

From: McCoshen, Cale (OST)
Sent: Tue, 8 Jul 2025 18:51:50 +0000
To: Sprowls, Mary L. EOP/WHO
Cc: Huynh, Juli (OST); Perlman, David (OST)
Bcc: gmr@centerparkus.com; mcapasso@cacindinc.com; (b)(6)
todd.ehmann@united.com; steve.lefrton@kimley-horn.com; fsacr@lorneinfra.com;
(b)(6) mark@academybus.com; Robert.valentine@macquarie.com;
bmccown@aia.org; dhorner@hunton.com; peter@ftsrail.com; Meachum, Pete (OST); Sizemore,
Nathaniel (OST); Moore, Caroline (OST)
Subject: Agenda - USDOTAB
Attachments: Agenda_United States Department of Transportation Advisory
Board_16July2025.pdf

Good afternoon,

On behalf of Transportation Secretary Duffy, DOT is looking forward to hosting next week's inaugural Transportation Advisory Board meeting. The meeting will take place on **Wednesday, July 16, 3:00 – 4:00 pm**, at the Eisenhower Executive Office Building (EEOB) in room 350 (new location).

I'm pleased to share an advance copy of the agenda, which will be publicly posted on www.transportation.gov/USDOTAdvisoryBoard prior to the meeting.

To help with your preparations, I would also like to call to your attention the prompts and questions that Secretary Duffy may pose to the group during the meeting:

- When introducing yourself, Secretary Duffy is likely to ask you to share the following:
 - Affiliation
 - The perspective or interest you're representing
 - A sentence or two as your "elevator pitch" for improving America's transportation infrastructure
- During the preliminary discussion (agenda item 3), Secretary Duffy may ask one or more of the following questions:
 - What technologies or innovations are we currently underinvesting in? Where are we falling behind other nations? Where are we lagging the private sector?
 - What is one regulatory or policy improvement we could make to enhance efficiency or reduce unnecessary bureaucratic obstacles?
 - Where (in terms of transportation modes, types of projects, geographies) does the greatest potential exist for public-private partnerships to help improve the state of the Nation's infrastructure?

Please reach out to me or DOTAdvisoryBoard@dot.gov if you have any questions ahead of next week's meeting. We look forward to seeing you there.

Thank you,

Cale McCoshen
White House Liaison
U.S. Department of Transportation
C: (b)(6) | E: cale.mccoshen@dot.gov



**U.S. Department
of Transportation**

United States Department of Transportation Advisory Board

Meeting Agenda

July 16, 2025 | 3:00 – 4:00 p.m. ET | Eisenhower Executive Office Building, Room 350

- 1. Call to Order, Introduction of the U.S. DOT Advisory Board**
 - Sean P. Duffy, Secretary of Transportation
- 2. U.S. DOT Advisory Board Member Introductions**
 - U.S. DOT Advisory Board Chair
 - U.S. DOT Advisory Board Members
- 3. Committee Business: Preliminary Discussion on U.S. DOT Advisory Board Focus Areas**
 - All
- 4. Next Steps and Closing Remarks**
 - Sean P. Duffy, Secretary of Transportation

From: Reimold, Dorothy
Sent: Mon, 19 May 2025 20:25:55 +0000
To: Morrison, Monica (OST)
Cc: Hernandez, Marta; Lynn, Alison
Subject: AIA information for S1
Attachments: AIA - Grand Ballroom.pdf, BOG Agenda as of 5.19.25.pdf, Fireside-Chat-4.jpeg, Potential questions for Secretary Duffy.docx
Importance: High

CAUTION: This email originated from outside of the Department of Transportation (DOT). Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Monica—

Thanks again for your help with Secretary Duffy's participation at the Board meeting this week!

Attached is the full agenda, a schematic of the ballroom, and a photo from a previous Board meeting in the same venue (though the room setup will be slightly different), and some potential questions that may come from members.

To ensure that arrival/stay during the meeting can you advise if:

Preferences:

- Does Secretary Duffy have any preference for walk-on music? If not, we will opt for upbeat instrumental.
- Do Secretary Duffy and his team require parking? If so, how many cars?
- Does Secretary Duffy require access to a private green room?
- Any other special accommodations?
- Is it OK if we share Secretary Duffy's attendance on social media? If so we can send over draft social media ASAP.

