

Notes to Financial Statements

Dollars in millions

Note 13. Business Segments (Continued)

Management evaluates the operating segments and regions as if

DCC were accounted for on the equity method of accounting.
Information used to evaluate the SBUs and regions is as follows:

1999	Sales	EBIT	Operating PAT	Net Profit (Loss)	Net Assets	Capital Spend	Depreciation/ Amortization
ASG	\$ 4,403	\$ 534	\$ 341	\$ 269	\$1,759	\$190	\$142
AAG	2,955	294	180	127	1,965	117	76
EFMG	2,495	223	143	104	1,861	135	117
CVS	1,904	208	127	91	688	48	34
OHSG	870	61	37	24	560	31	37
DCC			34	34	145		
Other	532	(169)	(184)	29	262	26	23
Total operations	13,159	1,151	678	678	7,240	547	429
Restructuring and nonrecurring items		(229)	(165)	(165)			
Consolidated	\$13,159	\$ 922	\$ 513	\$ 513	\$7,240	\$547	\$429
North America	\$10,308	\$1,235	\$ 771	\$612	\$5,222	\$379	\$283
Europe	2,051	99	57	20	1,267	102	96
South America	549	16	13	3	581	48	37
Asia Pacific	251		(1)	(10)	143	13	9
DCC			34	34	145		
Other		(199)	(196)	19	(118)	5	4
Total operations	13,159	1,151	678	678	7,240	547	429
Restructuring and nonrecurring items		(229)	(165)	(165)			
Consolidated	\$13,159	\$ 922	\$ 513	\$ 513	\$7,240	\$547	\$429
2000							
ASG	\$ 4,522	\$ 415	\$ 282	\$ 193	\$2,036	\$180	\$149
AAG	2,768	116	71	6	1,903	74	78
EFMG	2,400	180	121	77	1,735	119	113
CVS	1,598	126	76	41	555	32	42
OHSG	786	58	35	21	500	19	29
DCC			35	35	174		
Other	243	(219)	(243)	4	77	10	16
Total operations	12,317	676	377	377	6,980	434	427
Restructuring and nonrecurring items		(25)	(43)	(43)			
Consolidated	\$12,317	\$ 651	\$ 334	\$ 334	\$6,980	\$434	\$427
North America	\$ 9,449	\$ 804	\$ 525	\$346	\$4,730	\$306	\$286
Europe	1,947	74	44	4	1,542	78	96
South America	563	24	11		451	32	30
Asia Pacific	358	7	5	(8)	169	11	11
DCC			35	35	174		
Other		(233)	(243)		(86)	7	4
Total operations	12,317	676	377	377	6,980	434	427
Restructuring and nonrecurring items		(25)	(43)	(43)			
Consolidated	\$12,317	\$ 651	\$ 334	\$ 334	\$6,980	\$434	\$427
2001							
ASG	\$ 3,717	\$ 194	\$ 146	\$ 68	\$1,997	\$188	\$168
AAG	2,538	12	7	(54)	1,510	36	80
EFMG	2,137	77	50	8	1,430	56	117
CVS	1,118	33	20	(10)	407	19	39
OHSG	621	22	13	1	431	13	29
DCC			31	31	198		
Other	140	(191)	(262)	(39)	161	5	14
Total operations	10,271	147	5	5	6,134	317	447
Restructuring and nonrecurring items		(466)	(303)	(303)			
Consolidated	\$10,271	\$ (319)	\$ (298)	\$ (298)	\$6,134	\$317	\$447
North America	\$ 7,684	\$ 280	\$ 167	\$ 10	\$4,027	\$212	\$299
Europe	1,704	43	45	8	1,314	49	90
South America	553	13	(3)	(14)	475	28	38
Asia Pacific	330	5	3	(8)	177	25	14
DCC			31	31	198		
Other		(194)	(238)	(22)	(57)	3	6
Total operations	10,271	147	5	5	6,134	317	447
Restructuring and nonrecurring items		(466)	(303)	(303)			
Consolidated	\$10,271	\$ (319)	\$ (298)	\$ (298)	\$6,134	\$317	\$447