

From: Edward Pruitt
To: [Pruitt, Scott](#)
Subject: Fwd: this is a work in progress, but
Date: Friday, July 06, 2018 3:35:33 PM
Attachments: [ESP First Weeks Updated 021817.docx](#)
[EPA Admin - 1st Day 022117v4.docx](#)

Sent from my iPhone

Begin forwarded message:

From: "Jackson, Ryan (Inhofe)" <Ryan_Jackson@inhofe.senate.gov>
Date: February 18, 2017 at 10:01:20 PM EST
To: "Scott Pruitt" (b) (6)
Subject: this is a work in progress, but


(b) (5) DPP
[Redacted]

[Redacted]

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Building
Washington, D.C. 20510
(202) 224-4721
(202) 228-1007 facsimile

New Administrator - 1st Week Schedule

(b) (5) DPP



DAY 2 at EPA Wednesday February 22			
Time	Event	Location	Comments

Time

Event

Location

Comments

(b) (5) DPP



New Administrator - 1st Week Schedule

(b) (5) DPP

DAY 3 at EPA Thursday February 23

Time

Event

Location

Comments

(b) (5) DPP

DAY 4 at EPA Friday February 24

Time

Event

Location

Comments

(b) (5) DPP

New Administrator - 1st Week Schedule

(b) (5) DPP



Saturday February 25

Time	Event	Location	Comments
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(b) (5) DPP



Sunday February 26

Time	Event	Location	Comments
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(b) (5) DPP



Monday February 27

Time	Event	Location	Comments

Tuesday February 28

Time	Event	Location	Comments
9:00pm	State of the Union	U.S. House of Representatives	

Early March

Time	Event	Location	Comments
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(b) (5) DPP



Ideas of items remaining to be scheduled day 6 and beyond:

- (b) (5) DPP

New Administrator – 1st Week Schedule

- (b) (5) DPP [Redacted]

| [Redacted]

| [Redacted]

| [Redacted]

EPA Administrator – 1st Day Schedule (Draft)

DAY 1 at EPA Tuesday, February 21, 2017

Time	Event	Location	Comments
(b) (5) DPP			

From: Edward Pruitt
To: [Pruitt, Scott](#)
Subject: Fwd: Underground infrastructure woefully in need of repair
Date: Thursday, July 05, 2018 8:37:50 PM

Begin forwarded message:

From: Scott Pruitt (b) (6)
Date: February 25, 2017 at 7:57:23 AM EST
To: Millan Hupp (b) (6), Sydney Hupp
(b) (6)
Subject: Fwd: Underground infrastructure woefully in need of repair

Pls capture and bring with you.

Sent from my iPhone

Begin forwarded message:

From: Scott Pruitt (b) (6)
Date: February 25, 2017 at 5:57:48 AM EST
To: Scott Pruitt (b) (6)
Subject: Underground infrastructure woefully in need of repair

Nice article for you to read: [Underground infrastructure woefully in need of repair](#) check it out.

E. Scott Pruitt

From: Edward Pruitt
To: [Pruitt, Scott](#)
Subject: Fwd: This Thursday/Friday
Date: Thursday, July 05, 2018 8:37:28 PM

Begin forwarded message:

From: Michelle Hale (b) (6)
Date: February 22, 2017 at 6:31:21 PM EST
To: Mike Ingram <mi@eldoradoholdings.net>
Cc: "(b) (6)"
Subject: Re: This Thursday/Friday

Mike, we are going to have to cancel tonight. Pls touch base with me to make an appointment for Friday. Thank you!

On Tue, Feb 21, 2017 at 7:18 PM Mike Ingram <mi@eldoradoholdings.net> wrote:

Great! We're having dinner tomorrow night, 6:30, at Café Milano-Georgetown if you can join me, Darren Blanton and Jerry Moyes (Jerry, you may recall is Swift Transportation).

How about meeting Thursday or Friday afternoon?

Mike

From: Scott Pruitt [mailto:(b) (6)]
Sent: Tuesday, February 21, 2017 5:13 PM
To: Mike Ingram
Cc: Michelle Hale
Subject: Re: This Thursday/Friday

Hey my friend. Absolutely. Let's coordinate. Carbon copying my EA to do so. Thanks my friend.

