DIRECTORY OF CORPORATE AFFILIATIONS

VOL. III

1995

PLAINTIFF'S EXHIBIT
ARC-95

REF
HG4057
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1995
v.3

ARMATRON INTERNATIONAL, INC.
Two Kay St.
Malden, MA 02176
Tel.: 617-321-2300 MA
Telex: 94-9425
Fax: 617-324-8403
Fax: 617-321-2309
Year Founded: 1920
AMTR—(ASE)
Approx. Sls.: $16,174,000
Assets: $10,398,000
Liabilities: $8,905,000
Net Worth: $3,493,000
Earnings: ($1,548,000)
Emp.: 200
Fiscal Year-end: 9/30/93
Business Description: -- Manufacture & Distribute Electronic Bugkiller; Lawn & Garden Power Equipment; Off Road Sound Systems
Import Export
S.I.C.: 3523; 2421; 2875
Computer Systems/Hardware: IBM AS/400
Personnel:
Charles J. Housman *(Chm. Bd. & Pres.)*
Carl DeYoreo *(V.P.)*
Richard Kalinowski *(V.P.-Mktg. & Sls.)*
Richard Housman *(Controller)*
Henry Athanasiou *(Dir.-Pur.)*
Jack McCue *(Dir.-Personnel)*
Robert J. Englander *(Clerk)*
Mary Doherty *(Admin. Asst.-Fin. Dept.)*
Board of Directors: -
Charles J. Housman
Robert J. Englander
Howard L. Housman
Craig Spangenberg
William Welsh

Auditor:
Grant Gold & Co., P.C.
40 Gould St.
Needham, MA 02194-2317
Tel.: 617-449-6660
Fax: 617-449-0720

Legal Firm:
Englander, Englander & Finks
Summer St.
Boston, MA 02110

Registrar:
American Stock Transfer Co.
40 Wall St.
New York, NY 10005
Tel.: 212-936-5100

Transfer Agent:
American Stock Transfer & Trust
40 Wall St.
New York, NY 10005

Divisions:

Armatron Radio Division (1)
Malden St.
Malden, MA 02176
617-321-2300
Mfr. & Distr. of Sound Systems for Autos
S.I.C.: 3651
Charles L. Housman *(Chief Oper. Officer)*

Armatron/Galaxie Division (1)
Malden St.
Malden, MA 02176
617-321-2300
Mfr. & Distr. of Electronic Insect Killing Devices & Lawn & Garden Power Equipment
S.I.C.: 5083; 3524
Carl DeYoreo *(Pres. & Chief Oper. Officer)*

Subsidiary:

Armatron Radio International (1)
Malden St.
Malden, MA 02176 MA
Tel.: 617-321-2300 (100%)
Mfr. & Distr. of Insect Killing Devices
S.I.C.: 3651
Charles L. Housman *(Pres.)*

ARMCO INC.
One Oxford Centre, 301 Grant St.
Pittsburgh, PA 15219
Tel.: 412-255-9800 OH
Fax: 412-255-9805
AS—(NYSE)
Approx. Sls.: $1,437,600,000
Earnings: $77,700,000
Emp.: 6,6000
Fiscal Year-end: 12/31/94
Business Description:
Producer of Steel Mill Products & Oilfield Equipment; Insurance Export
S.I.C.: 3312; 3449; 5084; 6331; 3462
Personnel:
J.C. Haley *(Chm. Bd.)*
James F. Will *(Pres. & Chief Exec. Officer)*
David G. Harmer *(Chief Fin. Officer & V.P.)*
Robert M. Visokey *(Exec. V.P.)*
James L. Bertsch *(V.P. & Treas.)*
Robert Corey *(V.P.-Asset Management & Bus. Devel.)*
David A. Higbee *(V.P.-Diversified Bus.)*
Gary R. Hildreth *(V.P., Gen. Counsel & Sec.)*
Peter G. Leemputte *(Controller)*
Board of Directors:
J.C. Haley
William B. Boyd
John J. Burns, Jr.
Owen B. Butler
Dr. David A. Duke
Paul H. Henson
John H. Ladish
Robert L. Purdum
Burnell R. Roberts
James F. Will

