

**To:** Gordon, Stephen[gordon.stephen@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Dunlop, Becky[bndunlop@heritage.org]  
**Cc:** Bowman, Liz[Bowman.Liz@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Hewitt, James[hewitt.james@epa.gov]  
**From:** Ford, Hayley  
**Sent:** Thur 11/30/2017 6:52:41 PM  
**Subject:** RE: Meeting with conservative free market environmental leaders

Added Rachael's below.

## Hayley Ford

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Gordon, Stephen  
**Sent:** Thursday, November 30, 2017 12:02 PM  
**To:** Bennett, Tate <Bennett.Tate@epa.gov>; Dunlop, Becky <bndunlop@heritage.org>  
**Cc:** Ford, Hayley <ford.hayley@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>; Hewitt, James <hewitt.james@epa.gov>  
**Subject:** RE: Meeting with conservative free market environmental leaders

Emails that I have are below. Hayley may have the other email addresses that I am missing.

Kent Lassman, President of the Competitive Enterprise Institute ([kent.lassman@cei.org](mailto:kent.lassman@cei.org))

Myron Ebell, Competitive Enterprise Institute ([Myron.Ebell@cei.org](mailto:Myron.Ebell@cei.org))

Tim Phillips, President of Americans for Prosperity ([TPhillips@afphq.org](mailto:TPhillips@afphq.org))

Tom Pyle, President of the Institute for Energy Research ([tpyle@energydc.org](mailto:tpyle@energydc.org))

Thomas Schatz, President for Citizens Against Government Waste ([tschatz@cagw.org](mailto:tschatz@cagw.org))

Charles Cunningham, SVP for Public Engagement, Securing America's Future  
([chuckc@visi.net](mailto:chuckc@visi.net))

**Matthew Schlapp, Chairman of American Conservatives Union**

**Christina Herrin, Legislative Outreach Manager, Freedomworks**

**Rachael Slobodien, Communications Director for Club for Growth**  
([Rachael@clubforgrowth.org](mailto:Rachael@clubforgrowth.org))

Leonard Leo, Federalist Society ([leonard.leo@fed-soc.org](mailto:leonard.leo@fed-soc.org))

**Mike Thompson**

Keith Appell Keith Appell ([kappell@CRCPublicRelations.com](mailto:kappell@CRCPublicRelations.com))

Stephen L. Gordon Jr.

Deputy Director for Public Engagement

Office of the Administrator

U.S. Environmental Protection Agency

(202) 564-1301

[Gordon.Stephen@epa.gov](mailto:Gordon.Stephen@epa.gov)

**From:** Bennett, Tate

**Sent:** Thursday, November 30, 2017 11:30 AM

**To:** Dunlop, Becky <[bndunlop@heritage.org](mailto:bndunlop@heritage.org)>

**Cc:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>; Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>; Hewitt, James <[hewitt.james@epa.gov](mailto:hewitt.james@epa.gov)>; Gordon, Stephen <[gordon.stephen@epa.gov](mailto:gordon.stephen@epa.gov)>

**Subject:** Re: Meeting with conservative free market environmental leaders

I'd subject inviting Paul Teller at the WH as well as the following list. Stephen, can you provide her with their emails?

Kent Lassman, President of the Competitive Enterprise Institute ([kent.lassman@cei.org](mailto:kent.lassman@cei.org))

Myron Ebell, Competitive Enterprise Institute ([Myron.Ebell@cei.org](mailto:Myron.Ebell@cei.org))

Tim Phillips, President of Americans for Prosperity

Tom Pyle, President of the Institute for Energy Research ([tpyle@energydc.org](mailto:tpyle@energydc.org))

Thomas Schatz, President for Citizens Against Government Waste ([tschatz@cagw.org](mailto:tschatz@cagw.org))

Charles Cunningham, SVP for Public Engagement, Securing America's Future  
([chuckc@visi.net](mailto:chuckc@visi.net))

Matthew Schlapp, Chairman of American Conservatives Union

Jack Spencer, Vice President for the Institute for Economic Freedom and Opportunity,  
Heritage Foundation

Christina Herrin, Legislative Outreach Manager, Freedomworks

Rachael Slobodien, Communications Director for Club for Growth

Leonard Leo, Federalist Society

Mike Thompson/ Keith Appell

Also, James, can you send Becky our out of state list with contact info included as well?