Logistics:

- *Session time:* 1:30 – 2 p.m. (please arrive by 1:15 p.m. for A/V)
 - Introduced by: Eric Fanning
 - 30 minutes: 15 minutes of remarks and 15 minutes of audience Q&A
 - Q&A Logistics: AIA will have four mic runners staged around the room, as well as a teammate monitoring the event app.
- *Location:* Conrad Hotel (950 New York Ave NW, Washington, DC 20001) - Grand Ballroom ABC (2nd Floor)
 - When you enter the lobby from the street level, please use escalators or elevator to the left.
 - Enter through Grand Ballroom D for A/V.
- *AIA Speaker Escort:* Please text Jed Shein at (b)(6) when you arrive and/or if you have any questions.

- *Stage Set-up:* Lapel mic and lucite podium and full use of stage. Includes 2 confidence monitors and countdown clock.
- *Attribution:* Not for attribution; you are welcome to share your attendance on social media.

You can contact the Director of Security at the hotel for any security information or for a walkthrough:

Marcellus Riley
Director of Security, Conrad DC
marcellus.riley@conradhotels.com

For any other logistics questions, please contact AIA's Senior Director of Corporate Events Logan Sobonya at logan.sobonya@aia-aerospace.org.

Feel free to let us know if other information is needed!

Thanks

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AIA Board of Governors Agenda Conrad Washington DC Spring 2025

Monday, May 19

5:00pm – 8:00pm

Presidential Suite (Room 909)

Early Arrivals Networking Reception

(New!) For those who are checked into the hotel, AIA is delighted to host you for drinks, light bites and networking to kick off the week.

Tuesday, May 20

9:00am – 5:00pm

Registration Foyer (2nd Floor)

Meeting Registration and Information Desk

Refreshments available throughout the day

Optional Icebreaker Activity

***Pre-registration required; Breakfast and Lunch included in all activities.*

Army Navy Country Club

Wings & Swings Golf Tournament**

9:00am – 2:00pm

Army Navy Country Club

AIA Open: Pickleball Masterclass**

10:00am – 1:30pm

Steven Udvar Hazy Center

Guided Tour: National Air & Space Museum**

9:30am – 12:00pm

4:15pm - 5:00pm

Blue Willow Room (3rd Floor)

New Member Onboarding Session*

**By invitation only*

5:00pm – 6:00pm

South Terrace (3rd Floor)

New Member Welcome Reception with ExCom*

**By Invitation Only*

6:00pm – 9:00pm

Summit Rooftop

Rooftop Welcome Reception

Reception-style dinner and drinks offered

Wednesday, May 21

7:00am – 5:30pm

Registration Foyer (2nd Floor)

Meeting Registration and Information Desk

7:30am – 9:00am

Conservatory C (2nd Floor)

AIA Executive Committee Meeting with Breakfast*

**By invitation only*

8:00am – 9:00am

Registration Foyer (2nd Floor)

Networking Breakfast

9:10am – 9:15am

Grand Ballroom (2nd Floor)

Welcome Remarks

Chris Kubasik, Chair, AIA

9:15am – 9:45am

Grand Ballroom (2nd Floor)

“Strategic Perspectives from the Vice Chairman”

ADM Christopher Grady, Vice Chairman, Joint Chiefs of Staff
Moderated by: Eric Fanning, President and CEO, AIA

9:45am – 10:15am

Grand Ballroom (2nd Floor)

“The Art of What’s Possible in Congress”

Brendan Buck, Partner, Seven Letter

10:15am – 10:30am

Ballroom Foyer (2nd Floor)

Networking Break

10:30am – 11:00am

Grand Ballroom (2nd Floor)

“Future-Proofing the Workforce: Breaking Down the Results of AIA’s 2025 Workforce Report”

Yasi Akbari, Associate Partner, McKinsey

11:00am – 11:30am

Grand Ballroom (2nd Floor)

“Global Affairs Redefined: Insights from an Expert”

