MONSANTO INDUSTRIAL CHEMICALS COMPANY
ORGANIZATION CHARTS
AUGUST 1, 1977

	Page
COMPANY ORGANIZATION	
Managing Director and Staff	1
DETERGENTS & PHOSPHATES AND PLASTICIZERS DIVISIONS ADMINISTRATION	2
DETERGENTS AND PHOSPHATES DIVISION	
Assistant General Manager and Staff	3
Detailed	4
Commercial Development	5
Division Administration	6
Manufacturing	
Staff	7
Augusta	8
Carondelet	9
Columbia	10
Kearny	11
Long Beach	12
Soda Springs	13
Trenton	14
Production	15
Marketing	
Staff	16
Markets and Products	16
Field Sales	17
Research and Development	18

TOWOLDMON0010601

Page

PLASTICIZERS DIVISION

Assistant General Manager & Staff 19
Detailed 20

Flame Retardants & Commercial Development 21

Marketing 22

Research & Development 23

RUBBER CHEMICALS DIVISION

General Manager & Staff 24

Commercial Development 25

Manufacturing 26

Marketing 27

Mindia 28

Operations 29

Rubber Instruments & Equipment 30

Technology 31

SPECIALTY CHEMICALS DIVISION

General Manager & Staff 32

FLAVOR/ESSENCE

President & Staff 33

FINE CHEMICALS

Director & Staff 34

TOWOLDMON0010602

Page

FOOD & FEED CHEMICALS

Director & Staff 34

FUNCTIONAL PRODUCTS

Director & Staff 34

SORBATES

Director & Staff 34

WATER TREATMENT CHEMICALS

Director & Staff 34

Commercial Development 35

Manufacturing

Staff 36
Camden 37
Delware River 38
Everett 39
Nitro 40
Seattle 41

Planning & Control 42

Research 43

Sales 44

EUROPE

Director & Staff 45

FIELD SALES

Director & Staff 46

INSTRUMENTS AND EQUIPMENT

Director & Staff 47

TOWOLDMON0010603

Page

MANUFACTURING

Director & Staff 48
Newport 49
Ruabon 50

PLANNING & CONTROL

Manager & Staff 51

PLASTICIZERS AND SPECIALTY CHEMICALS

Director & Staff 52

RUBBER CHEMICALS

Director & Staff 53

ADMINISTRATION

Director & Staff 54
Detailed 55

Distribution 56

Engineering 57

Law 58

Patent 59

CONTROLLER

Controller & Detailed Staff 60

Accounting Operations Detailed 61

Financial Planning & Analysis Detailed 62

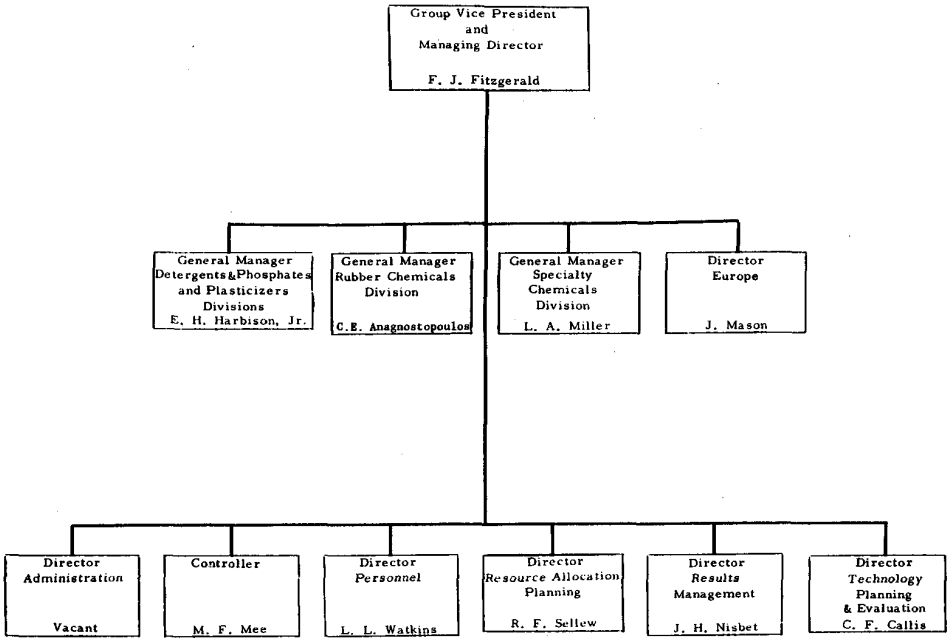
TOWOLDMON0010604

PE!

TE

0485952

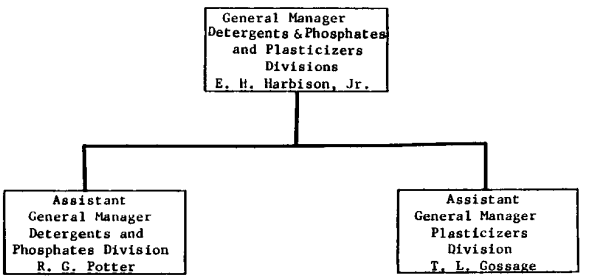
TOWOLDMON0010605



0485953

MONSANTO INDUSTRIAL CHEMICALS COMPANY
August 1, 1977

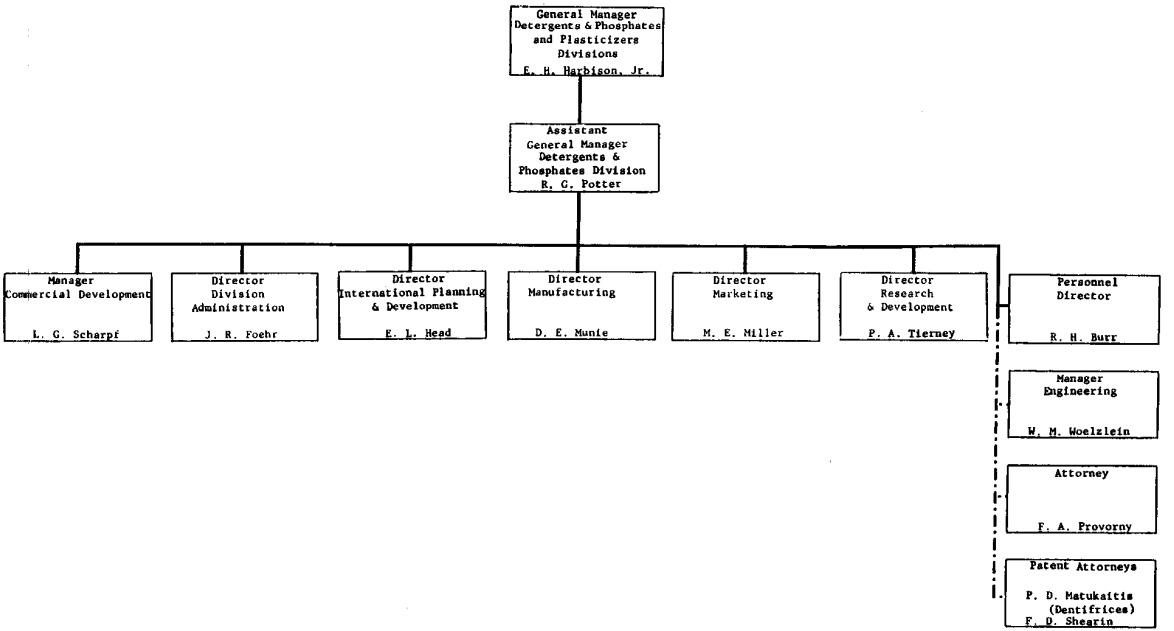
TOWOLDMON0010606



Detergents & Phosphates
and Plasticizers Divisions
Administration
August 1, 1977

0485954

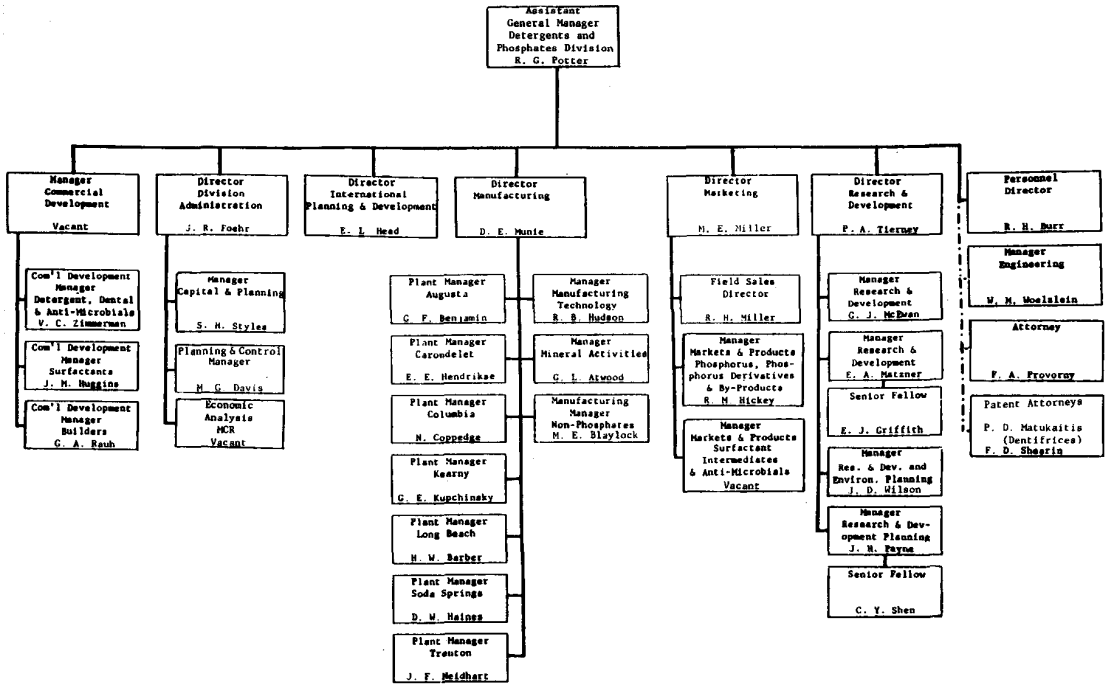
TOWOLDMON0010607



0485955

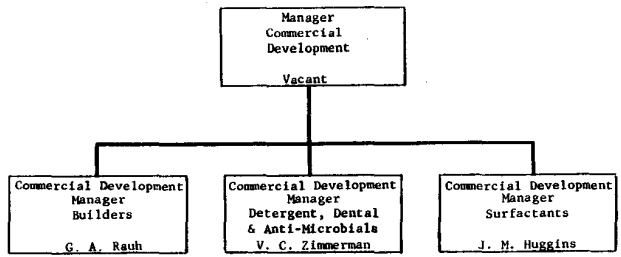
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents & Phosphates
and Plasticizers Divisions
August 1, 1977

TOWOLDMON0010608



0485956

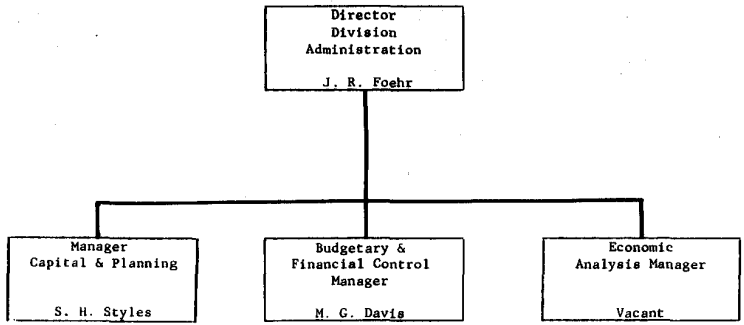
TOWOLDMON0010609



0485957

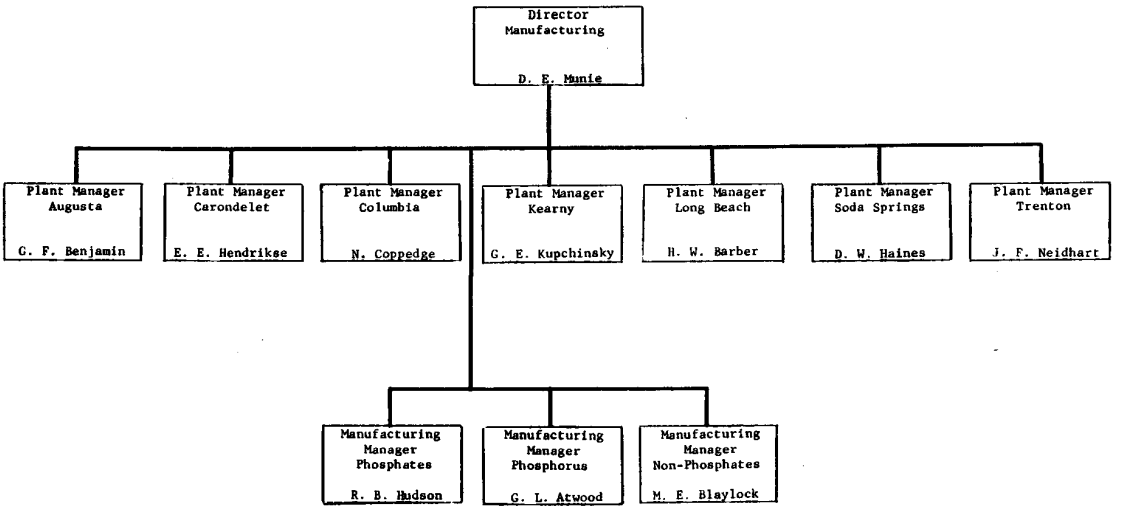
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents and Phosphates Division
Commercial Development
August 1, 1977

TOWOLDMON0010610



0485958

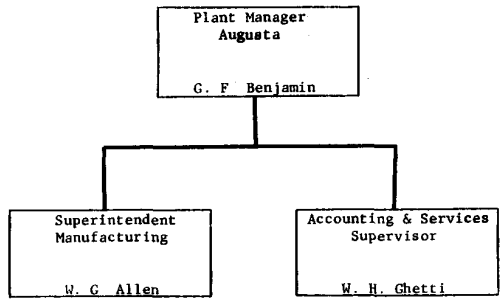
TOWOLDMON0010611



0485959

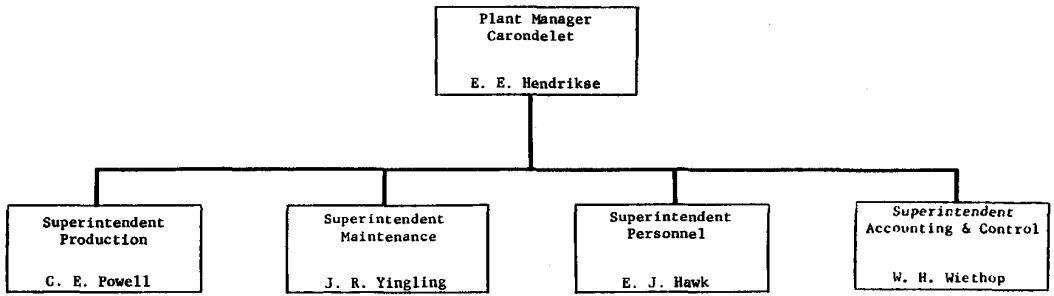
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents and Phosphates Division
Manufacturing
August 1, 1977