Sent from my iPhone

On Feb 21, 2017, at 6:26 PM, Mike Ingram <mi@eldoradoholdings.net> wrote:

Scott, I'll be in D.C. for the RGA meetings. Will you be around?

Mike Ingram

(b) (6)

mi@eldoradoholdings.net

From: Edward Pruitt
To: [Pruitt, Scott](mailto:Pruitt.Scott)
Subject: Fwd: Your talk to staff was perfect
Date: Thursday, July 05, 2018 8:37:04 PM

Begin forwarded message:

From: "Schwartz, Victor (SHB)" <VSCHWARTZ@shb.com>
Date: February 22, 2017 at 3:14:58 PM EST
To: (b) (6)
Subject: Your talk to staff was perfect

Dear Scott,

I am sorry you had to cancel our dinner, but I realize you are just overwhelmed with important issues at this juncture.

I want to let you know that I thought your remarks to EPA staff were perfect. They reflected the thoughts that I wrote you about last week. The more you establish yourself with the EPA bureaucracy as a warm, thoughtful human being who believes in the EPA, but simply wants to follow the law and its actual mission, the more outside hate groups will fade away. At least in my experience, people put what we know in person over what we might be told to them by outside parties.

I thought of simple way to explain one of your basic points. Some might want the EPA to print special dollar bills with the words "Help Prevent Air Pollution" on them. Such an effort might be an effective way to spread that message. But the EPA is not authorized by statute to print dollar bills; it can only accomplish its mission through ways in which it has been authorized by statute passed by Congress ☺

I hope we can have our dinner or meeting soon. Again, I realize your schedule is jammed.

Here are some additional quick thoughts that you may have already processed.

<!--[if !supportLists]-->• <!--[endif]-->Go to meet SES bureaucrats in their office. Listen, exchange thoughts, and just be yourself. You are a very engaging human being, let them see that. Talk a little bit about baseball when you think appropriate.

<!--[if !supportLists]-->• <!--[endif]-->If possible, do not have a picture of the President in your office.

<!--[if !supportLists]-->• <!--[endif]-->If possible find another alternative office that is closer to the bureaucracy other than the office of the Administrator, in many agencies the head person is on a separate floor in an isolated area. This is not good for building bridges with those who work at the Agency

<!--[if !supportLists]-->• <!--[endif]-->If you have meetings at the White House or in other important places, if possible always take a senior bureaucrat with you. They may not seem like they like it, but they do.

I would be pleased to meet in your office or wherever for whatever time. Your situation so reflects what I faced many years ago that I feel it a privilege to be at least a little help.

Lastly, I noticed that you shared with Kim Strassel that you would stop the EPA practice of "sue and settle." You and I have discussed this. Perhaps we should support legislation to block that practice anyway (it will be easier to pass now) to prevent it from ever coming back again. Your thoughts?

Your friends at all times, Victor

From: Scott Pruitt [mailto:(b) (6)]
Sent: Saturday, February 18, 2017 7:12 PM
To: Schwartz, Victor (SHB)
Subject: Re: Congratulations .Key next steps

Victor --- great to hear from you. I am back in DC this Monday night. Would love to connect next week. Let's coordinate.

Sent from my iPhone

On Feb 18, 2017, at 7:07 PM, Schwartz, Victor (SHB)
<VSCHWARTZ@shb.com> wrote:

Dear Scott ,
First congratulations on your Senate confirmation as Administrator of the EPA.
Scott this is important . You will face the same thing I faced while serving a President , significant hostility from the bureaucracy . I was ready to quit after two months at the Department of Commerce .
But a senior beaurcrat ,Louis Santone saw some hope in me. He taught me things that are in no book. I ended up staying and being awarded the Secretary of Commerce's medal. It was really owed to Mr.Santone, which I said at the awards Ceremony .
I would like to assist you.I am out of the County right now , but can receive e mail. back in the office Tuesday . (b) (6) . Assistant
Christy Reinhardt (b) (6) . Home unlisted number (b) (6)

(b) (6)

Hope you will take up this offer 😊, your friend , Victor

Sent from my Sprint Samsung Galaxy S® 6.

Mail Gate made the following annotations on Sat Feb 18 2017
18:07:04

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Mail Gate made the following annotations on Wed Feb 22 2017 14:14:58

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