Auditor:
Deloitte & Touche
Morristown, NJ

Legal Firm:
Breed, Abbott & Morgan
Cincorp Center, 153 E. 53rd St.
New York, NY 10002
Tel.: 212-888-0800

Transfer Agent:
Harris Trust & Savings Bank
115 S. LaSalle St., 12th Fl.
Chicago, IL 60603
Fax: 312-987-4878

Divisions:

Cosnocton Stainless Division (1)
P.O. Box 548,
Cosnocton, OH 43812
Tel.: 614-829-2341
Fax: 614-829-2684
Cold-Rolled Stainless Steel Sheets & Strips
S.I.C.: 3316
D. Jamie *(Pres.)*
Jim Hyslop *(Dir.-Mktg. Sls.)*

Empire-Detroit Steel Div. (1)
913 Bowman St.
Mansfield, OH 44901
Tel.: 419-755-3011
Fax: 419-755-3430
Flat-Rolled Carbon & Galvanzed Steels
S.I.C.: 3312; 3316; 3469
C.G. Kennedy *(Pres.)*
Ben L. Bishop *(V.P.-Direct Sls.)*

Plant:

Empire-Detroit Steel Div. (2)
303 Oxford St.
Dover, OH 44622
Tel.: 216-343-3371
Cold-Rolled Steel Sheet & Strip
S.I.C.: 3316

Sawhill Tubular Div. (1)
P.O. Box 11
Sharon, PA 16146
Tel.: 412-347-7771
Fax: 412-346-7180
Emp.: 850
Mfr. of Standard Steel Pipe
S.I.C.: 3317; 3312
J.M. Valley *(Pres.)*
J. Will *(Chief Oper. Officer)*
Randy Kawczynski *(V.P.-Mktg.)*
R. Stoutter *(V.P. & Treas.)*
Gordon F. Davis *(V.P.-Pur.)*
Mack Hamblen *(V.P.)*
E.F. Kemper *(Sr. Mktg. Mgr.)*
R.W. Cranford *(Gen. Sls. Mgr.)*
Lou DeNomc *(Supvr.-Human Resources & Process Improvement)*

Plant:

Sawhill Tubular Div. (2)
27-30 Council Ave.
Wheatland, PA 16161
Tel.: 412-347-7771
Mfr. of Steel Pipes & Tubes
S.I.C.: 3317
Dennis Michael *(Gen. Mgr.)*

Subsidiaries:

Douglas Dynamics, Inc. (1)
7777 N. 73rd. St.
Milwaukee, WI 53223
Tel.: 414-354-2310
Approx. Sls.: $662,500,000
Emp.: 2,600
Snowplows for Light Trucks & Utility Vehicles; Ice Control Products
S.I.C.: 3711

Armco Advanced Materials Company (1)
101 Three Degree Rd.
Butler, PA 16001
Tel.: 412-287-5781 (100%)
Approx. Sls.: $1,001,500,000
Emp.: 3,600
Oriented & Non-Oriented Electrical Steel & Production of Stainless Steel & Products
S.I.C.: 3312
Robert M. Visokey *(Pres.)*
Thomas A. Compton *(V.P.-Opers.)*

Eastern Stainless Corporation (1)
7700 Rolling Mill Rd.
Baltimore, MD 21224
Tel.: 410-522-6200 (85%)
Fax: 410-522-6400
Approx. Sls.: $182,453,000
Assets: $84,275,000
Liabilities: $34,420,000
Net Worth: $49,855,000
Earnings: $1,183,000
Emp.: 650
Fiscal Year-end: 12/31/90
Mfr. of Stainless Steel Products
S.I.C.: 3312
James F. Will *(Chm. Bd.)*
Robert C. Rudkno *(Pres.)*
Joseph J. Nowak *(Exec. V.P.-Opers.)*
Brian R. Leslie *(Sr. V.P.-Ping. & Matls. Mgmnt.)*
Thomas O. Winans *(V.P.-Opers.)*
Jerry W. Albright *(V.P. & Chief Fin. Officer)*
Robert A. Kushner *(V.P. & Sec.)*
Harry W. Moxley *(V.P.-Sls. & Mktg.)*
Edward F. Curley *(V.P.-Pur.)*
Joseph Enis *(Treas.)*
Robert J. Tate *(Asst. Sec.)*

Joint Ventures:

