

**To:** Dean Ball[[dball@manhattan-institute.org](mailto:dball@manhattan-institute.org)]  
**From:** Hupp, Millan  
**Sent:** Wed 3/29/2017 2:32:44 PM  
**Subject:** RE: Invitation to speak at MI

Thanks Dean. Yes, a very exciting week!

**From:** Dean Ball [<mailto:dball@manhattan-institute.org>]  
**Sent:** Wednesday, March 29, 2017 9:15 AM  
**To:** Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>  
**Subject:** Re: Invitation to speak at MI

Thanks for letting me know. I can only imagine how busy things are at your office this week in particular!

Dean  
On Mar 29, 2017, at 9:13 AM, Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)> wrote:

Dean,

Thank you for circling back with me. I'm waiting on feedback from our COS and head of PR. Will let you know hopefully today or tomorrow.

Warm regards,

Millan

Sent from my iPhone

On Mar 28, 2017, at 10:32 AM, Dean Ball <[dball@manhattan-institute.org](mailto:dball@manhattan-institute.org)> wrote:

Millan,

I hope you had a great weekend. I just wanted to circle back quickly on this request. Let me know if there's anything else I can provide you and your team with.

Thank you!

Dean

**Dean W. Ball**

Deputy Director, State & Local Policy  
Manhattan Institute for Policy Research  
52 Vanderbilt Avenue, Third Floor  
New York, NY 10017  
646.839.3339

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**From:** Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>  
**Sent:** Friday, March 24, 2017 11:27 AM  
**To:** Dean Ball  
**Subject:** Re: Invitation to speak at MI

Dean -- thank you for the information. I am going to run it by a couple folks and will get you an answer asap given your time constraints.

Millan

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**From:** Dean Ball <[dball@manhattan-institute.org](mailto:dball@manhattan-institute.org)>  
**Sent:** Friday, March 24, 2017 11:07:16 AM  
**To:** Hupp, Millan  
**Subject:** Re: Invitation to speak at MI

(Ralf, will move you to BCC)

Millian,

The video would be screened at our Hamilton Award Dinner on May 4; attendees would include the Manhattan Institute's board of trustees and other supporters, and high-level figures from media, government, and the non-profit sector. We would of course give your office final approval over his portion of the video. We also might seek to screen it publicly after that, on social media and our website, but would again only do so with your approval.

We are willing to be as flexible as possible to Administrator Pruitt's schedule, with the only constraint being that we'd need to do the filming before April 7 in order to have the video ready in time. We will have a film crew in DC on one of the following days: March 28, March 30, April 4, April 5, and April 7. If any of those dates works on your end, we would prefer to schedule it on those days. But as I said, we'll gladly accommodate whatever time within that range is ideal for you.

The questions we would ask are copied below. Of course, if there are any questions, for whatever reason, that he would prefer not to discuss, we can change this list.

- 1) How has MI changed American lives for the better?
- 2) In your opinion, what is the **single-most influential contribution** MI has made to foster greater economic choice and individual responsibility?
  - 2b) And/or, what has been its most significant intellectual contribution? What is the "big idea" from MI that has mattered most?
- 3) What do you hope the "**next 40 years**" look like for MI?
  - 3b) How might America (or its cities?) look different 40 years from now if MI's ideas are more broadly understood and implemented?
- 4) What is MI's unique contribution? What differentiates MI from others?
- 5) Who are your favorite fellow(s) and why?

- 6) Make any comment that you (the toaster) would like to make (you never know what you get from them)
- 7) Do you have any thoughts or comments about Larry Mone (MI's President) or Paul Singer (MI's Chairman)?
- 8) Do you remember your first interaction with MI, its scholars, or their ideas?
- 9) What wishes do you have for MI for the next 40 years?
- 10) Would you say that MI's scholars or their work have changed your thinking significantly, on a personal level? Why did you find these ideas compelling or how did they help you see policy/culture differently?