TOWOLDMON0010612



0485960

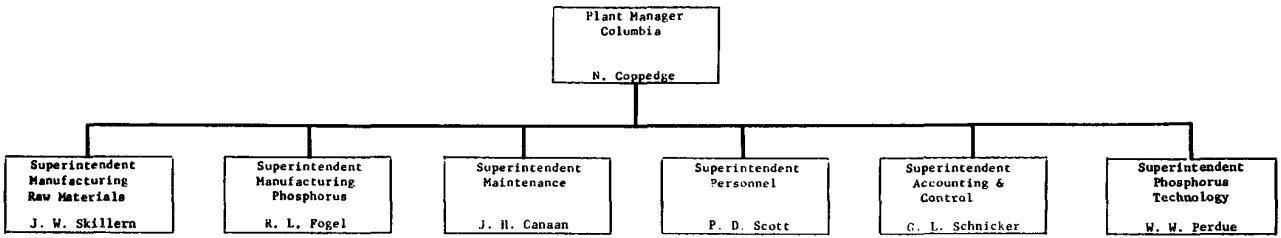
TOWOLDMON0010613



0485961

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents and Phosphates Division
Carondelet, Missouri Plant
August 1, 1977

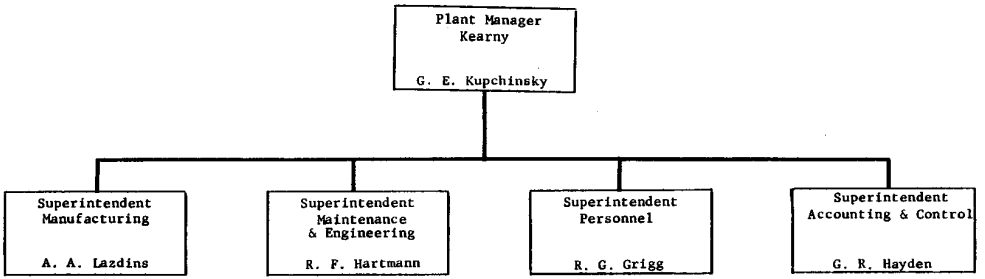
TOWOLDMON0010614



0485962

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents and Phosphates Division
Columbia, Tennessee Plant
August 1, 1977

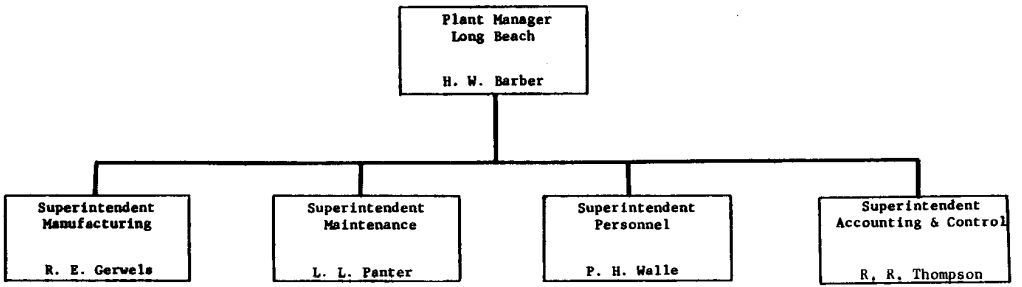
TOWOLDMON0010615



0485963

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents and Phosphates Division
Kearny, New Jersey Plant
August 1, 1977

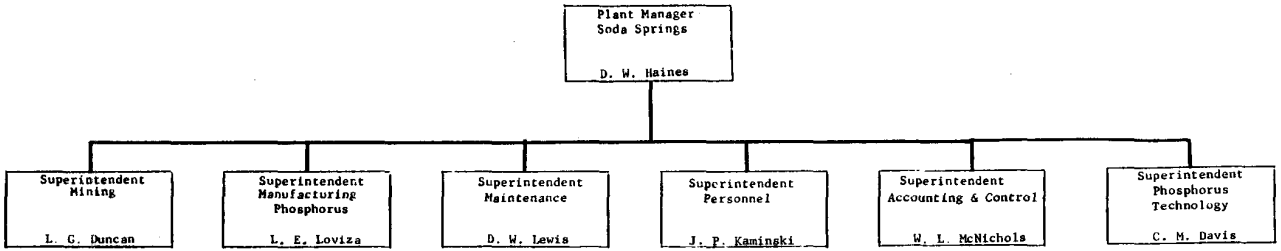
TOWOLDMON0010616



0485964

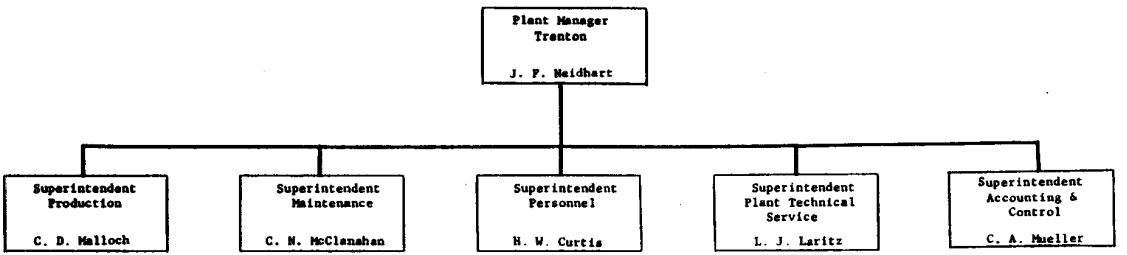
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents and Phosphates Division
Long Beach, California Plant
August 1, 1977

TOWOLDMON0010617



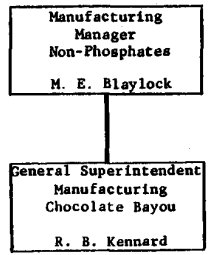
0485965

TOWOLDMON0010618



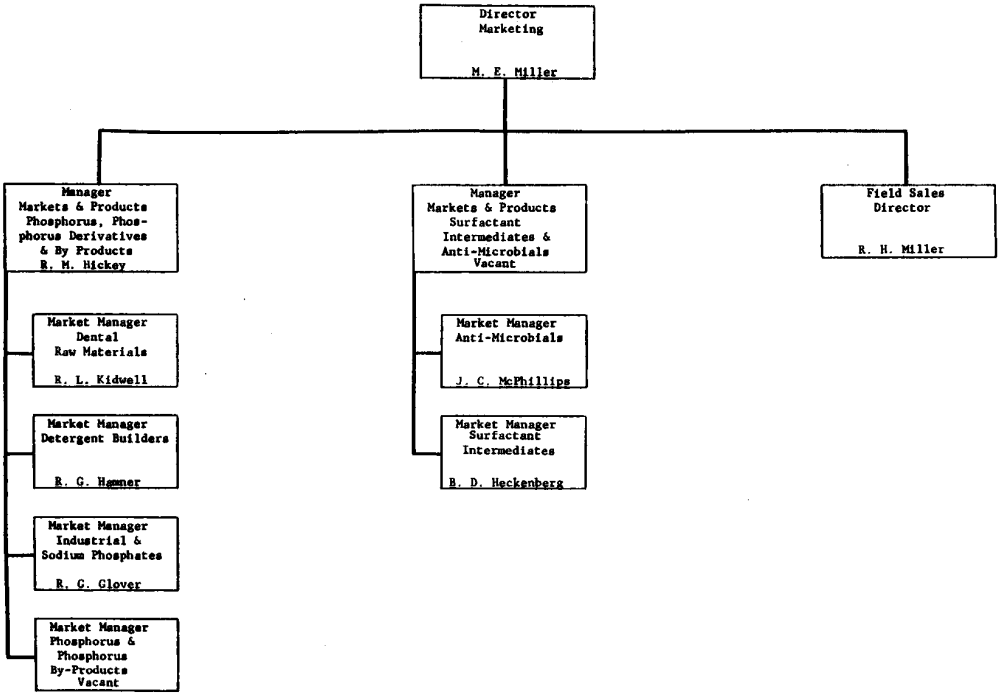
04859566

TOWOLDMON0010619



0485967

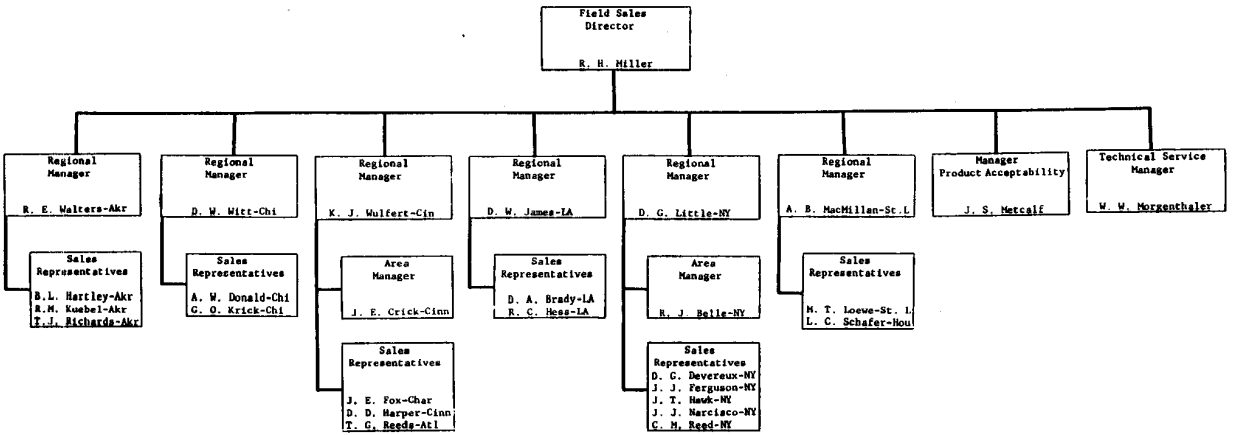
TOWOLDMON0010620



0485988

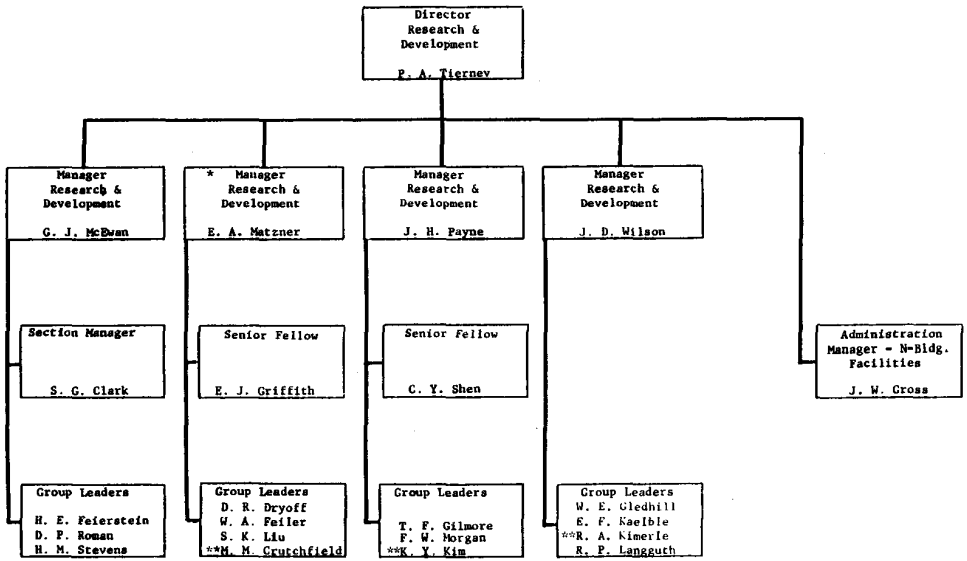
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Detergents and Phosphates Division
Marketing
August 1, 1977

