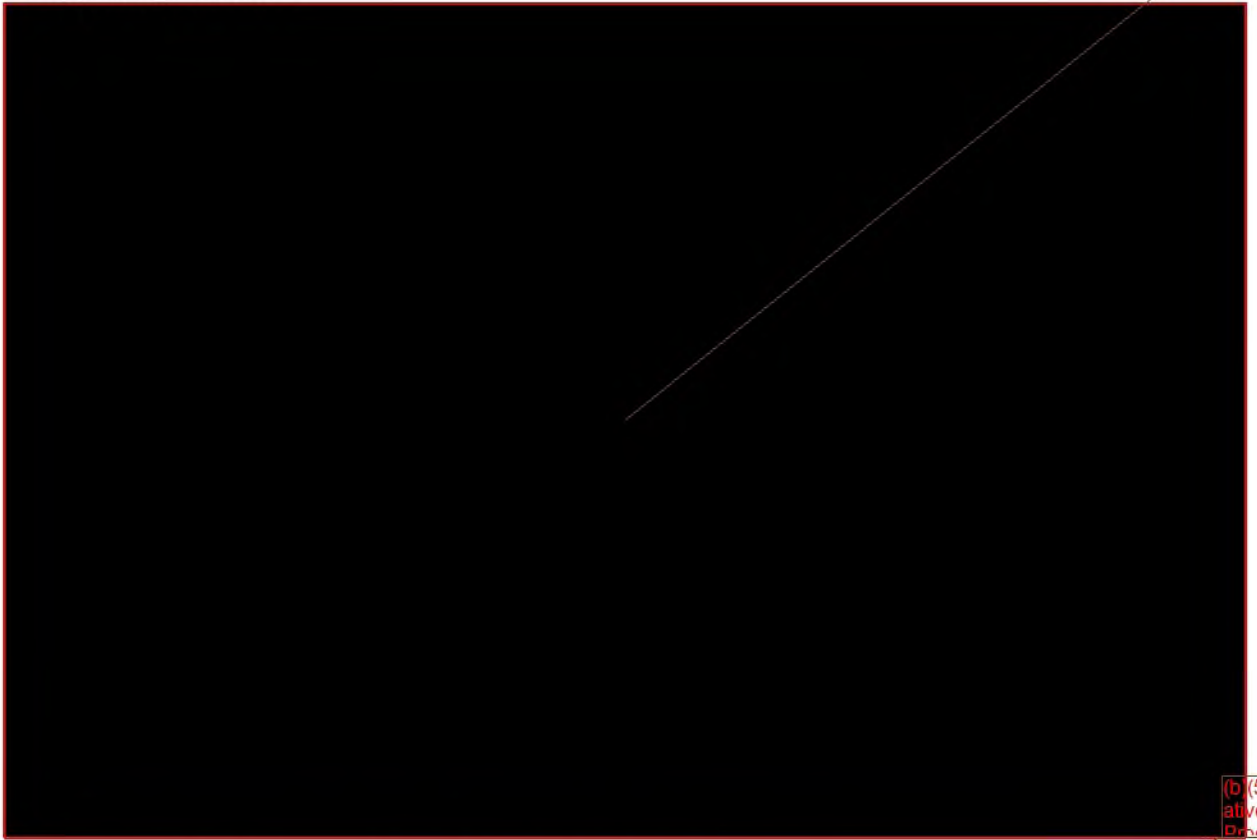
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(b)(5), Deliberative Process

8. Supporting Evidence



(b)(5), Deliberative Process

9. Proposal Implementation and Time Horizon to Start Action

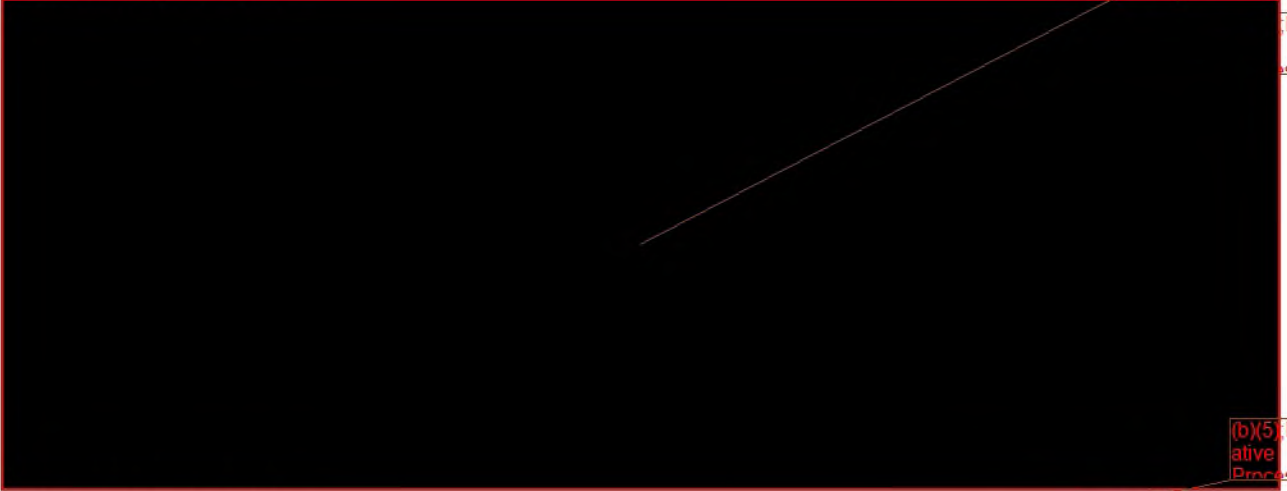


(b)(5), Deliberative Process



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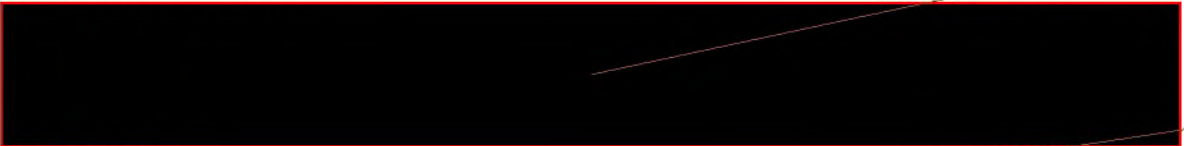
10. Measuring Success



(b)(5), Deliberative Process

(b)(5), Deliberative Process

11. Affected Stakeholders



(b)(5), Deliberative Process

12. Mechanism



13. Budget and FTE changes

no budget or FTE changes are expected,
(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

14. Implications for other agencies (optional)