Thank you,

Dean

**Dean W. Ball**

Deputy Director, State & Local Policy

Manhattan Institute for Policy Research

52 Vanderbilt Avenue, Third Floor

New York, NY 10017

646.839.3339

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**From:** Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>  
**Sent:** Friday, March 24, 2017 10:54 AM  
**To:** Rafael Mangual  
**Cc:** Dean Ball  
**Subject:** Re: Invitation to speak at MI

Ralf,

Yes, everything was perfect with the request form. The Administrator very much wants to participate here so we are just working on determining the best date.

Dean - it is a pleasure to meet you via email. This sounds like a wonderful opportunity. It is very kind of you all to want to include him! Would you be willing to share what questions you would have of him for this video, who all will be seeing it, and when you would like to do the filming?

Thank you very much,

Millan

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**From:** Rafael Mangual <[rmangual@manhattan-institute.org](mailto:rmangual@manhattan-institute.org)>  
**Sent:** Thursday, March 23, 2017 1:51:56 PM  
**To:** Hupp, Millan  
**Cc:** Dean Ball  
**Subject:** RE: Invitation to speak at MI

Hi Millan!

Just thought I'd check in to make sure everything was okay with the request form I submitted last week. As always, feel free to let me know if you need anything further on my part.

I also wanted to introduce my colleague Dean Ball (Cc'd), who is putting together a short 40<sup>th</sup> Anniversary video to be shown at our annual Hamilton Awards Dinner (to which the Administrator has also been invited). The video would feature interviews with several of our country's most prominent political and intellectual figures discussing their thoughts on MI's past, present, and future; and we'd be honored to include Administrator Pruitt. It would only require about 30 minutes of his time, and we would be more than happy to send someone down to his office to film. If that's something you guys are open to, please feel free to coordinate with Dean.

I look forward to hearing back from you soon.

Kind regards,

-Ralf

**Rafael A. Mangual, J.D.**

*Project Manager, Legal Policy*

Manhattan Institute for Policy Research

52 Vanderbilt Avenue

New York, NY 10017

Tel. (646) 839-3358

Fax (212) 599-3494

[www.manhattan-institute.org](http://www.manhattan-institute.org)



**From:** Hupp, Millan [<mailto:hupp.millan@epa.gov>]

**Sent:** Tuesday, March 14, 2017 6:11 PM

**To:** Rafael Mangual

**Subject:** FW: Invitation to speak at MI

Ralf,

I have email! Could you kindly complete the attached Event Request Form and send back my way? Once we have that form, we will address in our Scheduling meeting and get back to you asap.

Thank you so much,

Millan

**From:** Millan Hupp [<mailto:millan.hupp@gmail.com>]  
**Sent:** Tuesday, March 14, 2017 6:06 PM  
**To:** Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>  
**Subject:** Fwd: Invitation to speak at MI

Millan Hupp

Begin forwarded message:

**From:** Rafael Mangual <[rmangual@manhattan-institute.org](mailto:rmangual@manhattan-institute.org)>  
**Date:** March 10, 2017 at 12:27:09 PM EST  
**To:** "[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)" <[hale.michelle@epa.gov](mailto:hale.michelle@epa.gov)>  
**Cc:** Millan Hupp <[millan.hupp@gmail.com](mailto:millan.hupp@gmail.com)>  
**Subject: Invitation to speak at MI**

Good afternoon, Michelle!

My name is Ralf Mangual, and I manage legal policy projects here at the Manhattan Institute. I just got off the phone with Millan Hupp who kindly returned my call in regards to an invite our President would like to extend to Administrator Pruitt. She asked me to send an e-copy of the letter (see attached) your way. We're thinking late May but are very flexible in terms of timing.

Please don't hesitate to reach out to me at any time if you have any questions or need more information. Thanks in advance for your time, and I hope we'll have the pleasure of hosting Administrator Pruitt again soon.

Kind regards,

-Ralf

**Rafael A. Mangual, J.D.**

*Project Manager, Legal Policy*

Manhattan Institute for Policy Research

52 Vanderbilt Avenue

New York, NY 10017

Tel. (646) 839-3358

Mob. (516) 384-8103

Fax (212) 599-3494

[www.manhattan-institute.org](http://www.manhattan-institute.org)

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