TOWOLDMON0010621



0485969

TOWOLDMON0010622

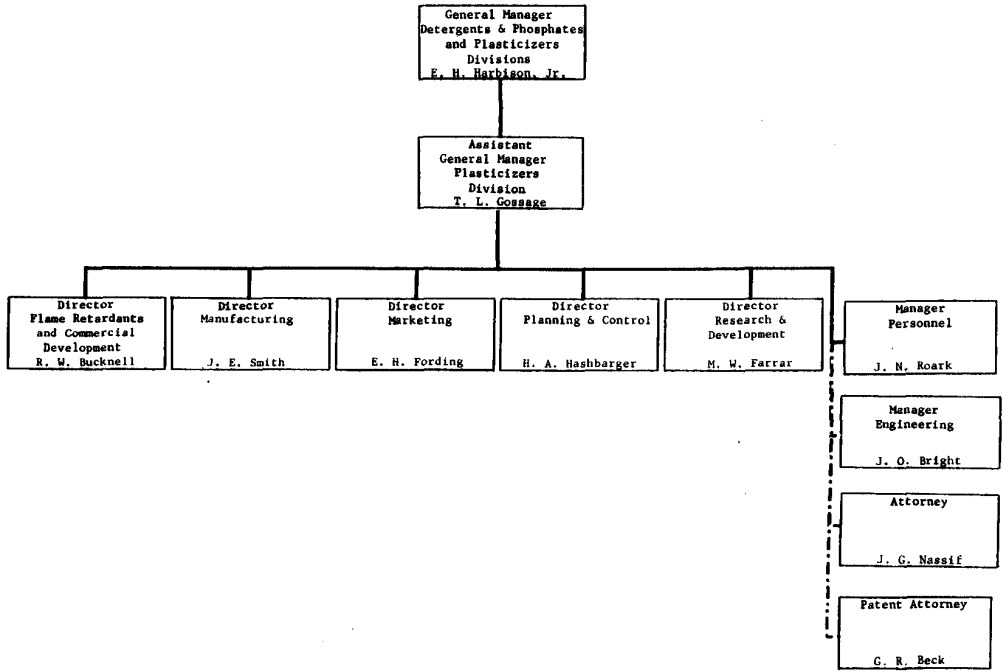


* Section Includes Dr. T. Schiff, Head
Clinical Dentistry

** Fellow

0048970

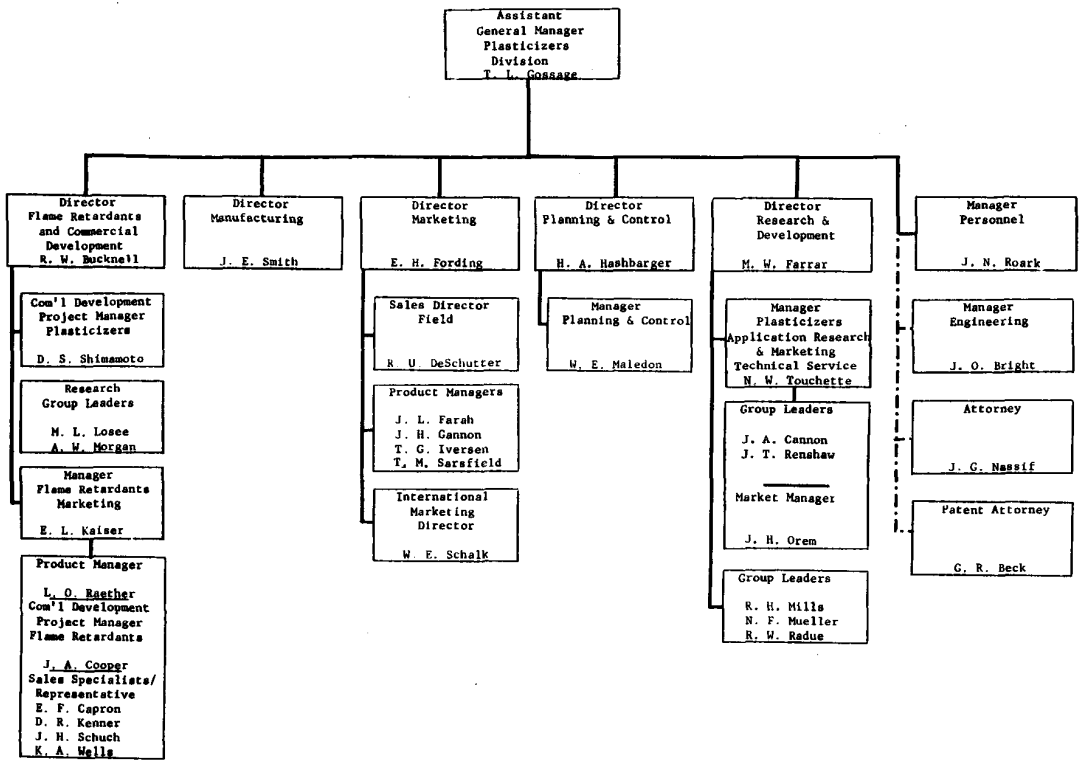
TOWOLDMON0010623



MONSANTO INDUSTRIAL CHEMICALS COMPANY
Plasticizers Division
August 1, 1977

0485671

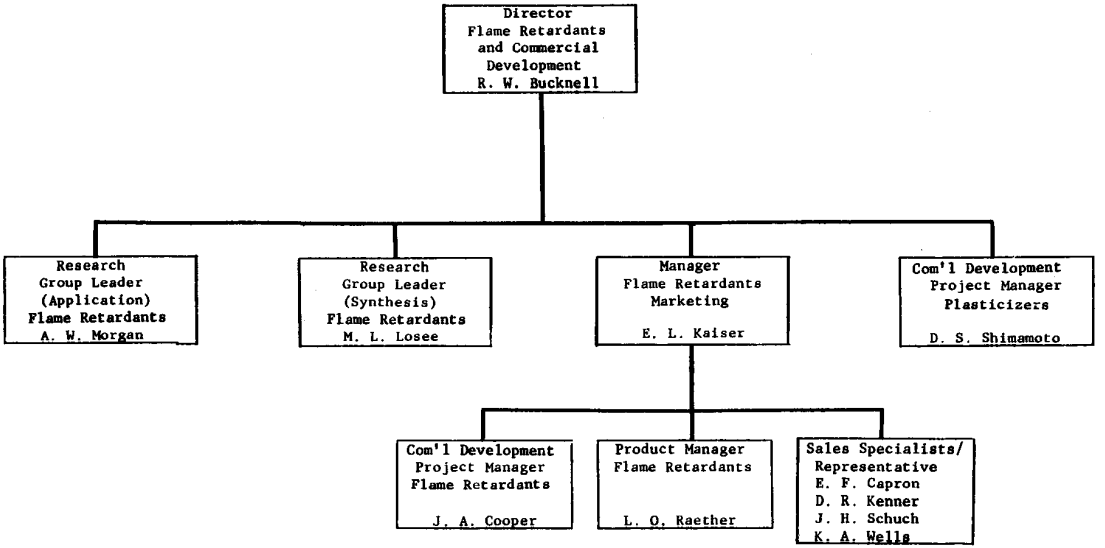
TOWOLDMON0010624



MONSANTO INDUSTRIAL CHEMICALS COMPANY
Plasticizers Division
August 1, 1977

0485972

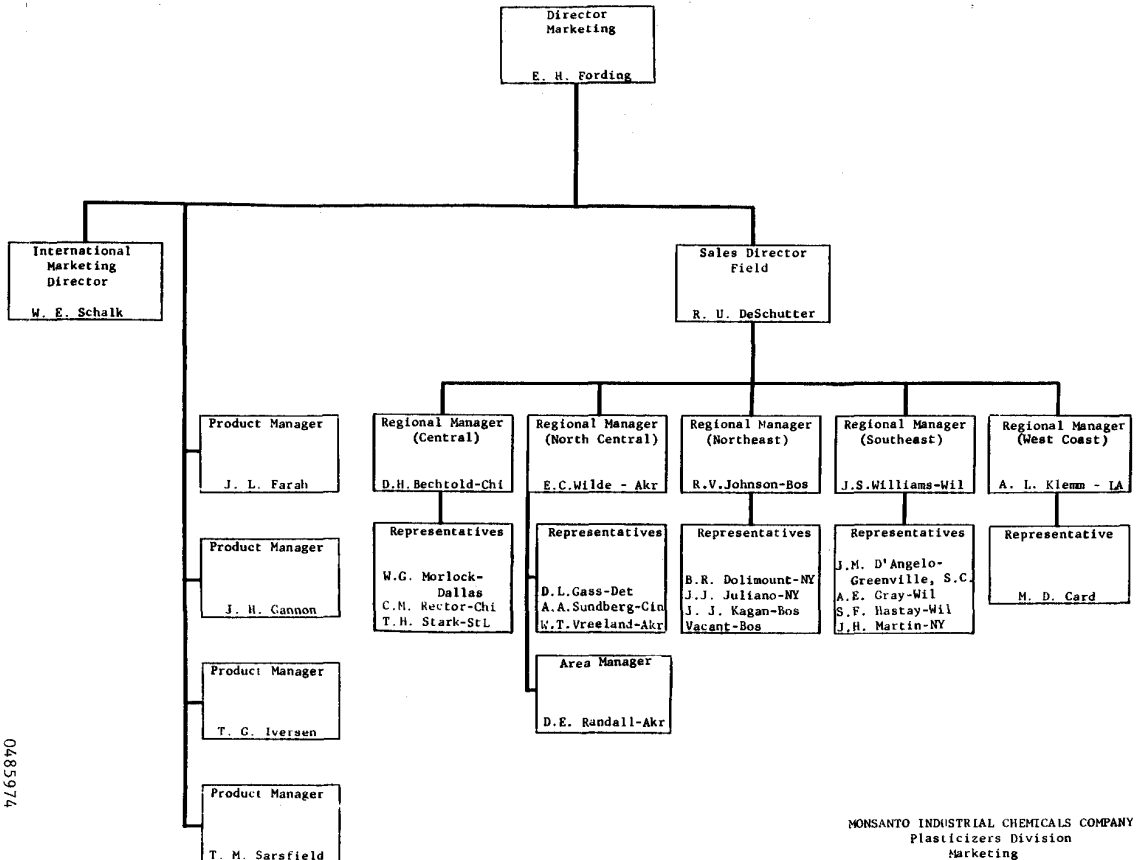
TOWOLDMON0010625



0485973

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Plasticizers Division
Flame Retardants and Commercial Development
August 1, 1977

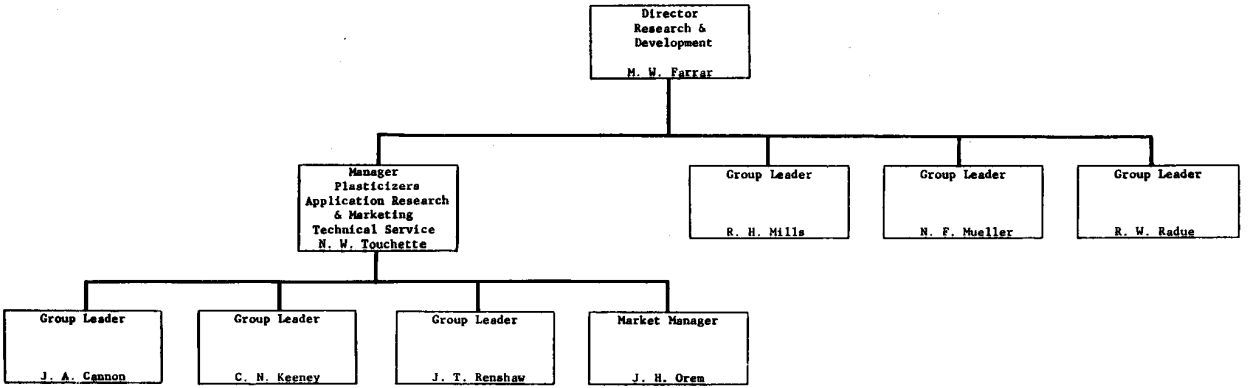
TOWOLDMON0010626



0485974

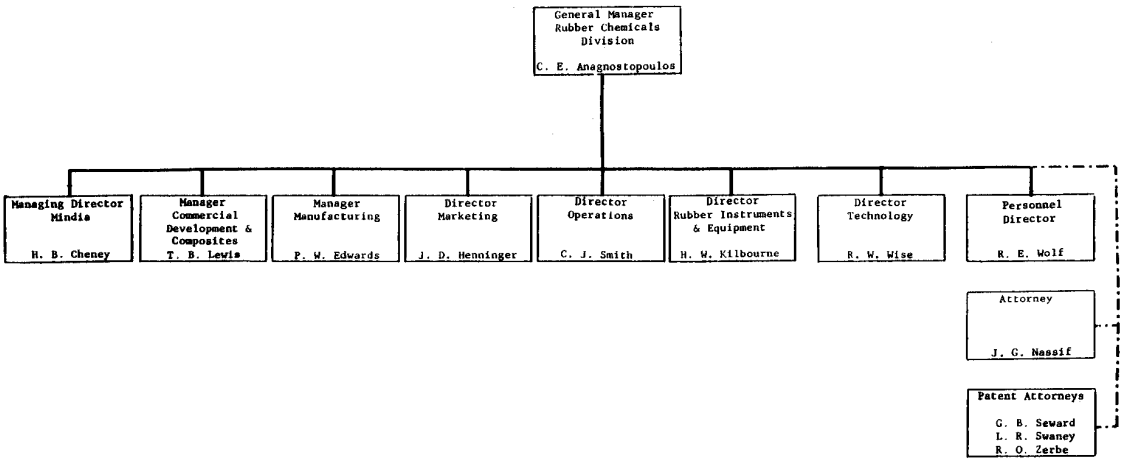
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Plasticizers Division
Marketing
August 1, 1977

TOWOLDMON0010627



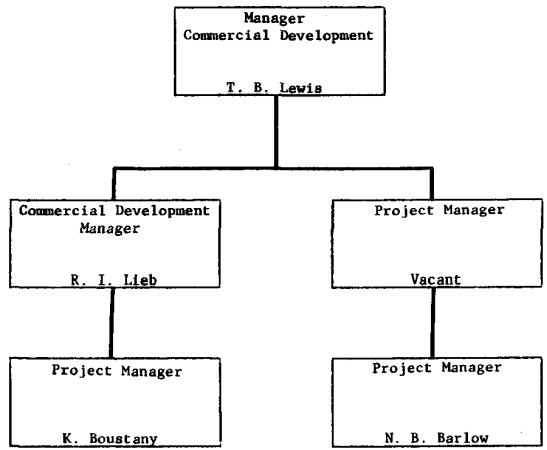
0485975

TOWOLDMON0010628



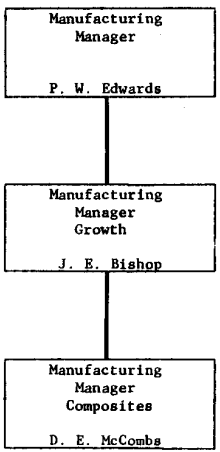
0485976

TOWOLDMON0010629



0485977

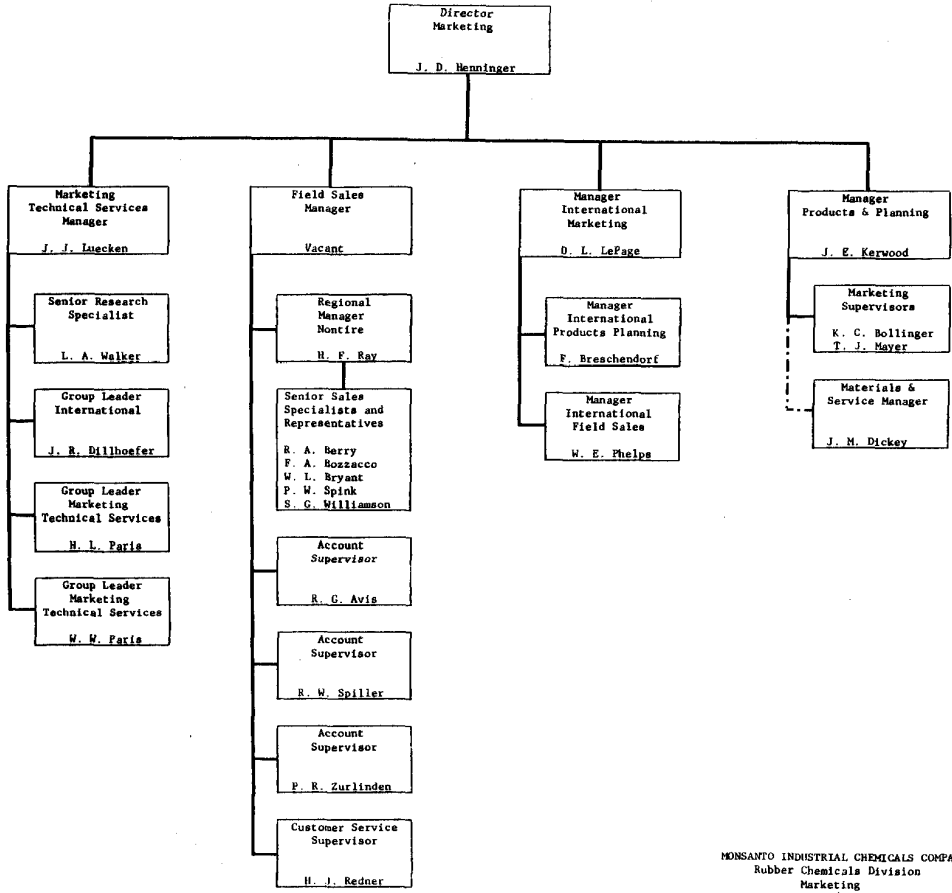
TOWOLDMON0010630



0485978

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Rubber Chemicals Division
Manufacturing
August 1, 1977