Richard Fontaine, CEO, Center for a New American Security
Moderated by: Paul McLeary, Politico

11:30am – 11:45am <i>Grand Ballroom (2nd Floor)</i>	“Appropriations in Action: The 119th Congress Funding Landscape” Rep. Tom Cole, Chairman, House Appropriations Committee
12:00pm – 1:30pm <i>Conservatory BC (2nd Floor)</i>	Networking Lunch
12:00pm – 1:30pm <i>Blue Willow (3rd Floor)</i>	CALC Breakout Lunch Meeting* with Tim Arel, Chief Operating Officer, FAA's Air Traffic Organization <i>*By invitation only</i>
12:00pm – 1:30pm <i>Conservatory A (2nd Floor)</i>	Space Breakout Lunch with Paula Trimble, SDA
1:30pm – 2:00pm <i>Grand Ballroom (2nd Floor)</i>	“Safe Skies Ahead: Collaborative Approaches to Long-Term Transformation” The Honorable Sean Duffy, U.S. Secretary of Transportation
2:00pm – 3:00pm <i>Grand Ballroom (2nd Floor)</i>	“Trump 2.0 & The World in 2025: Beyond the First 100 Days” Bruce Mehlman, Partner, Mehlman Consulting
3:00pm – 3:30pm <i>Ballroom Foyer (2nd Floor)</i>	Networking Break
3:30pm – 4:15pm <i>Grand Ballroom (2nd Floor)</i>	Board of Governors and Membership Business Meeting
4:15pm <i>Grand Ballroom (2nd Floor)</i>	Closing Remarks & Meeting Adjourn
4:30pm – 6:15pm	Free Time
6:15pm	Transportation to the French Ambassador’s Residence Begins <i>Shuttles to run continuously until 7pm</i>
6:30pm – 8:30pm <i>Residence de France 2221 Kalorama Rd NW Washington, DC 20008</i>	Paris Air Show Prelude: Reception at the French Ambassador’s Residence
8:00pm	Transportation on loop returning to Conrad Hotel <i>Shuttles to run continuously until 9:30pm</i>
8:30pm – 10:00pm <i>Blue Willow & South Terrace (3rd floor)</i>	Conrad Terrace Nightcap: After-Reception Drinks and Lite Bites

Thursday, May 22

7:30am – 12:00pm <i>Registration Foyer (2nd Floor)</i>	Information Desk
8:00am – 9:00am <i>Conservatory A (2nd Floor)</i>	The New Normal: Trade, Tariffs, and Impacts on the Aerospace and Defense Industry Breakout Breakfast* <i>*advanced sign up required</i>
8:00am – 9:00am <i>Conservatory BC (2nd Floor)</i>	Networking Breakfast
9:10am <i>Grand Ballroom (2nd Floor)</i>	Morning Remarks Eric Fanning, President and CEO, AIA

9:15am – 9:45am <i>Grand Ballroom (2nd Floor)</i>	“Closing the Deal in the 119th Congress” Brad Todd, Founding Partner, OnMessage Public Strategies
9:45am – 10:15am <i>Gallery Foyer (2nd Floor)</i>	Networking Break
10:15am – 11:00am <i>Grand Ballroom (2nd Floor)</i>	“The Army’s New Era: Insights into the Army Transformation Initiative” Secretary of the Army Dan Driscoll <i>Moderated by:</i> Eric Fanning, President and CEO, AIA
11:00am – 11:30am <i>Grand Ballroom (2nd Floor)</i>	Margaret Boatner, Vice President of National Security Policy, AIA, and Mackenzie Eaglen, Senior Fellow, National Security, American Enterprise Institute Moderator & Title TBD
11:30 AM <i>Grand Ballroom (2nd Floor)</i>	Closing Remarks Eric Fanning, President and CEO, AIA
11:30am – 1:00pm <i>Conservatory A (2nd Floor)</i>	C-Suite Executive Supply Chain Luncheon Round Table <i>*By invitation only</i>
11:30am – 1:00pm <i>Conservatory BC (2nd Floor)</i>	Farewell Networking Lunch

**Session times and speakers are subject to change.*