

Chicago Plant - 2/23/77

Foremen

C. Dadko  
R. Johnson  
L. Maye  
B. Terzic

Blood Leads

The blood lead standard we must address ourselves to is 0.059 maximum. The improvement in the plant ventilation system, the progress in housekeeping, and the enforcement of the plant hygiene rules should assure all employees maintain blood lead levels below the above mentioned standard.

Currently there are two men [REDACTED] above 0.07, and two men [REDACTED] above 0.06. If twenty other employees, with essentially the same exposure, can achieve and maintain much lower blood lead levels, then I can see no reason for anyone to be above 0.06.

H. C. Gaffney

HCG:ak

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CYWI 3-000976

11/8

To low level. November 1983

C Maye  
7 Bous  
S Burton  
J Tenner  
V Holten  
J Daly

6 month avg

Any employee above 45 in either  
column is in the "timed zone"

Please, let's all do all we can  
to get all results below 45

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CYWI 3-000977

N14736.01



# Memorandum

To: C. Hellings

Date: February 17, 1983

Location: Wayne

Reference:

From: H. C. Gaffney

Location: Chicago Plant

Extension:

Copy to: Mr. J. Caporossi - NA  
Dr. C. Petersen - NA  
Mr. R. Roeder - NA

Subject: Blood Leads - Retirees

Blood lead data from Chicago Plant retirees is as listed:

|             | <u>Retired</u> | <u>Blood Lead<br/>at retirement</u> | <u>10/82</u> | <u>2/83</u> |
|-------------|----------------|-------------------------------------|--------------|-------------|
| C. Dadko    | 2/28/81        | [REDACTED]                          | [REDACTED]   | [REDACTED]  |
| C. Perz     | 9/29/78        | [REDACTED]                          | [REDACTED]   | [REDACTED]  |
| J. Banasiak | 6/30/79        | [REDACTED]                          | [REDACTED]   | [REDACTED]  |
| S. Tate     | 7/31/82        | [REDACTED]                          | [REDACTED]   | [REDACTED]  |

HCG:ck

*H. C. Gaffney*  
H. C. Gaffney

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Blow Lens - January 1983

1/19/83

C Voss

was

E Maye  
J Oage  
J Arledge  
J Jones  
C Franken  
A Kinnon  
B Johnson  
C Stephens  
V Viltos  
J Terger

excellent

This is a tremendous improvement

Let's all pull together quickly and  
get everyone below 45! Who knows?  
maybe a gift certificate!!

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CYWI 3-000979

N14736.03

B low Leads - November 1982

Dwyer -  
Hodge -  
J Maye -

C Maye  
Jones  
~~Dexter~~  
Harkins  
Howard

~~Amphus~~  
~~Bell~~  
Johnson  
Dutton

Teyer

Mans

Gentlemen - simply stated - We will  
not continue to function with low  
leads above 49

NO ONE SHOULD be above 49.

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CYWI 3-000980

N14736.04



# Memorandum

To: A. C. Bell

Date: February 18, 1982

Location: Wayne

Reference:

From: H. C. Gaffney

Location: Chicago

Extension:

Copy to: J. C. Caporossi - NA  
Dr. J. S. Tobin - NA  
R. Johnson - MG  
L. Maye - MG  
B. Terzic - MG

Subject: Blood Lead Levels

Blood lead levels for the employees of the Chicago Plant moved upward in February as indicated by the following summary for 20 people.

|                       | <u>FEB.</u> | <u>JAN.</u> |
|-----------------------|-------------|-------------|
| 50 ug Pb/100 gm blood | 8           | 5           |
| 40-50                 | 5           | 11          |
| below 40              | 7           | 7           |
| average               | 43          | 42          |
| % below 50            | 60%         | 78%         |

I believe this increase is caused by laxity in following the Industrial Hygiene rules during this period of reduced sales activities and idled operations. I conveyed my thoughts and philosophy to L. Maye and R. Johnson and directed them to get to the foremen and operators. I believe we will see a reverse in March.

The air line respirator system will be in use by the end of February.