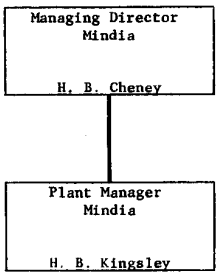
TOWOLDMON0010631



0485979

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Rubber Chemicals Division
Marketing
August 1, 1977

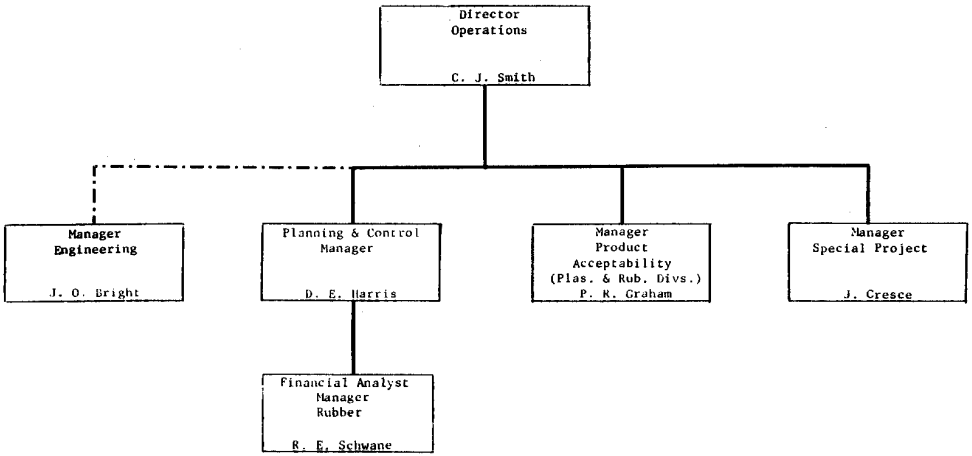
TOWOLDMON0010632



0485980

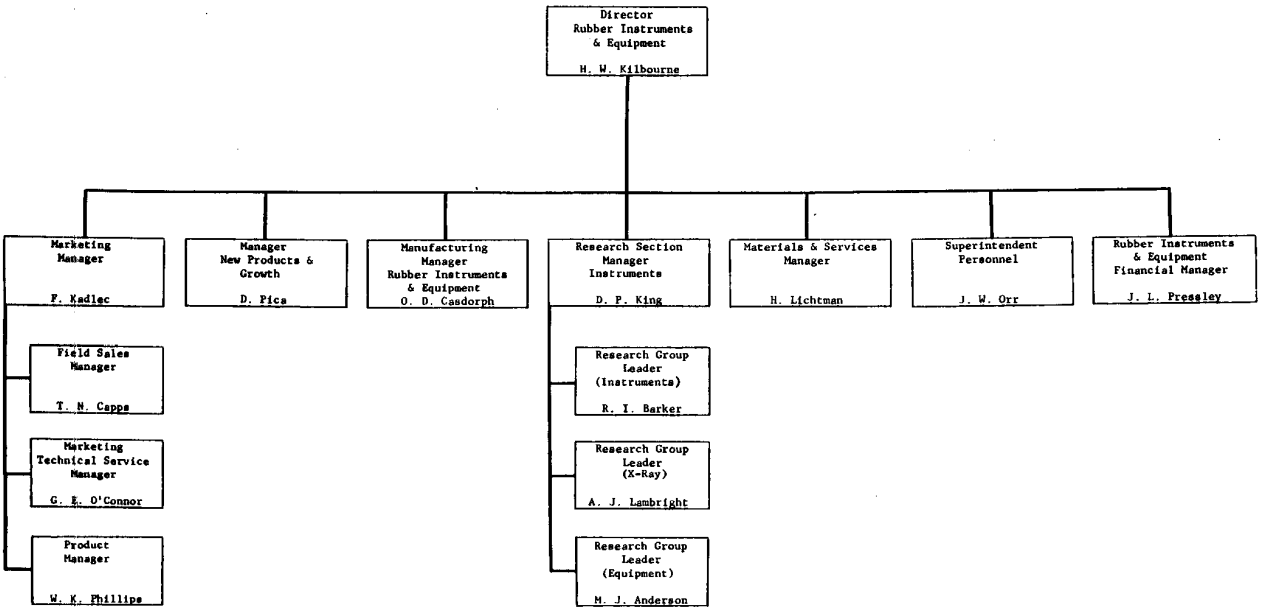
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Rubber Chemicals Division
Mindia
August 1, 1977

TOWOLDMON0010633



0485981

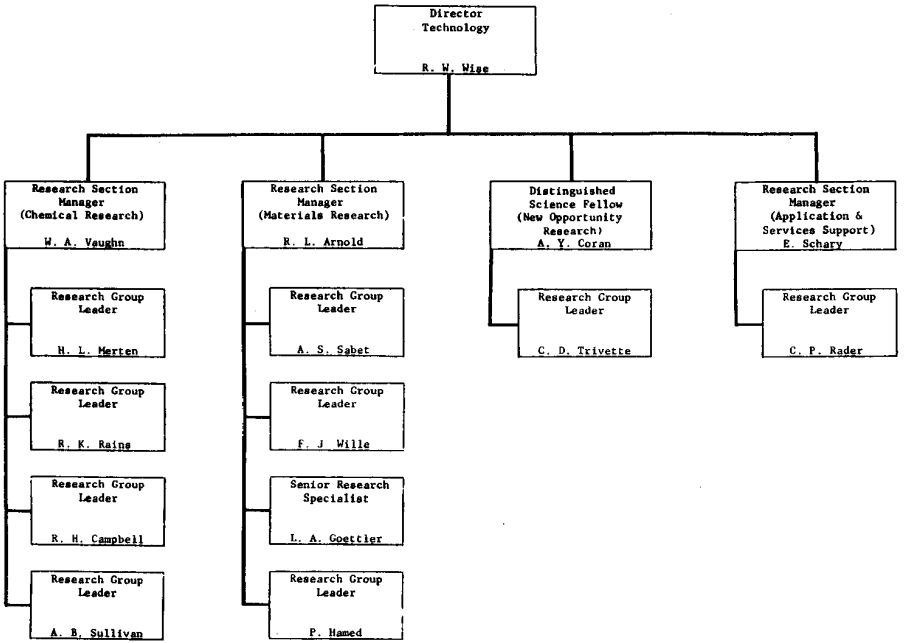
TOWOLDMON0010634



0485982

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Rubber Chemicals Division
Rubber Instruments and Equipment
August 1, 1977

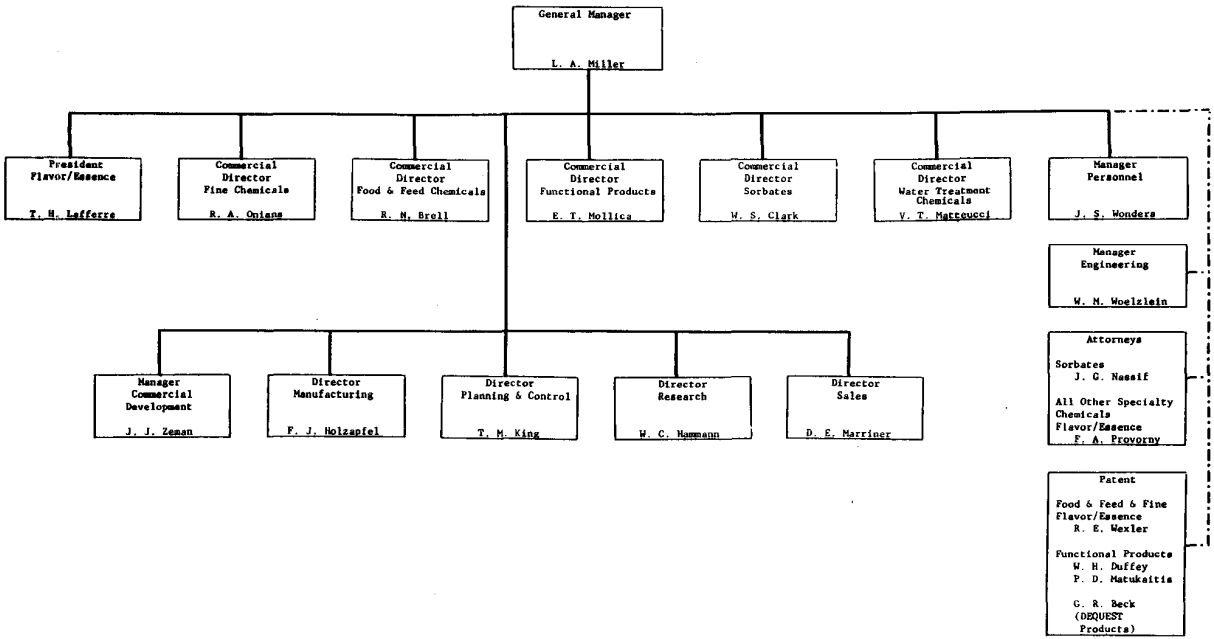
TOWOLDMON0010635



0485983

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Rubber Chemicals Division
Technology
August 1, 1977

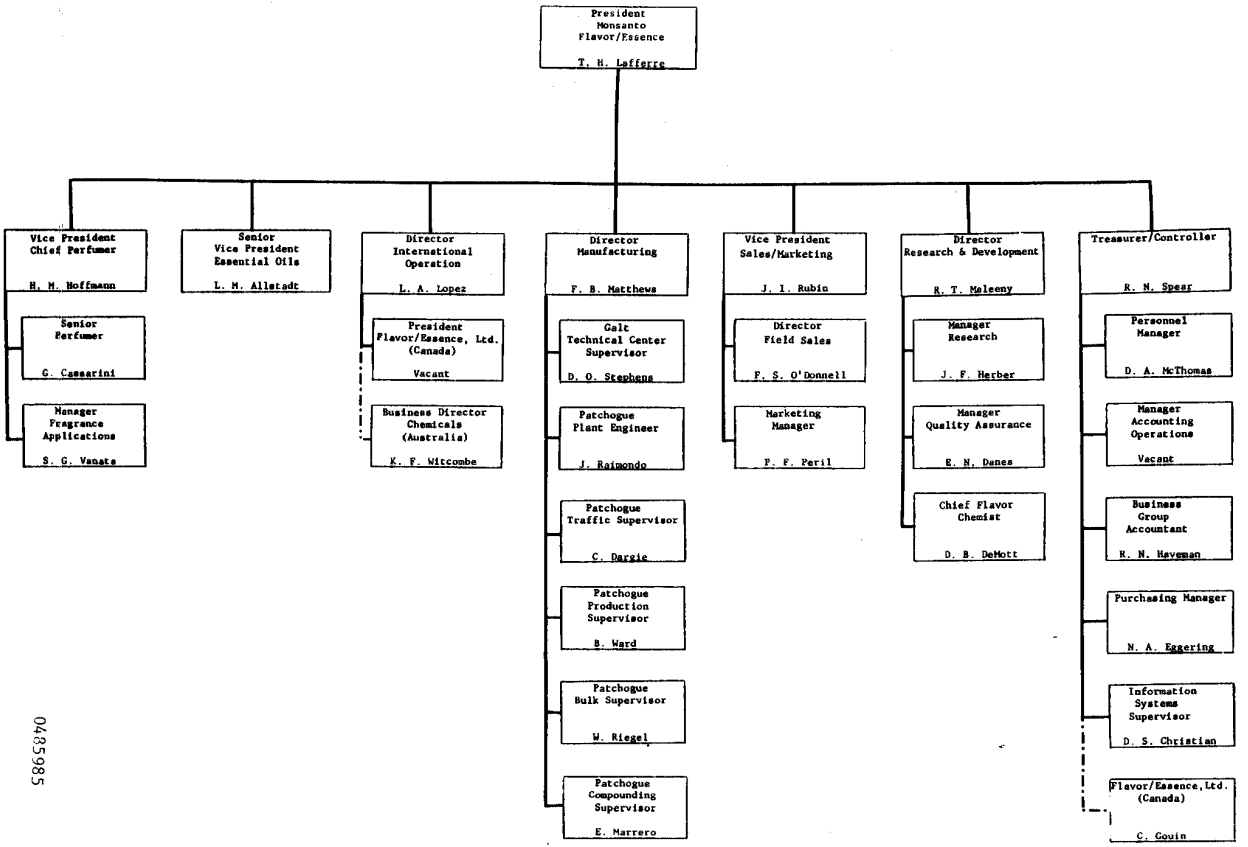
TOWOLDMON0010636



04859B4

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
August 1, 1977

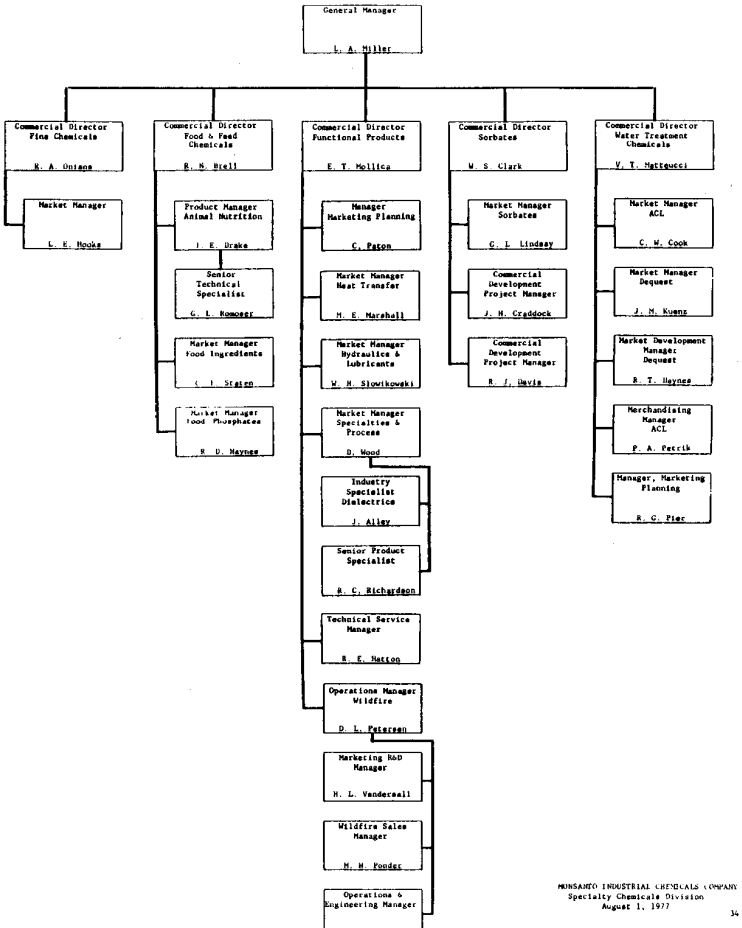
TOWOLDMON0010637



0485985

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Flavor/Essence
August 1, 1977