Armco Steel Company, L.P. (1)
703 Curtis St.
Middletown, OH 45053
Tel.: 513-425-5000 (50%)
Approx. Sls.: $1,594,500,000
Emp.: 6,400
Coated, High-Strength, Low Carbon Flat-Rolled Sheets; 50% Owned by Kawasaki Steel Corporation

National-Oilwell (1)
P.O. Box 4638
Houston, TX 77210-4638
Tel.: 713-960-5100 (50%)
Telex: 422397
Telex: 762128
Fax: 713-960-5428
Approx. Sls.: $627,300,000
Emp.: 2,000
Drilling & Production Equipment, Process Pumps, Supply Stores & Oilfield Tubular Pipe Distribution; Joint Venture 50% Owned by USX Corporation
S.I.C.: 3533
D.A. Higbee *(Pres.)*
Martin J. Ansley *(Sr. V.P.-Intl. Sls.)*
J.J. Fitzgerald *(V.P.-Sls. & Mktg.)*
Howard Strong *(Intl. Sls. Admin.)*

ARMCO STEEL CO., L.P.
(Name Changed to AK Steel Corporation)

ARMSTRONG WORLD INDUSTRIES, INC.
313 W. Liberty St.
Lancaster, PA 17604
Mailing Address:
P.O. Box 3001,
Lancaster, PA 17604
Tel.: 717-397-0611 PA
Fax: 717-396-4477
Year Founded: 1860
ACK—(NYSE PS Ph)
Approx. Sls.: $2,752,700,000
Earnings: $210,400,000
Emp.: 20,500
Fiscal Year-end: 12/31/94
Business Description:
Mfr. of Interior Furnishings, Including Floor Coverings (Resilient Floorings and Ceramic Tile), Building Products, and Furniture and A Variety of Industrial Specialty Products
Import Export
S.I.C.: 3996; 2511; 3296; 3253
Corporate Giving Program: Gives through Armstong Foundation
Employee Matching Gifts Program: 50/50 Basis with Accredited Colleges and Universities
Personnel:
George A. Lorch *(Chm. Bd. & Chief Exec. Officer)*
E. Allen Deaver *(Exec. V.P.)*
Henry A. Bradshaw *(Grp. V.P.-Worldwide Bldg. Prods. Oper.)*
Dennis M. Draeger *(Grp. V.P.-Worldwide Floor Prods. Opers.)*
Larry A. Pulkrabek *(Sr. V.P., Sec. & Gen. Counsel)*
William J. Wimer *(Sr. V.P.-Fin.)*
Alan L. Burnaford *(V.P. & Dir.-Asian Opers.)*
Camilla Collova *(V.P. & Dir.-Corporate Rels.)*
David J. Feight *(V.P. & Dir.-Bus. Devel.)*
E. Jurgen Philipp *(V.P.-European Opers.)*
Louis C. Varljen *(V.P. & Dir.-Tech. & Support Services)*
Bruce A. Leech Jr. *(Controller)*
Stephen C. Hendrix *(Treas.)*
William M. Posey *(Asst. Treas.)*
Claude L. Beaudoin *(Asst. Gen. Counsel & Sec.-Patent & Trademark)*
David D. Wilson *(Asst. Sec. & Assoc. Gen. Counsel-Legal Affairs)*
Robert A. Sills *(Dir.-Taxes)*
Wayne Bonselly *(Mgr.-Environmental Affairs)*
Sherry Qualls *(Mgr.-Adv.)*
John M. Scheldrup *(Mgr.-Corporate Rels.)*
Board of Directors:
George A. Lorch
Van C. Campbell
E. Allen Deaver
Ursula F. Fairbairn
Michael C. Jensen
George A. Lorch
James E. Marley
Robert F. Patton
J. Phillip Samper
Jerre L. Stead

Auditor:
KPMG Peat Marwick
1600 Market St.
Philadelphia, PA 19103
Tel.: 215-299-3100

Legal Firm:
Buchanan, Ingersoll p.c.
600 Grant St., 57th Fl.
Pittsburgh, PA 15219
Tel.: 412-562-8800
Fax: 412-562-1041

Registrar:
First Chicago Trust Company of New York
30 W. Broadway, Sixth Fl.
New York, NY 10007
Tel.: 212-791-8422
Fax: 212-571-0728