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Nicholas E. Calio
President and CEO

January 29, 2025

The Honorable Sean Duffy
U.S. Department of Transportation
1200 New Jersey Avenue SE
Washington, DC 20590

Dear Mr. Secretary:

On behalf of Airlines for America (A4A) and our member carriers, I would like to congratulate you on your confirmation as the Secretary of the U.S. Department of Transportation (DOT). We look forward to working with you and the DOT to continue advancing the safety, vitality and efficiency of the National Airspace System on behalf of the traveling and shipping public.

As part of our tradition of welcoming new DOT secretaries, I would like to invite you to join the A4A Board of Directors at our first Board meeting of 2025 on Thursday, March 13. The meeting will be held in the A4A office, located at 1275 Pennsylvania Ave. NW. It will start with breakfast at 7:30 a.m. and end at 11:45 a.m. We are happy to accommodate your schedule for whatever time you're willing to give.

Thank you for your consideration. I hope you will be able to join us.

Sincerely,

Nicholas E. Calio

I hope you are enjoying the tail end of summer!

I wanted to follow up again on this request. I went to the site to try to submit the form, but it says it was relocated and "could not be found".

Please let me know if there is another site to complete the form.

Many thanks,
Karen

Karen Keller

Senior Vice President, Chief of Staff

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(c)

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From: Keller, Karen

Sent: Wednesday, July 16, 2025 11:03 AM

To: Morrison, Monica (OST) <monica.morrison@dot.gov>; Fitzpatrick, Sydney (OST) <sydney.fitzpatrick@dot.gov>

Cc: Scheduling <scheduling@dot.gov>

Subject: RE: Letter to Secretary Duffy

Hi Monica and Sydney,

I'm sorry as I do not think I responded to this message. We did not have a board meeting in July, but our next meeting will be on Wednesday, September 10th and the offer to have the Secretary attend still stands. I can complete the form unless you let me know otherwise.

Many thanks!
Karen

From: Morrison, Monica (OST) <monica.morrison@dot.gov>

Sent: Wednesday, May 7, 2025 3:51 PM

To: Keller, Karen <kkeller@airlines.org>

Cc: Fitzpatrick, Sydney (OST) <sydney.fitzpatrick@dot.gov>; Scheduling <scheduling@dot.gov>

Subject: RE: Letter to Secretary Duffy

Hi Karen,

I'm sorry – the Secretary will be out of town on the 18th. What date is the July board meeting?

Monica Morrison

Special Assistant

Office of the Secretary

U.S. Department of Transportation

From: Keller, Karen <kkeller@airlines.org>

Sent: Wednesday, May 7, 2025 12:33 PM

To: Fitzpatrick, Sydney (OST) <sydney.fitzpatrick@dot.gov>; Scheduling <scheduling@dot.gov>

Cc: Morrison, Monica (OST) <monica.morrison@dot.gov>

Subject: RE: Letter to Secretary Duffy

You don't often get email from kkeller@airlines.org. [Learn why this is important](#)

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Hi Sydney,

I'm sorry to bother you during a very busy time (very exciting about the Secretary's announcement tomorrow!), but as we are getting closer to the June Airlines for America Board meeting, I wanted to follow up to see if the Secretary will be able to join us for a brief time the morning of June 18th anytime between 7:30 – 11:45 a.m.

For your convenience I've attached the original letter of invitation but could also send an updated letter if that would be helpful.

Thank you and we are looking forward to Nick joining the Secretary tomorrow for the announcement!

Best,
Karen

Karen Keller

Senior Vice President, Chief of Staff

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From: Keller, Karen <kkeller@airlines.org>

Sent: Friday, March 7, 2025 1:03 PM

To: Fitzpatrick, Sydney (OST) <sydney.fitzpatrick@dot.gov>; Scheduling <scheduling@dot.gov>

Cc: Morrison, Monica (OST) <monica.morrison@dot.gov>; Calio, Nicholas <ncalio@airlines.org>

Subject: Re: Letter to Secretary Duffy

Thanks, Sydney. Our next board meeting is June 18th.

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From: Fitzpatrick, Sydney (OST) <sydney.fitzpatrick@dot.gov>
Sent: Friday, March 7, 2025 11:18:58 AM
To: Keller, Karen <kkeller@airlines.org>; Scheduling <scheduling@dot.gov>
Cc: Morrison, Monica (OST) <monica.morrison@dot.gov>; Calio, Nicholas <ncalio@airlines.org>
Subject: RE: Letter to Secretary Duffy

Hi Karen,

I apologize but the Secretary is traveling on Thursday and will be unable to attend the board meeting. We are happy to look at future board meeting dates for the Secretary to attend!

Thank you,
Sydney

Sydney Fitzpatrick
Director of Scheduling and Operations
Office of the Secretary - Department of Transportation
1200 New Jersey Ave SE

From: Keller, Karen <kkeller@airlines.org>
Sent: Friday, March 7, 2025 11:08 AM
To: Scheduling <scheduling@dot.gov>
Cc: Morrison, Monica (OST) <monica.morrison@dot.gov>; Fitzpatrick, Sydney (OST) <sydney.fitzpatrick@dot.gov>; ncalio airlines.org <ncalio@airlines.org>
Subject: Re: Letter to Secretary Duffy

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Good Morning!

We have heard from others in the department that Secretary Duffy may be attending our board meeting next week. Is it possible to confirm his attendance?

Many thanks,
Karen

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From: Keller, Karen
Sent: Friday, February 28, 2025 10:27:40 AM
To: Scheduling <scheduling@dot.gov>
Cc: Morrison, Monica (OST) <monica.morrison@dot.gov>; Sydney Fitzpatrick

<sydney.fitzpatrick@dot.gov>; Calio, Nicholas <ncalio@airlines.org>

Subject: RE: Letter to Secretary Duffy

Good morning,

I am respectfully following up to the January 29th request for Secretary Duffy to attend a portion of the Airlines for America Board meeting on Thursday, March 13th.

Can you please let me know if there has been a decision if there is anything else you need from our end?

Many thanks,
Karen Keller

From: Scheduling <scheduling@dot.gov>
Sent: Wednesday, February 5, 2025 1:04 PM
To: Calio, Nicholas <ncalio@airlines.org>
Cc: Keller, Karen <kkeller@airlines.org>
Subject: RE: Letter to Secretary Duffy

Hello Nick,

Thank you so much for your email! I am happy to put your invitation to the Secretary into review. In order to understand the scope of the opportunity, could you please fill out the scheduling request form [found here](#)?

Best,
Sydney
Sydney Fitzpatrick
Office of the Secretary
Department of Transportation
1200 New Jersey Ave SE
Transportation.gov

From: Calio, Nicholas <ncalio@airlines.org>
Sent: Wednesday, January 29, 2025 10:50 AM
To: Scheduling <scheduling@dot.gov>
Cc: Pete Meachum <meachum@gmail.com>; Keller, Karen <kkeller@airlines.org>
Subject: Letter to Secretary Duffy

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Please see the attached letter inviting Secretary Duffy to Airlines for America's March 13th Board Meeting. Should you have any questions or need additional information, please contact my Chief of Staff, Karen Keller (b)(6)

Many thanks,

Nick Calio