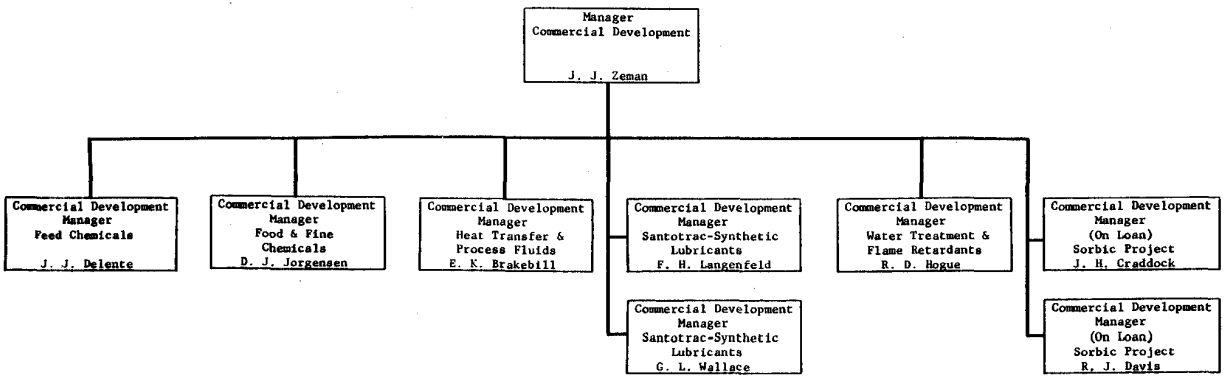
TOWOLDMON0010638



MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
August 1, 1977

0485986

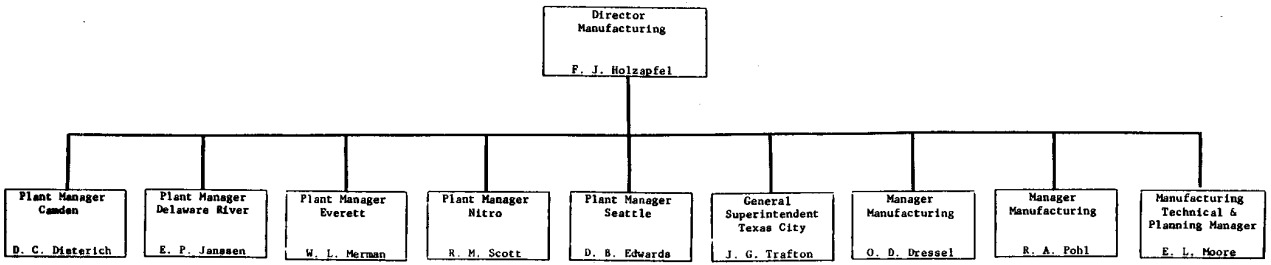
TOWOLDMON0010639



0485987

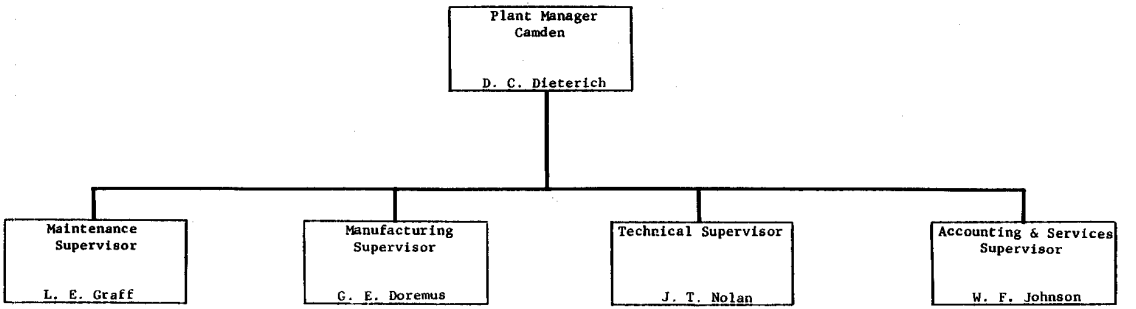
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Commercial Development
August 1, 1977

TOWOLDMON0010640



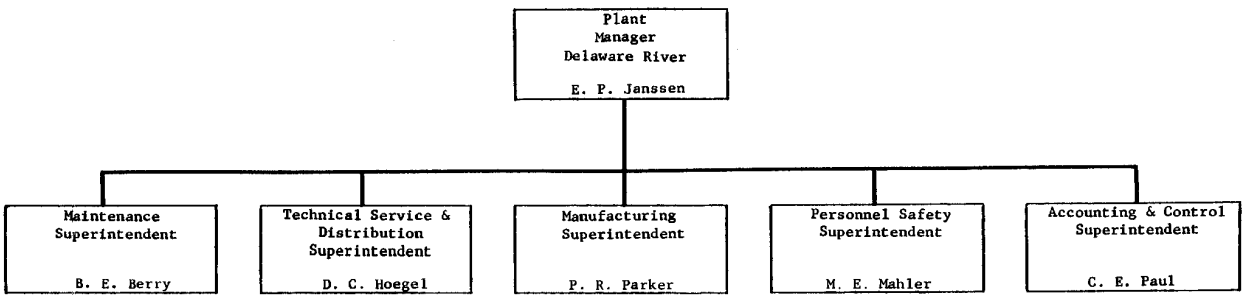
0485988

TOWOLDMON0010641



04859B9

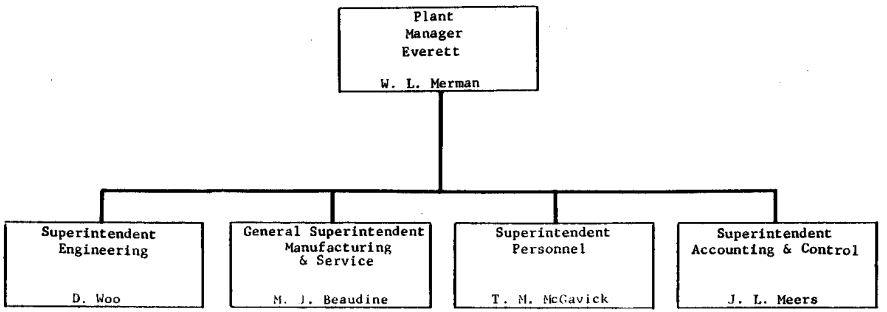
TOWOLDMON0010642



0489990

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Delaware River, New Jersey Plant
August 1, 1977

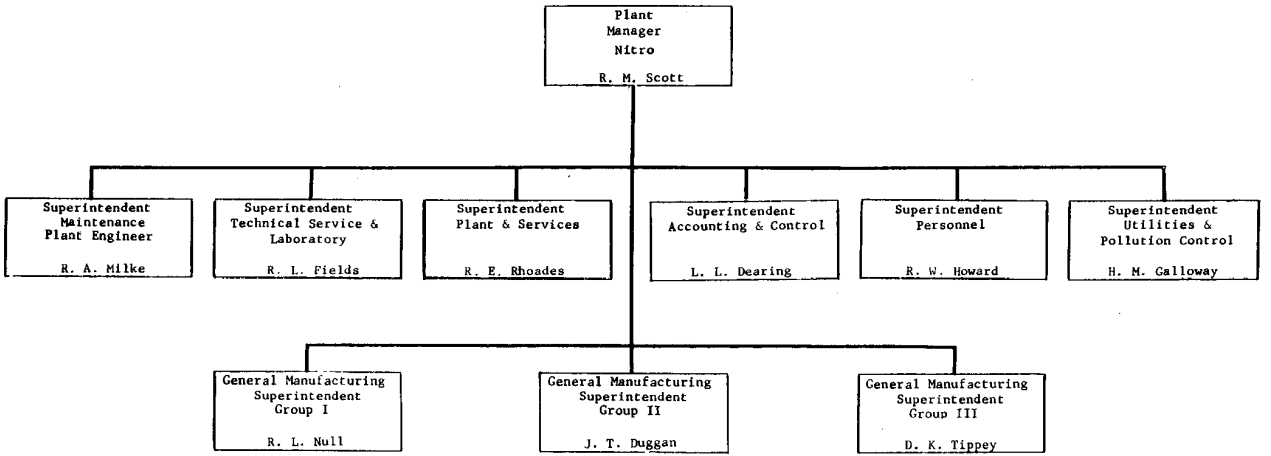
TOWOLDMON0010643



0485691

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Everett, Massachusetts Plant
August 1, 1977

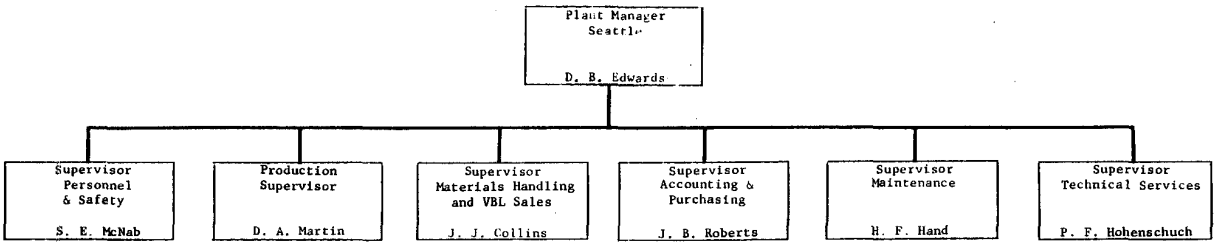
TOWOLDMON0010644



0485992

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Nitro, West Virginia Plant
August 1, 1977

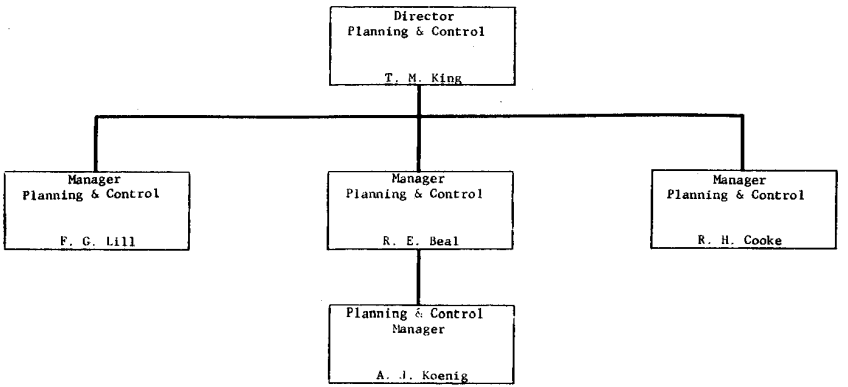
TOWOLDMON0010645



0483993

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Seattle, Washington Plant
August 1, 1977

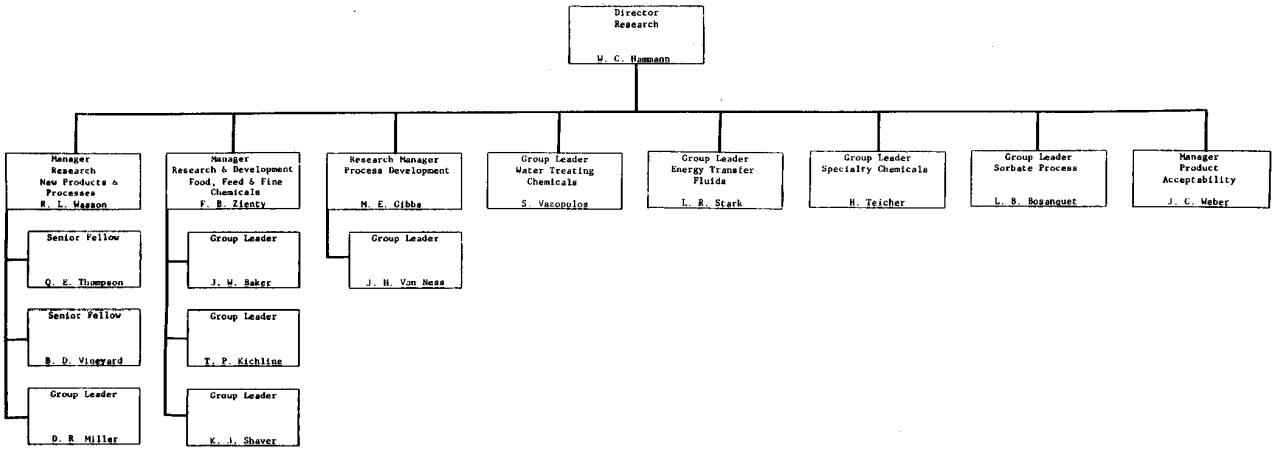
TOWOLDMON0010646



0485994

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Planning & Control
August 1, 1977

