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February 11, 2025

The Honorable Chris Wright
Secretary of Energy
U.S. Department of Energy
1000 Independence Avenue, SW
Washington, DC 20585

Email: isabelle.lamanna@hq.doe.gov; jake.fulkerson@hq.doe.gov

Dear Secretary Wright,

On behalf of the employees and trustees of RAND, I would like to congratulate you on your confirmation as Secretary of the Department of Energy and offer you our assistance as you move forward with new policies, plans, and initiatives to ensure America's security and prosperity through energy solutions.

RAND has built a reputation for providing rigorous, independent analyses, helping policymakers not only identify and develop solutions but also support, guide, and evaluate their implementation. RAND's analysis of energy policy has blended methods in economics, forecasting, and decision-making with substantive research on the geopolitics of energy choices.

We would welcome the opportunity to share some of our latest findings with you. Recent analyses that we think will be of interest include the following:

- Examining the role of the energy sector in dominating competition with China
- Securing critical minerals needed to maintain robust and secure energy systems
- Meeting the power needs of rapidly expanding artificial intelligence technologies
- Ensuring energy security, resilience, and reliability in the face of the diversifying electricity grid
- Managing the import and export of energy technologies to maintain U.S. economic competitiveness
- Addressing the future of the strategic nuclear force in a multi-peer competitor deterrence landscape
- Prioritizing specific research and development within Advanced Research Project agencies

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I would value the opportunity to meet with you virtually or in person to find out how we can be most helpful to you and your team as you begin your tenure. If we can provide specific studies, briefings, or other information, please feel free to contact me at (b) (6). We look forward to the opportunity to work with you on the energy issues facing our country.

Sincerely,

(b) (6)

Jason Matheny