On Nov 29, 2017, at 11:24 PM, Dunlop, Becky <[bindunlop@heritage.org](mailto:bindunlop@heritage.org)> wrote:

We have a core group that has been working together and most are able to be here. Do you have any key Trumpsters in this issue area we should be including? Very eager to know them. Becky Norton Dunlop

Sent from my BlackBerry 10 smartphone.

---

**Becky Norton Dunlop**  
*Ronald Reagan Distinguished Fellow*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-546-4400  
[heritage.org](http://heritage.org)

**From:** Dunlop, Becky

**Sent:** Wednesday, November 29, 2017 10:20 PM

**To:** Bennett, Tate

**Cc:** Ford, Hayley; Bowman, Liz; Hupp, Millan

**Subject:** Re: Meeting with conservative free market environmental leaders

Confirmed with Hayley today. All good to go on this. List of attendees sent to you COB Friday. As we proposed will be confirmed. BND

Sent from my BlackBerry 10 smartphone.

**From:** Bennett, Tate

**Sent:** Wednesday, November 29, 2017 9:33 PM

**To:** Dunlop, Becky

**Cc:** Ford, Hayley; Bowman, Liz; Hupp, Millan

**Subject:** Re: Meeting with conservative free market environmental leaders

How are we looking on attendance? I'm sorry we dropped the ball here but I'm happy to help build out a crowd.

On Nov 7, 2017, at 11:30 AM, Dunlop, Becky <[bindunlop@heritage.org](mailto:bindunlop@heritage.org)> wrote:

Hayley. Could you put a tentative hold on the 6th while we check with our out-of-

towners? Becky

Sent from my BlackBerry 10 smartphone.

---

**Becky Norton Dunlop**  
*Ronald Reagan Distinguished Fellow*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-546-4400  
[heritage.org](http://heritage.org)

**From:** Dunlop, Becky

**Sent:** Monday, November 6, 2017 8:46 PM

**To:** Ford, Hayley

**Cc:** Bennett, Tate; Bowman, Liz; Hupp, Millan

**Subject:** Re: Meeting with conservative free market environmental leaders

Hayley. Sorry I missed your call. Don't tend to answer if no name pops up. Will check the dates with my colleagues tomorrow and get back to you. Becky

Sent from my BlackBerry 10 smartphone.

**From:** Ford, Hayley

**Sent:** Monday, November 6, 2017 8:33 PM

**To:** Dunlop, Becky

**Cc:** Bennett, Tate; Bowman, Liz; Hupp, Millan

**Subject:** RE: Meeting with conservative free market environmental leaders

Hi Becky,

It was nice talking with you by phone earlier this evening! I just tried you at your house number you gave me, but got the answering machine. I understand it's late so we can talk tomorrow, but I did want to get you this information as soon as possible.

As we discussed, we had some out-of-town travel surface that needs to happen around the time of this event. It is now looking like we will be out of town that week of Dec 11. As I know your folks will be booking flights very soon, we are hoping that we could move the date of this event. I sincerely apologize for the inconvenience that this causes but I'm hopeful that we can still make this a great event with strong involvement.

In offering other dates that would work for us, we could do Dec 4 mid-afternoon, Dec 5, Dec 6, or Dec 7 afternoon. Would any of those dates work for you?

Please let me know. We really appreciate you working with us on this and can't wait to address the group. Thank you for understanding!

**Hayley Ford**

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Dunlop, Becky [<mailto:bndunlop@heritage.org>]

**Sent:** Tuesday, October 10, 2017 4:56 PM

**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>

**Subject:** Re: Meeting with conservative free market environmental leaders

Do you know any conservative leaders from around the country we should invite? Perhaps some who were active in support of President. Do let me know. Becky

Sent from my BlackBerry 10 smartphone.