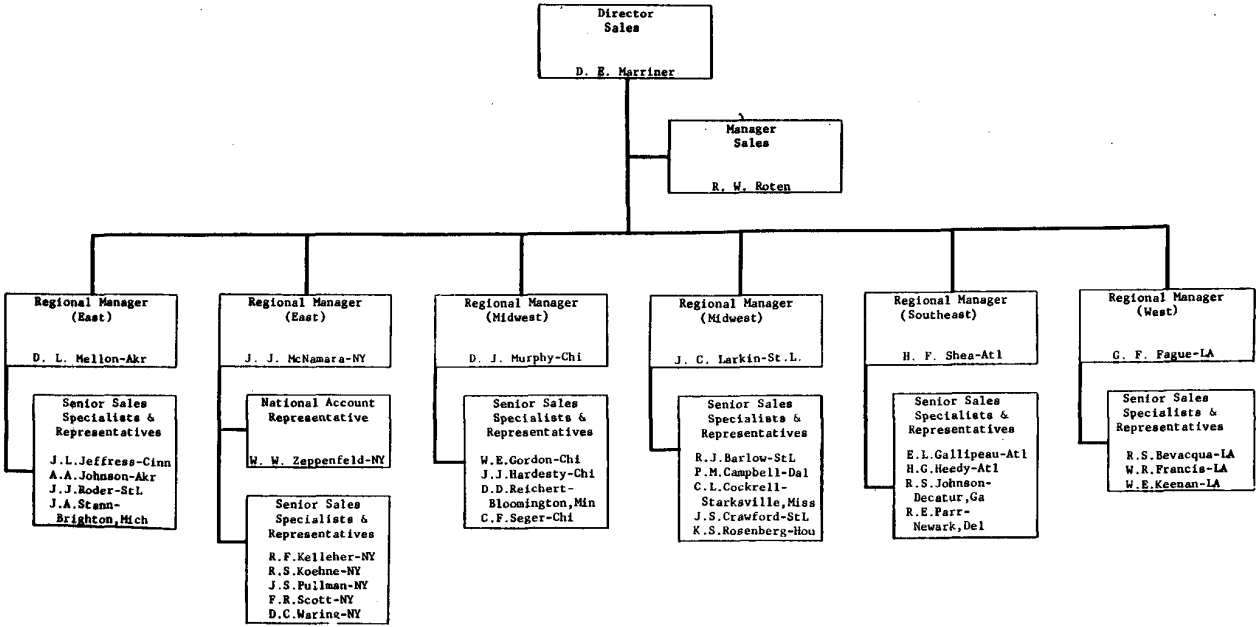
TOWOLDMON0010647



0485995

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Research
August 1, 1977

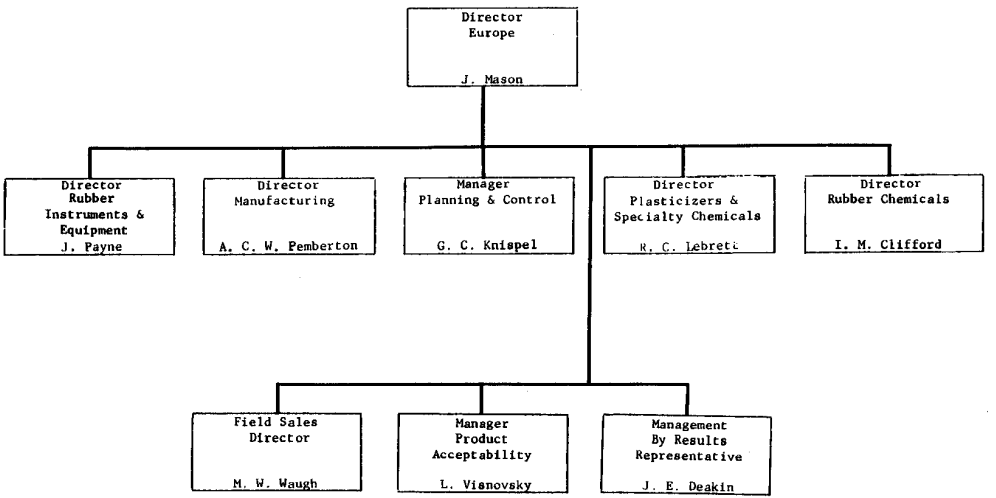
TOWOLDMON0010648



04859966

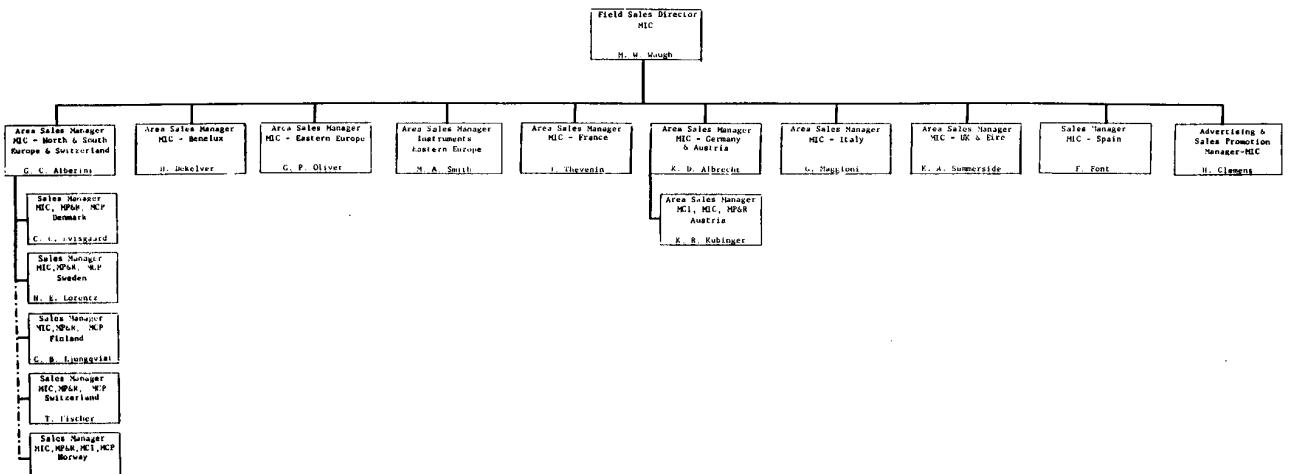
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Specialty Chemicals Division
Sales
August 1, 1977

TOWOLDMON0010649



0485997

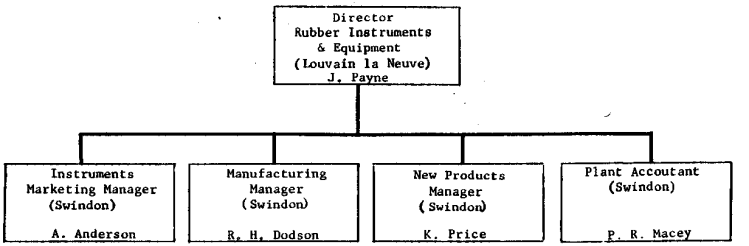
TOWOLDMON0010650



NONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Brussels, Belgium
August 1, 1977

0485998

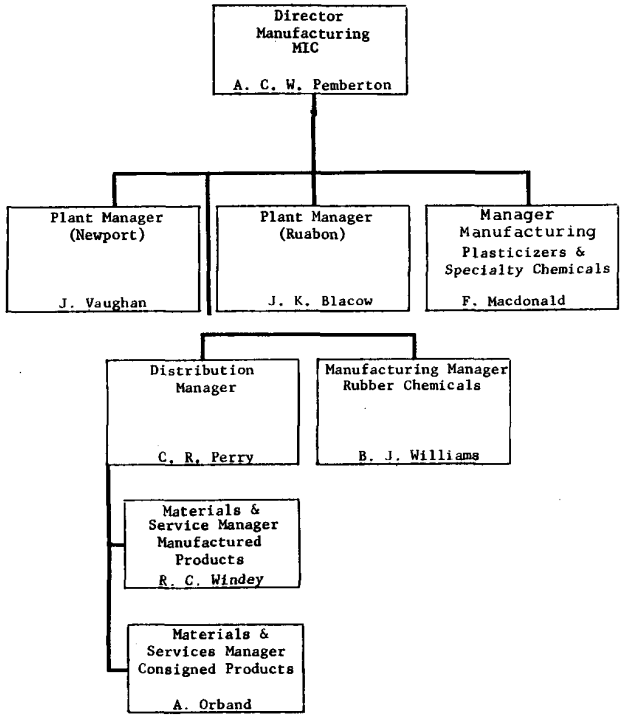
TOWOLDMON0010651



0485999

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Instruments & Equipment
Brussels, Belgium
August 1, 1977

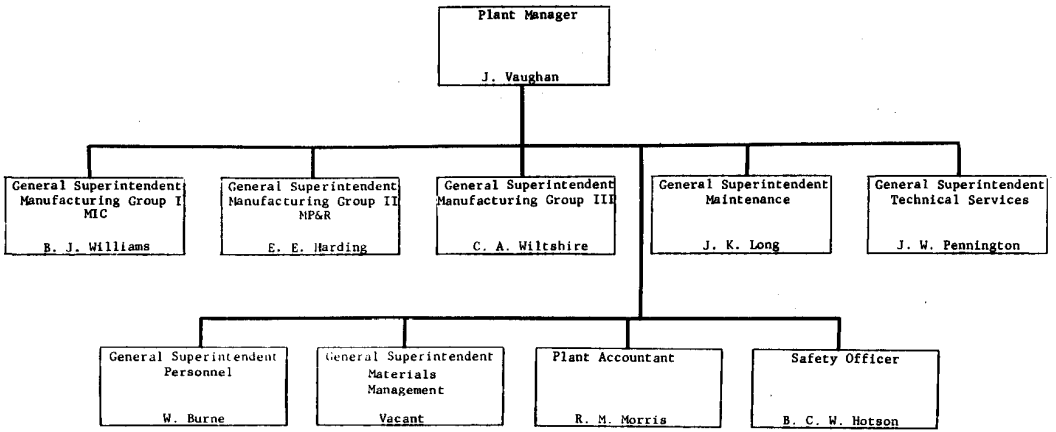
TOWOLDMON0010652



0486000

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Manufacturing
Brussels, Belgium
August 1, 1977

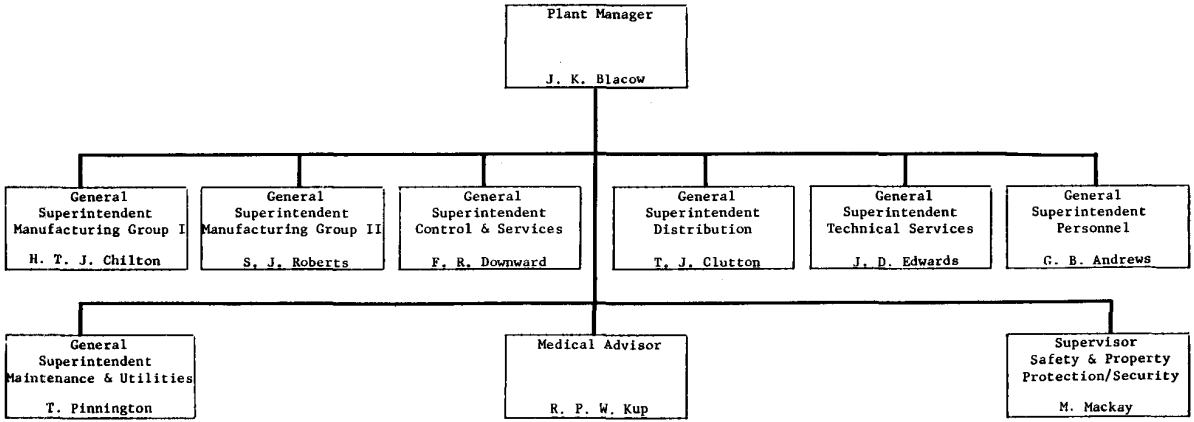
TOWOLDMON0010653



048001

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Newport, Wales Plant
August 1, 1977

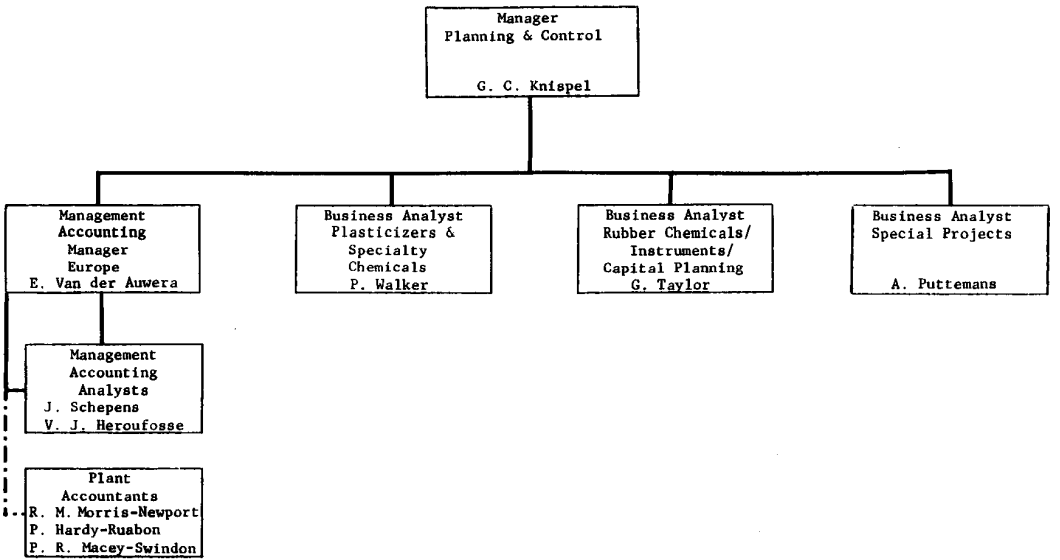
TOWOLDMON0010654



0486002

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Ruabon, Wales Plant
August 1, 1977

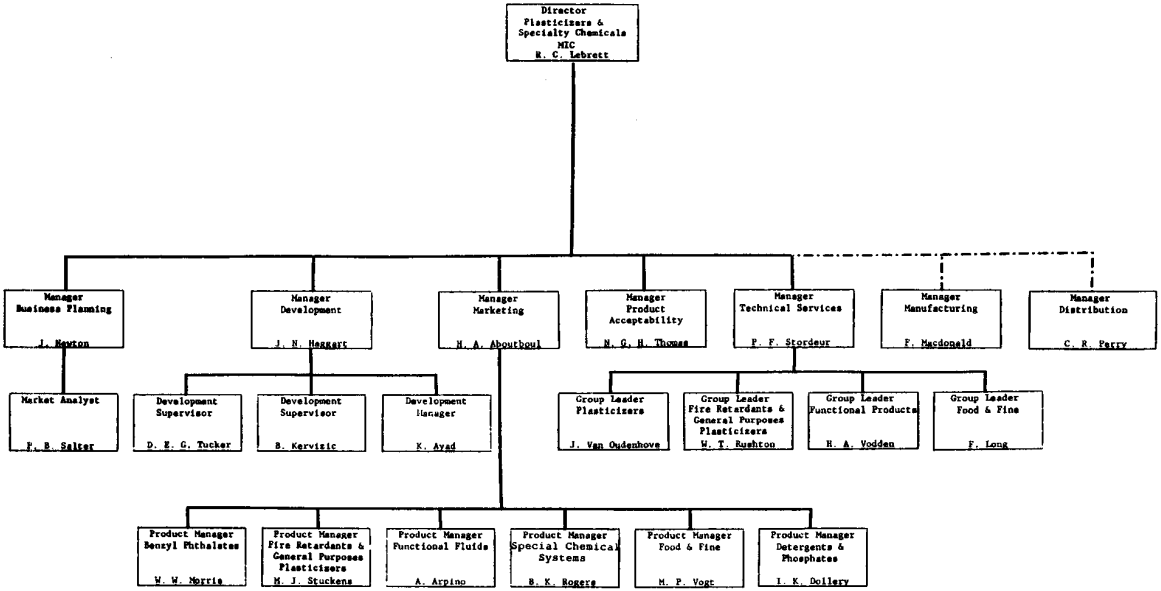
TOWOLDMON0010655



0486003

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Planning & Control
Brussels, Belgium
August 1, 1977

