

GLASS & ASSOCIATES, INC.

MANAGEMENT CONSULTANTS

5956 Sherry Lane, Suite 200I, Dallas TX 75225 • Phone 214-696-4500 • 214-696-4695

PLAINTIFF'S
EXHIBIT

TPI-447

CHRISTOPHER J. KELLY, C.F.E.

OVERVIEW: Over twenty-five years of experience in public accounting, consulting and commercial banking. Extensive background in finance, investments, credit, real estate and the working capital problems of businesses.

EDUCATION: Bachelor of Business Administration
Creighton University, Omaha, Nebraska 1969
Finance and Economics

Master of Business Administration
Creighton University, Omaha, Nebraska 1970
Finance

EXPERIENCE:

1996 to Present **GLASS & ASSOCIATES, INC.**
(FORMERLY THE PWS GROUP)

Providing financial advisory services to businesses in crisis situations, assistance in securing permanent or working capital, and assistance to owners in the liquidation or sale of businesses. Responsible for all litigation support services.

1991 to 1995 **MCCALL, MCBRIDE, ROBERTS & ASSOCIATES, INC.**

Providing financial advisory assistance, implementation of strategic and business plans, improvement of management information systems, and litigation consulting services.

1990 to 1991 **SENIOR VICE-PRESIDENT, COMMERCIAL LENDING
FIRST CITY, TEXAS -- DALLAS**

Responsible for middle market commercial lending in Western Dallas County. Managed a group of commercial loan officers and more than 200 commercial banking customer relationships.

1987 to 1990 **PRESIDENT AND CHIEF EXECUTIVE OFFICER
FIRST CITY, TEXAS -- FARMERS BRANCH**

Responsible for all senior management functions of this commercial bank. Significant experience in restructuring troubled debt and liquidating real estate. Developed marketing programs, product pricing and strategic/profit plans.



EXPERIENCE, continued

- 1981 to 1987** **EXECUTIVE VICE PRESIDENT AND CHIEF OPERATING OFFICER**
FIRST CITY, TEXAS -- RICHARDSON
- Responsible for all operations, finance, and administration of this commercial bank. Supervised all general banking functions.
- 1975 to 1981** **VICE PRESIDENT -- INVESTMENTS AND FUNDING**
FIRST NATIONAL BANK IN DALLAS
- Responsible for investment purchases and sales in a \$1.5 billion portfolio. Member of the Asset/Liability Committee. Managed federal funds and repurchase agreement positions, and responsible for several substantial public finance relationships.
- 1973 to 1975** **MANAGEMENT CONSULTANT**
ARTHUR YOUNG & COMPANY
- Provided management advisory services to major financial institutions in the development of sophisticated management information systems and processes.
- 1970 to 1973** **MANAGEMENT TRAINEE/GRADUATE INTERN**
OMAHA NATIONAL BANK
- Developed product and line-of-business profitability analysis systems while attending graduate school. Internship was awarded for academic achievement in undergraduate program.

PROFESSIONAL AFFILIATIONS:

- Certification:** Certified Fraud Examiner
- Faculty Member** Southwestern Graduate School of Banking at SMU
- Graduate** ABA National Commercial Lending School at the University of Oklahoma. 1985
- Graduate** Southwest School of Municipal Finance at Texas Tech University. 1980
- Graduate** ABA Graduate School of Bank Investments at the University of Illinois. 1980
- Member** Financial Executives Institute
- Member** Association of Certified Fraud Examiners