**From:** Ford, Hayley

**Sent:** Tuesday, October 10, 2017 4:51 PM

**To:** Dunlop, Becky

**Subject:** RE: Meeting with conservative free market environmental leaders

Ok, I will hold 2-3PM on Tues, Dec 12 for him to be at Heritage. As we get closer, we can identify staff that may be able to join as well and perhaps stay for a longer portion of the meeting. Let me know if you need anything as the date approaches.

Thank you!

**Hayley Ford**

Deputy White House Liaison

Office of the Administrator

Environmental Protection Agency

Room: 3309C William Jefferson Clinton North

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Dunlop, Becky [<mailto:bndunlop@heritage.org>]

**Sent:** Tuesday, October 10, 2017 4:46 PM  
**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>  
**Subject:** Re: Meeting with conservative free market environmental leaders

I think Dec 12 would be better. I trust he can come to Heritage. Our goal will be about 40 leaders. Perhaps he can bring some of his top people who can stay longer. I need to reserve the room so will set that in motion. Thanks, Becky Norton Dunlop

Sent from my BlackBerry 10 smartphone.

---

**Becky Norton Dunlop**  
*Ronald Reagan Distinguished Fellow*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-546-4400  
[heritage.org](http://heritage.org)

**From:** Ford, Hayley

**Sent:** Tuesday, October 10, 2017 12:27 PM

**To:** Dunlop, Becky

**Subject:** RE: Meeting with conservative free market environmental leaders

Hello Becky,

I wanted to follow up on this. I'd be happy to schedule an hour-long session for you with Administrator Pruitt. How would Nov 7 work? 3-4PM would be a good time for us that day. Alternately, we could do Dec 12 in the afternoon.

Let me know which works best and I will hold that time.

Thank you!

**Hayley Ford**

Deputy White House Liaison

Office of the Administrator

Environmental Protection Agency

Room: 3309C William Jefferson Clinton North

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Dunlop, Becky [<mailto:bandunlop@heritage.org>]

**Sent:** Monday, October 2, 2017 5:30 PM

**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>

**Subject:** Re: Meeting with conservative free market environmental leaders

Longer lead for us means better attendance. Thanks. Becky Norton Dunlop

Sent from my BlackBerry 10 smartphone.

---

**Becky Norton Dunlop**

*Ronald Reagan Distinguished Fellow*

The Heritage Foundation

214 Massachusetts Avenue, NE

Washington, DC 20002

202-546-4400

[heritage.org](http://heritage.org)

**From:** Ford, Hayley

**Sent:** Monday, October 2, 2017 3:41 PM

**To:** Dunlop, Becky

**Subject:** RE: Meeting with conservative free market environmental leaders

Hello Becky,

I work on Administrator Pruitt's scheduling team and Liz sent me your below email. Thank you for the invitation. We have a scheduling meeting on Thursday and I will be in touch following that meeting. Please let me know if you have any questions in the meantime.

Thank you!

**Hayley Ford**

Deputy White House Liaison

Office of the Administrator

Environmental Protection Agency

Room: 3309C William Jefferson Clinton North

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Dunlop, Becky [<mailto:bndunlop@heritage.org>]

**Sent:** Monday, October 2, 2017 10:54 AM

**To:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>

**Subject:** Meeting with conservative free market environmental leaders

Liz... would be very pleased to host a half-day meeting and discussion for Administrator Pruitt with 25-30 key leaders from around the country at Heritage before the end of the year. If you can arrange some dates that might be possible, I will proceed with locking down meeting details and sending invitations. Becky

---

**Becky Norton Dunlop**

*Ronald Reagan Distinguished Fellow*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-546-4400  
[heritage.org](http://heritage.org)

---

**Becky Norton Dunlop**

*Ronald Reagan Distinguished Fellow*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-546-4400  
[heritage.org](http://heritage.org)