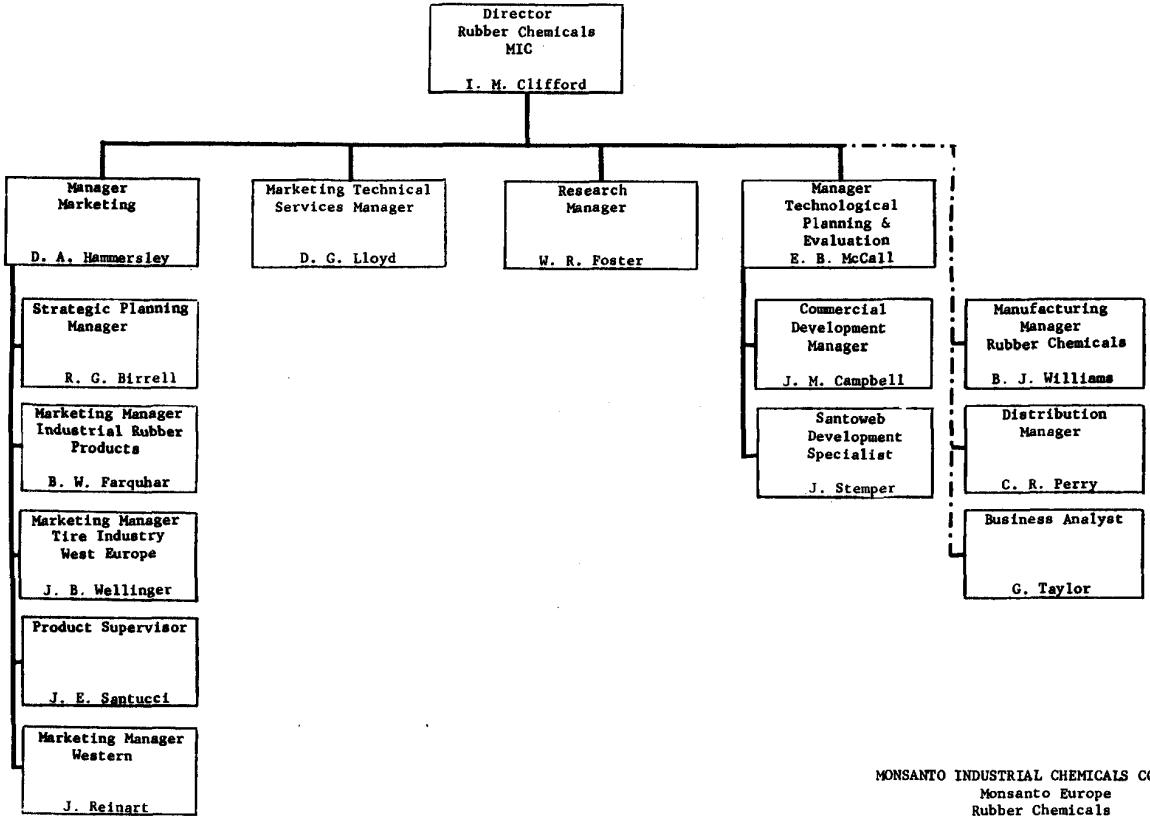
TOWOLDMON0010656



0480004

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Brussels, Belgium
August 1, 1977

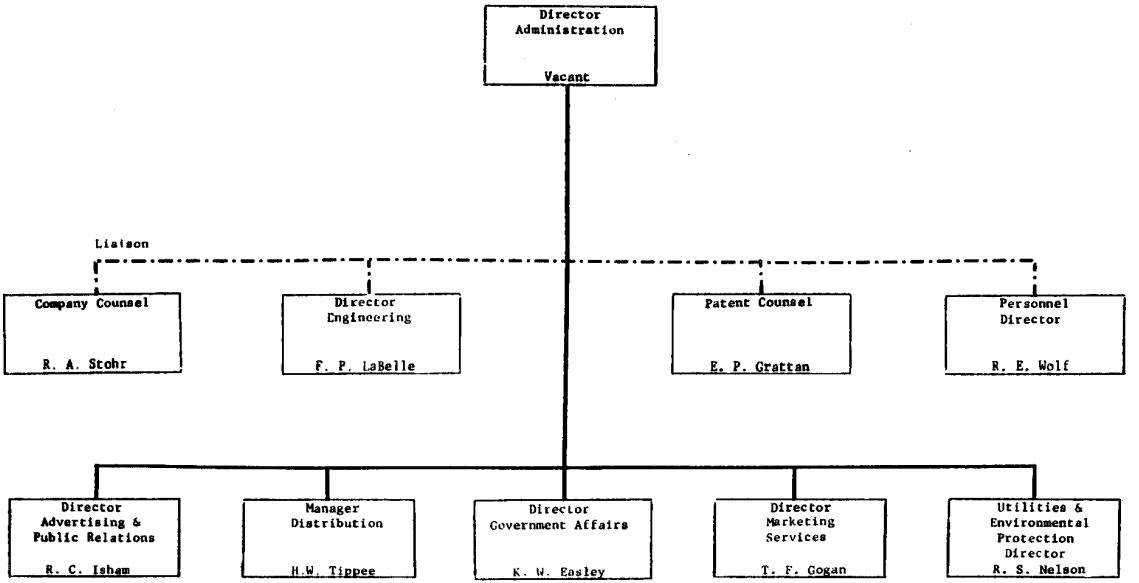
TOWOLDMON0010657



0486005

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Monsanto Europe
Rubber Chemicals
Brussels, Belgium
August 1, 1977

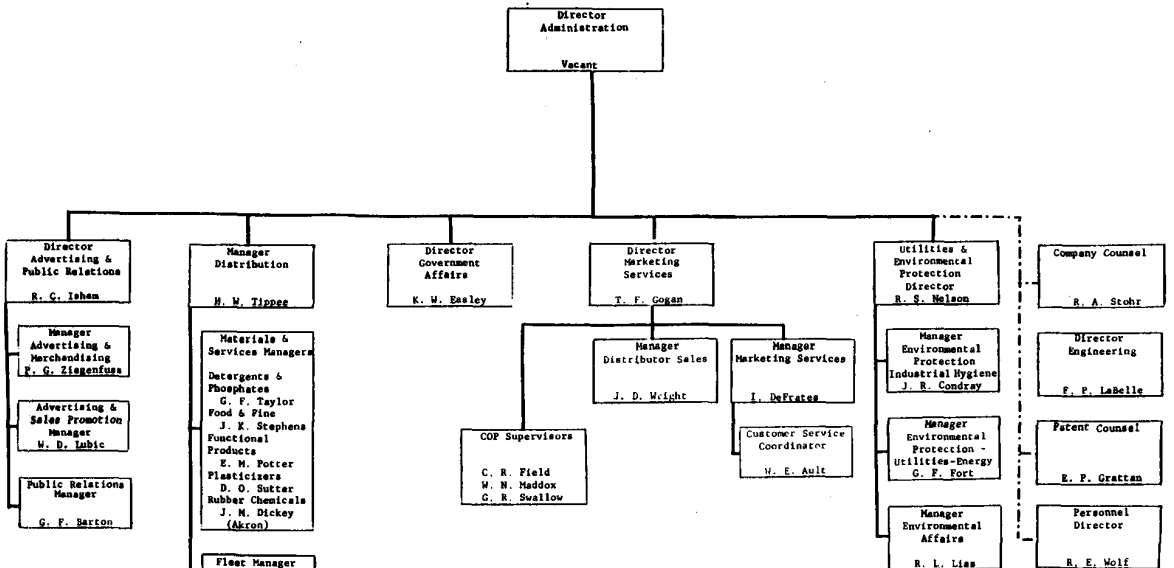
TOWOLDMON0010658



0486006

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Administration
August 1, 1977

TOWOLDMON0010659

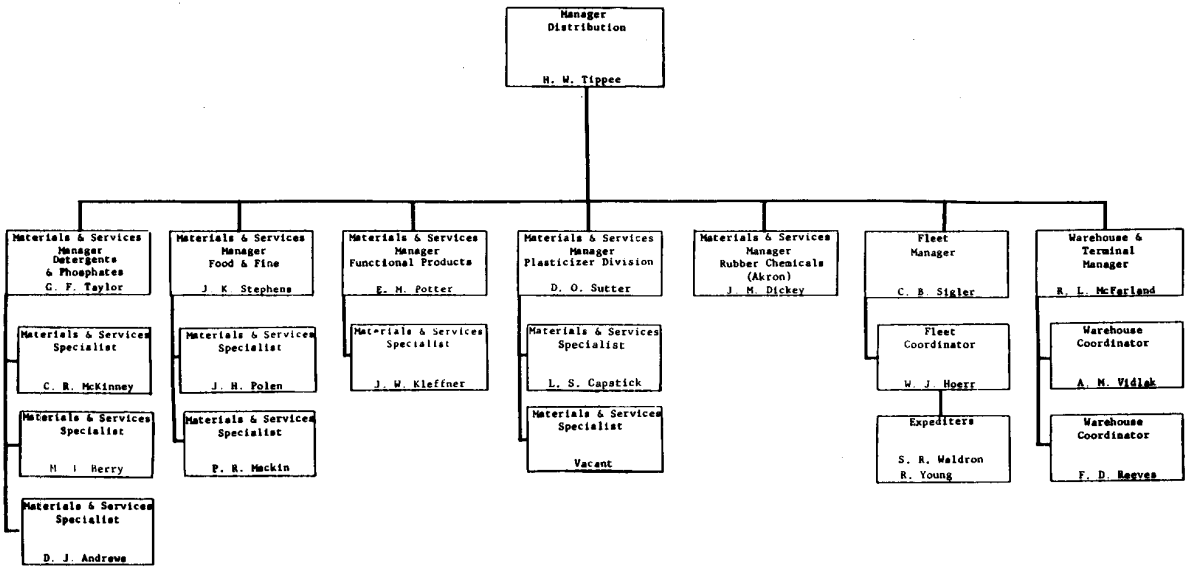


04869007

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Administration
August 1, 1977

55

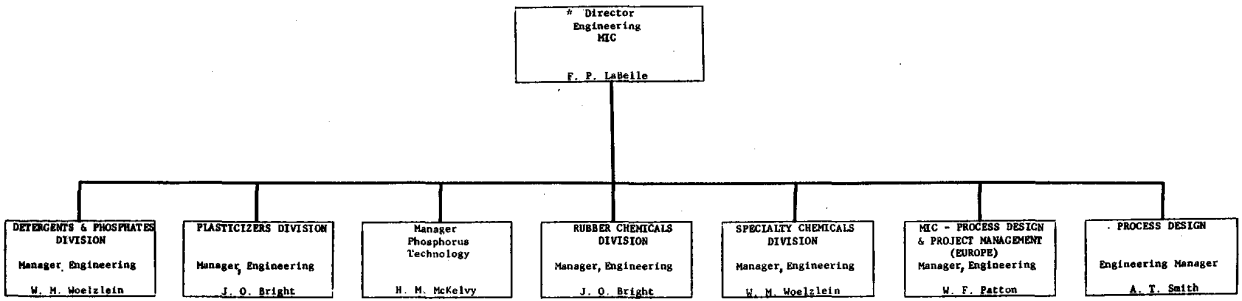
TOWOLDMON0010660



0489008

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Administration
Distribution
August 1, 1977

TOWOLDMON0010661

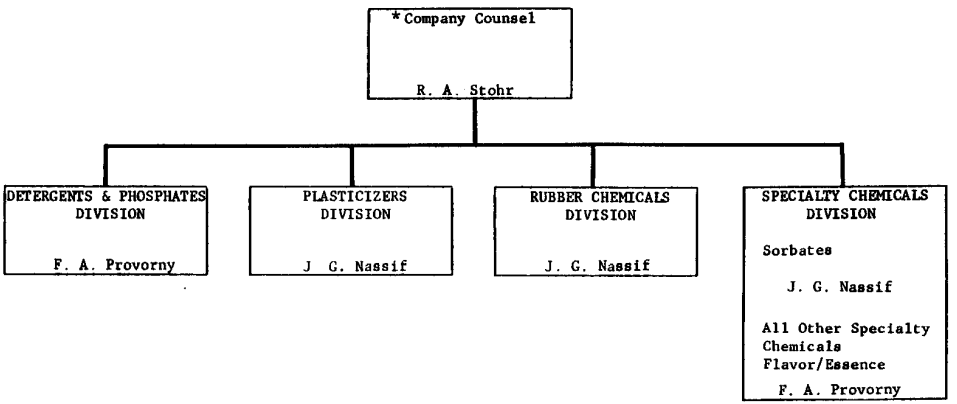


*Engineering Group reports administratively to Corporate Engineering and functionally to MIC - Administration.

CORPORATE ENGINEERING DEPARTMENT
MONSANTO INDUSTRIAL CHEMICALS COMPANY
Administration
August 1, 1977

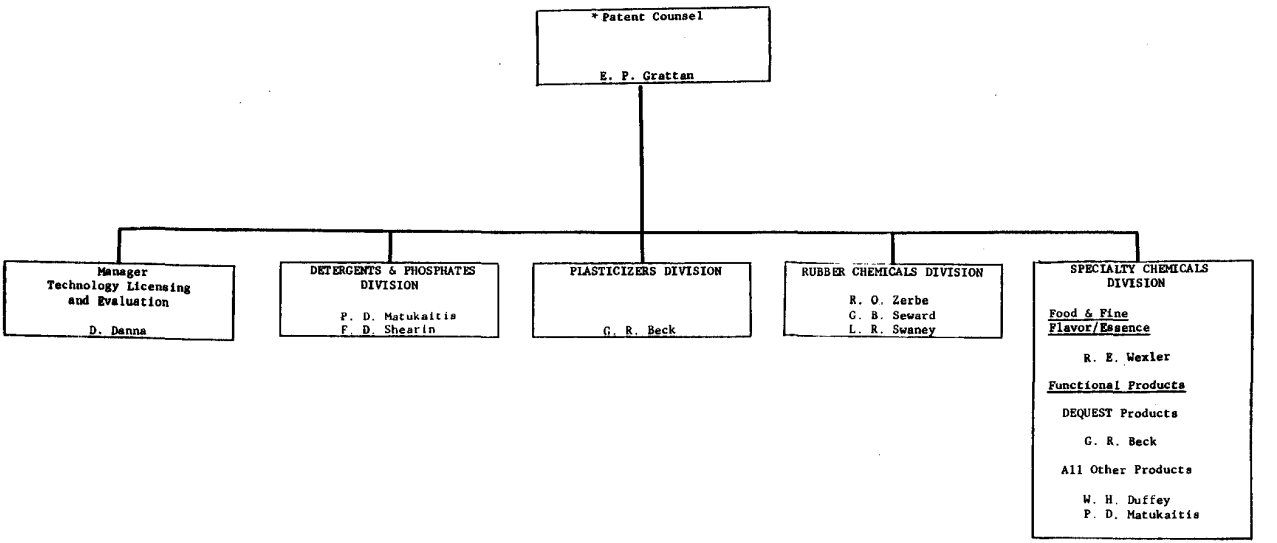
0486009

TOWOLDMON0010662



*Law Group reports to Office of General Counsel. Attorneys are assigned to Divisions as shown.

