

STOCKHOLDERS

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CHARLES BELKNAP
CHAIRMAN, EXECUTIVE COMMITTEE

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GENERAL MANAGER, PLASTICS DIVISION

G. LEE CAMP
CO-GENERAL MANAGER, ORGANIC CHEMICALS DIVISION

GASTON DUBOIS
MEMBER, EXECUTIVE COMMITTEE

JOHN W. LIVINGSTON
CO-GENERAL MANAGER, ORGANIC CHEMICALS DIVISION

LYOYD F. NICKELL
MANAGING DIRECTOR, MONSANTO CHEMICALS LIMITED

WILLIAM M. RAND
GENERAL MANAGER, MERRIMAC DIVISION

THEODORE RASSIEUR
GENERAL COUNSEL

WALTER W. SMITH, FINANCIAL ADVISOR

PRESIDENT

EDGAR MONSANTO QUEENY

EXECUTIVE VICE-PRESIDENT

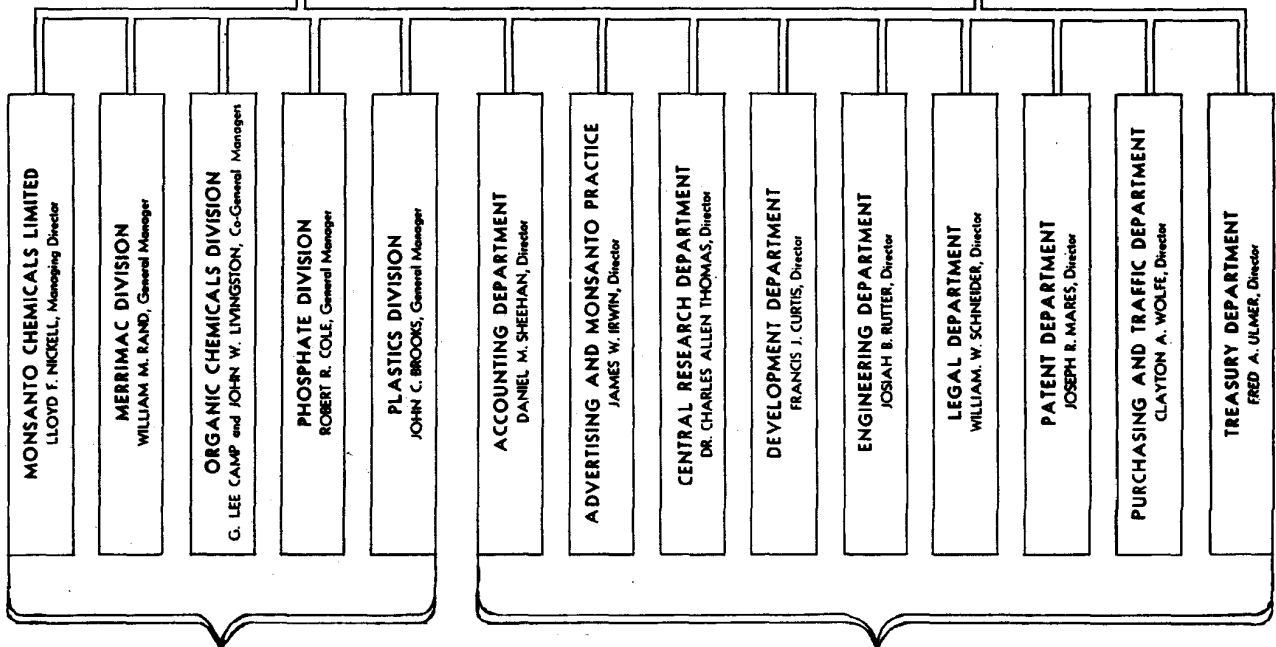
CHARLES BELKNAP

EXECUTIVE COMMITTEE

CHARLES BELKNAP, CHAIRMAN

EDGAR MONSANTO QUEENY

GASTON DUBOIS



OPERATING DIVISIONS

GENERAL STAFF DEPARTMENTS