COPY

DENSIFICATION OF ASBESTOPRENE 233 TO ASBESTOPAC 232

May 14, 1968

Henry Dehr

Attached is a memorandum from L. Winchester regarding various problems encountered in rerolling down Asbestoprene 233 to Asbestopac 232.

The difficulty of being a middle man no longer exists, since you will be receiving the material directly from Smith & Kanzler.

I am sending along the memo, however, so that you may be alerted to some potential problems.

W. J. Sheehan

WJS:cm

COPY

May 14, 1968

D. R. Tarne

I am passing along to Henry Dehr the letter and recommendations from L. Winchester regarding the problems in the densification of Asbestpprene to Asbestopac.

The material, as you know, has been moved to Plant 4 and they will be obtaining the material directly from Smith & Kanzler.

W. J. Sheehan

WJS:cm

VPD-91-0001226

COPY

To: D. R. Tarne
From: L. W. Winchester

Subject: Densification of Asbestoprene 233 to Asbestopac 232

Recent developments or results of the subject operation have indicated that there is a considerable element of risk in performing the simple operation of densifying or rerolling materials purchased from Smith & Kanzler.

Material received as Asbestopac 233 is acceptable to our specifications (P.S.) according to Inspection and Research Lab groups.

However, after performing the simple operation of rerolling or densifying the same material we are confronted with a rejection due to oil or water immersion test failure or tensile test.

Any part or even the entire shipment may be rejected or a deviation is approved to release all or a part of the shipment if we accept charges for scrapping the centers of gaskets made from this lot of material.

It appears that the Hard Gasket Division and the Raw Materials Area 4 in particular are performing a service involving receiving, testing, storing, densifying, testing and shipping at a considerable risk.

We recommend selling only the storing and densifying service. We will reroll or densify the material accepted and selected by Plant 4. The resultant product will be their property good, bad or deviated.

While we are only guessing, we believe the losses from a deviated lot of 30,000 lbs can keep this operation in the loss column for several years at the present rate of R.O.I.

FORM DC 00016-R1

DANA CORPORATION — Victor Divisions - Chicago

INTRA-COMPANY COMMUNICATION

SUBJECT Densification Of Asbestoprene No. 233 To Asbestopac No. 232

DATE May 3, 1968

TO W. J. Sheehan

Attached is a letter from Len Winchester regarding the problems that we have in the densification of Asbestoprene to Asbestopac. In this process we apparently quite often receive material from S & K that meets our Receiving Inspection specifications; however, after we process this material the final asbestopac does not meet the specifications required by Plant 4. As you know, in the past, we have shipped material to Plant 4 with a deviation and they were not able to use the centers and we had to give them an allowance for this material. Len is suggesting that we act as middle-men and charge Plant 4 only for the labor and burden required to get someone to densify this material. I don't necessarily believe that this is a right answer. I would like to have the laboratory review our in-coming specifications, our process and a final specification to determine if we have the capabilities of producing a good final product with the material that we received. If we can't come up with a more consistent process, I have to join Len and his stand for the risk of losses is too great for the burden absorption that I recovered in running this material.

D. R. Tarne

rb

Attach.

T: D R T H. D

VPD-91-0001228

cc: R. DeFilippis, L. Dymitis, G. Fuller, C. Hawkins & E. Sylvester

May 2 1968

To: D. L. Tarne
From: L. H. Winchester

Subject: Densification of Asbestopreme #233 to Asbestopac #232.

Recent developments or results of the subject operation have indicated that there is a considerable element of risk in performing the simple operation of densifying or reselling materials purchased from Smith & Hawkins.

Material received as asbestopac #233 is acceptable to our specifications (P.S.) according to Inspection and Research Lab groups.

However, after performing the simple operation of reselling or densifying the same material we are confronted with a rejection due to oil or water immersion test failure or Tensile test.

Any part or even the entire shipment may be rejected or a deviation is approved to release all or a part of the shipment if we accept charges for scrapping the centers of gaskets made from this lot of material.

VPD-91-0001229

It appears that the Hard Gasket Div. and the Raw Materials Area 4 in particular performing a service involving receiving, testing, storing, densifying, testing and shipping at a considerable risk.

We recommend selling only the storing and densifying service. We will reseal or densify the material accepted and selected by Plant 4. The resultant product will be their property, good - bad - or deviated.

While we are only guessing, we believe the losses from a deviated lot of 30,000 lbs can keep this operation in the loss column for several years at the present rate of R.O.I.