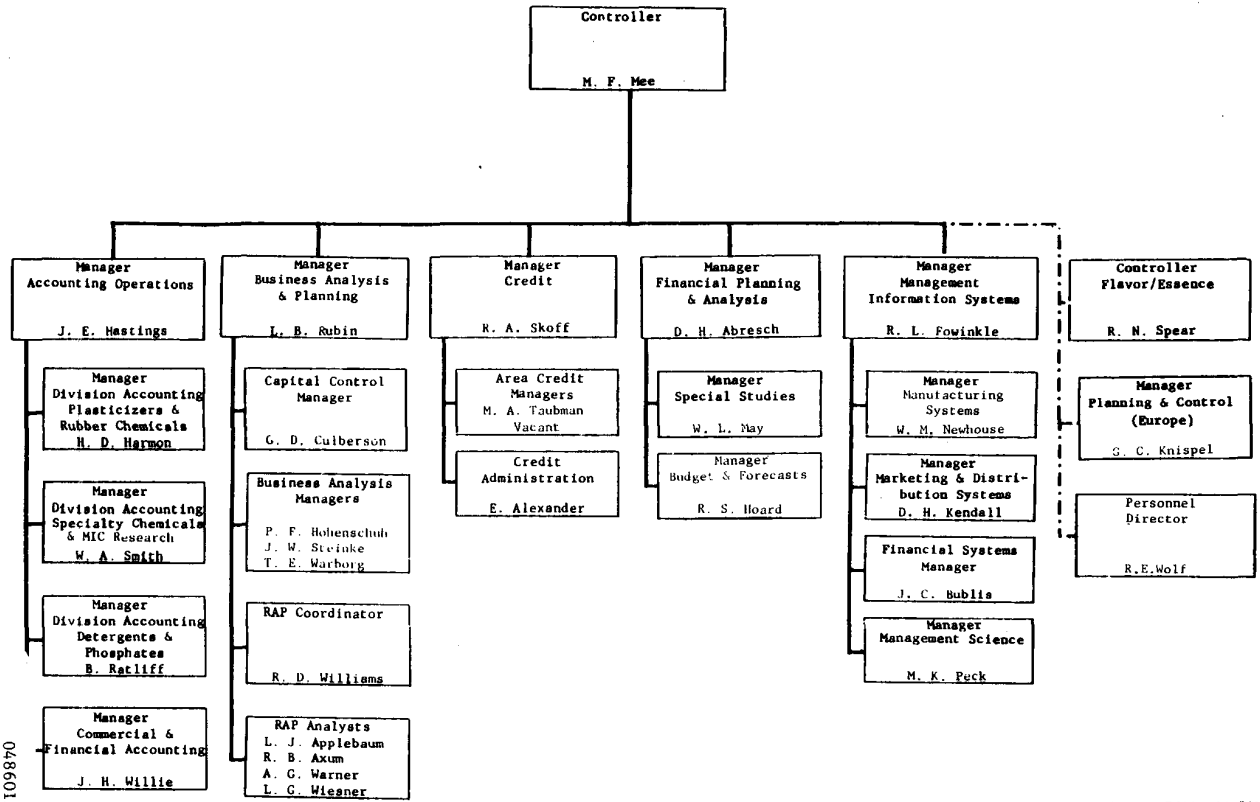
0486010
TOWOLDMON0010663



0486011

*Patent Group reports administratively to Corporate Patent and functionally to MIC - Administration.

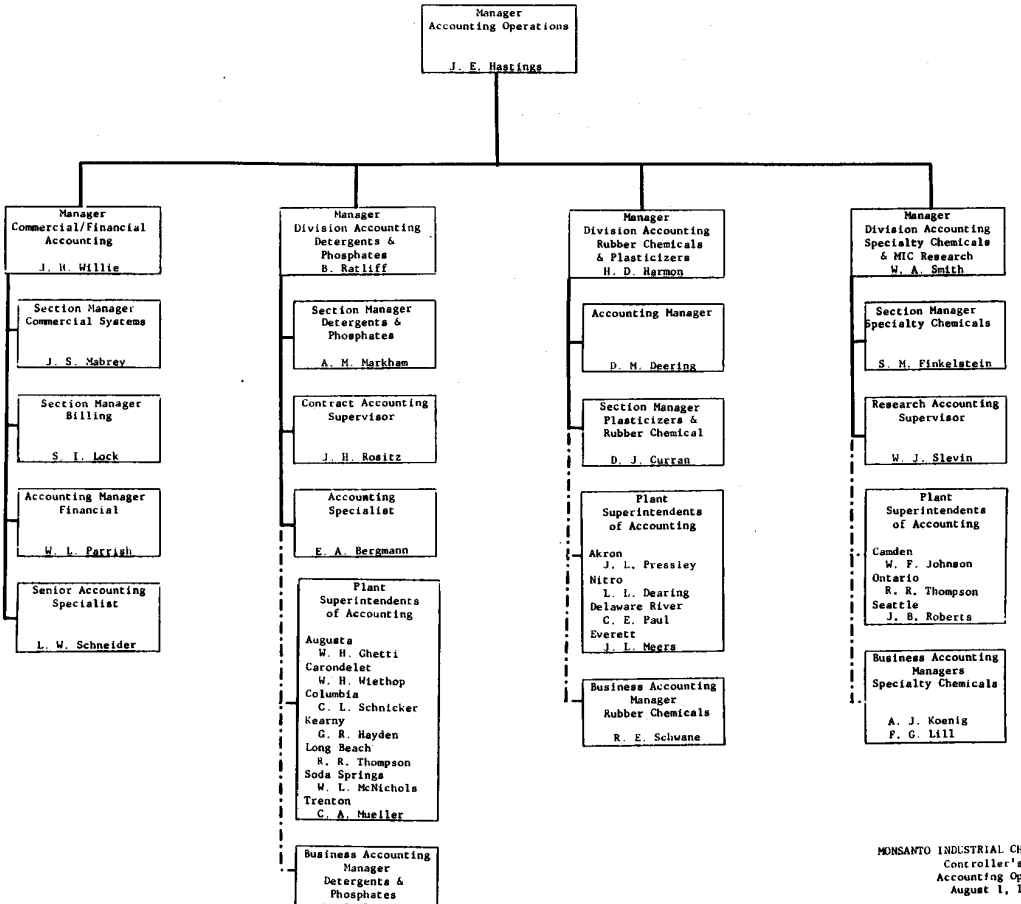
TOWOLDMON0010664



0486012

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Controller's Office
August 1, 1977

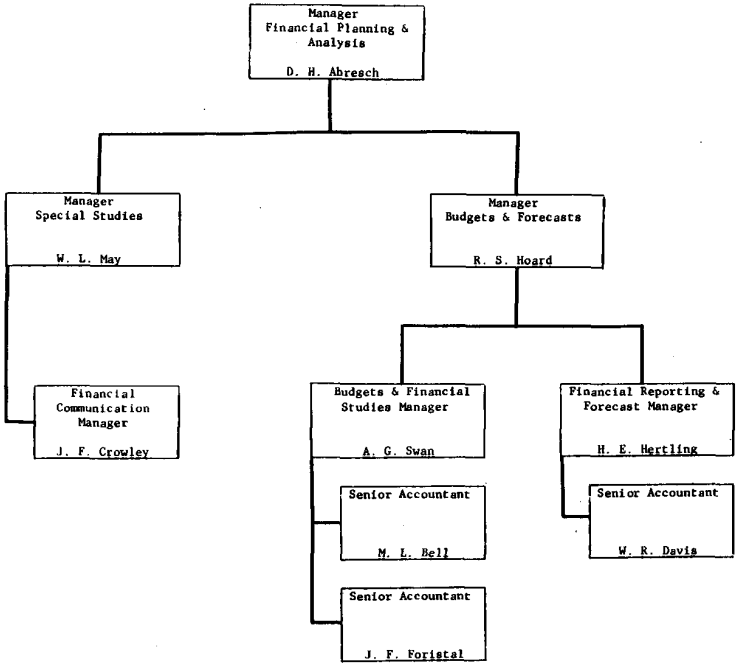
TOWOLDMON0010665



0486013

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Controller's Office
Accounting Operations
August 1, 1977

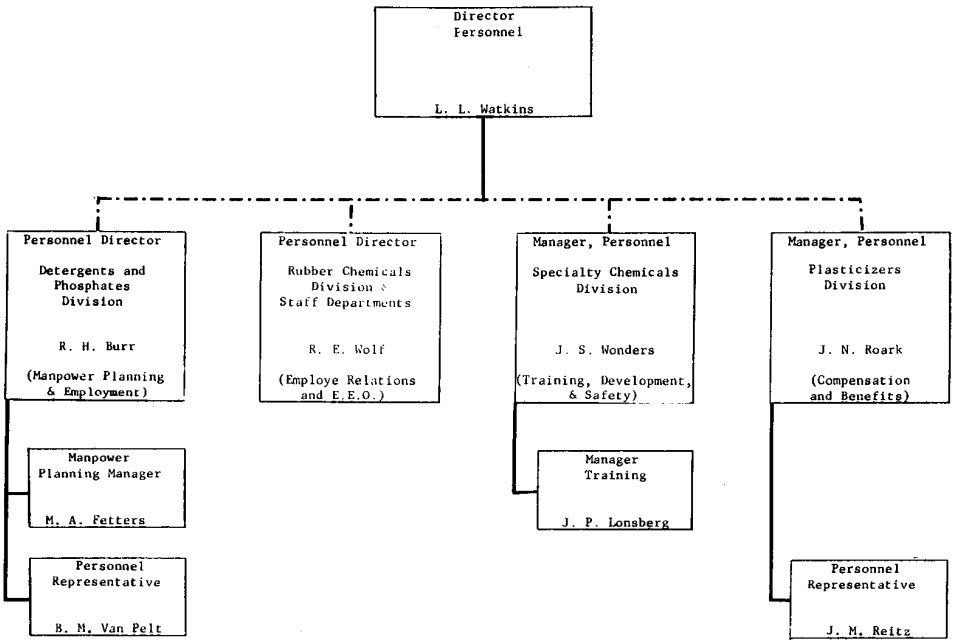
TOWOLDMON0010666



0486014

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Financial Planning & Analysis
August 1, 1977

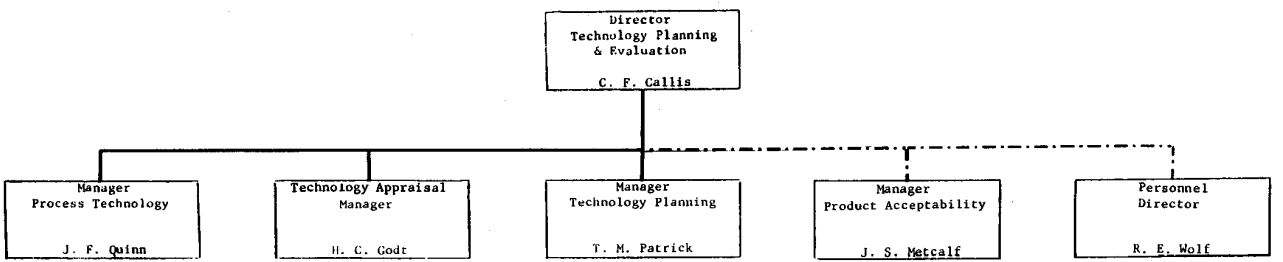
TOWOLDMON0010667



0486015

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Personnel Department
August 1, 1977

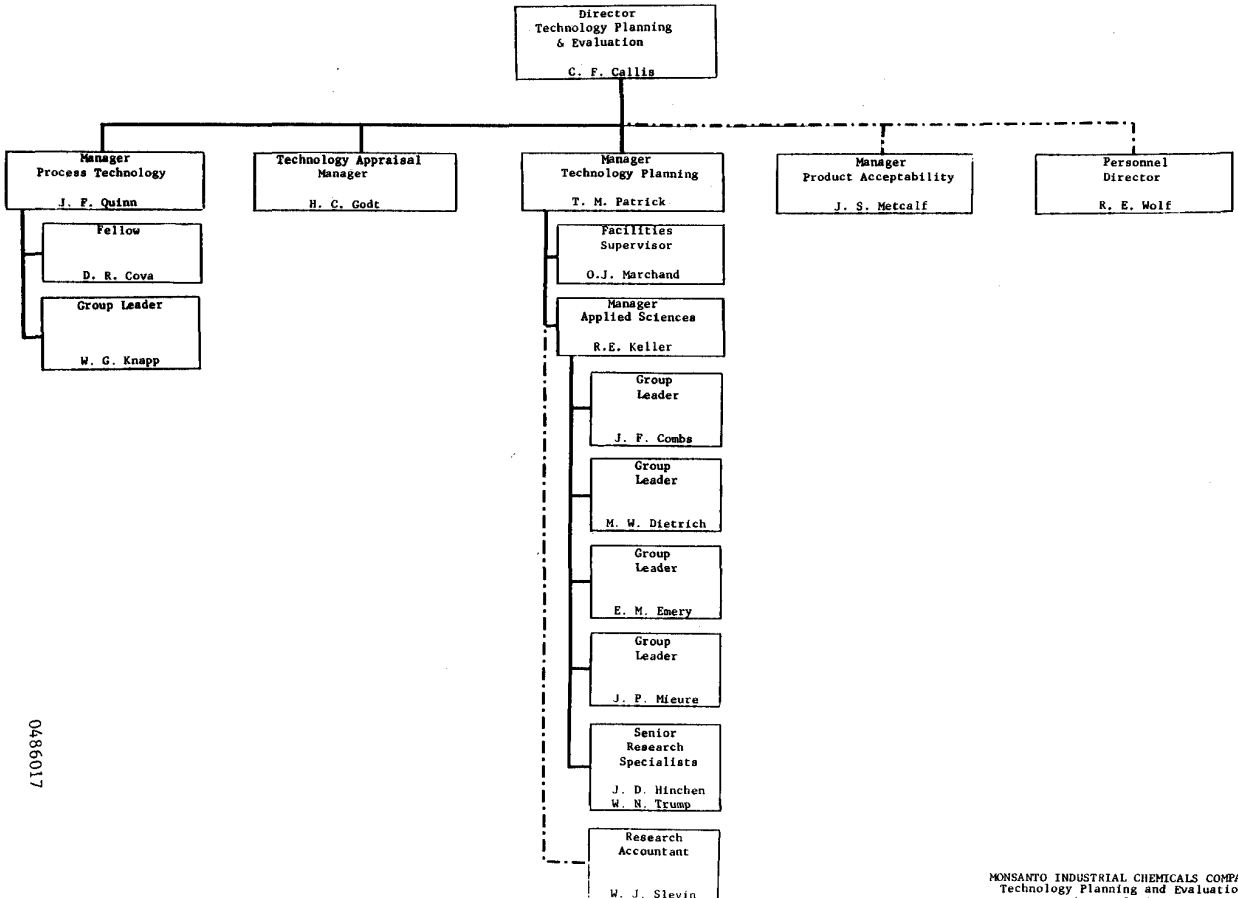
TOWOLDMON0010668



0480016

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Technology Planning and Evaluation
August 1, 1977

TOWOLDMON0010669



0468017

MONSANTO INDUSTRIAL CHEMICALS COMPANY
Technology Planning and Evaluation
August 1, 1977

TOWOLDMON0010670