*H. C. Gaffney*  
H. C. Gaffney

HCG:lm

# Blood Leads- Feb 1981

|          | Feb        | Last       |
|----------|------------|------------|
| J Boyce  | [REDACTED] | [REDACTED] |
| S Tate   | [REDACTED] | [REDACTED] |
| C Davis  | [REDACTED] | [REDACTED] |
| E Inge   | [REDACTED] | [REDACTED] |
| A Howard | [REDACTED] | [REDACTED] |
| J Wadley | [REDACTED] | [REDACTED] |
| E Ross   | [REDACTED] | [REDACTED] |
| J Jones  | [REDACTED] | [REDACTED] |

|            |            |            |       |           |
|------------|------------|------------|-------|-----------|
| C Wallis   | [REDACTED] | [REDACTED] | \$25  | just out. |
| E Inge     | [REDACTED] | [REDACTED] | \$25  | "         |
| C Kephlin  | [REDACTED] | [REDACTED] | \$50  | "         |
| B Thompson | [REDACTED] | [REDACTED] | \$50  | "         |
| W Bell     | [REDACTED] | [REDACTED] | \$150 | "         |

|          |            |            |
|----------|------------|------------|
| J Tenney | [REDACTED] | [REDACTED] |
| V Miller | [REDACTED] | [REDACTED] |

This is the poorest record  
since March 1981

IF we're looking for a way to  
shut this plant down - this is it

There is no reason for anyone  
to be above 50

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CYWI 3-000982

N14736.06

J. May  
R. Johnson

SCORP

cc C. May J. Boyer  
C. Perkins C. Davis  
A. Brown  
S. Thompson

I want [REDACTED] an [REDACTED]  
"hard-logged" for their entire shifts. I  
want them to understand that their performance  
is unacceptable and must be upgraded.

Put [REDACTED] on duty so we can watch  
him.

[REDACTED] should not have a blood  
test above 50. As a responsible supervisor  
he should be setting an example.

Possibly we should put [REDACTED] on  
J. Boyer's shift and let Joe handle  
our parking lot and dock - R.R. Truck  
in days.

I want improvement now

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CYWI 3-000983

N14736.07

1/19/82

Bob Johnson

I. Tracy

Johnson

I'll not waste my time this month  
detailing an analysis of ~~the~~ the plant blood  
lead levels, for its obvious there not taken  
seriously.

I want you 6-7 people to present  
to me by 1/25/82 your program for reducing  
blood leads.

No one in the plant should be above 50

CYWI 3-000984

N14736.08

1/18/82

Low Lead - Jan 1982

Left Test

E. Mays  
Tate  
Voss  
Byrne  
Tracy

Dobbs  
Dutton  
Lee

\$25.00 output

Powers  
Harris  
Korlitz  
Johnson

This is not a very good indication  
that we all are following the plant  
industrial hygiene program effectively.

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CYWI 3-000985

N14736.09

Blood leads - May

5/19/81

Was

R Bowers  
C Meye  
C Davis  
  
C Hankins  
H Xaron  
E Taylor  
J Bridge  
L Burton  
C Hopkins  
W Lee  
W Bell  
C Hooper

\$50 certificate

Starting with the blood lead tests in July the stand level for receiving the \$50 gift certificate will be reduced to 46

Starting with January 1, 1982 the level will be reduced to 40

Please remember - Right now, any one with a blood lead above 60 must be removed from his job

As of March 1<sup>st</sup> 1982 this level reduces to 50

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CYWI 3-000986

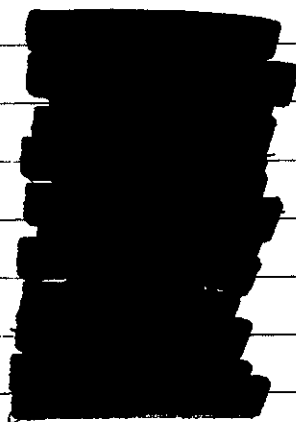
N14736.1

J Maye  
R Johnson

11/3/80 7

to and everyone in helping to  
reduce the blood lead levels we will  
assign a red Hat Hat to each  
employee with a level 50 or above. This  
will enable us to work closely with  
those who need help.

Red Hats



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CYWI 3-000987

N14736.11



American Cyanamid Company  
4500 West Fifteenth Street  
Chicago, Illinois 60623  
(312) 522-2200

July 24, 1986

Chestnut Place Associates  
Chestnut Place  
Chicago, Ill.

Dear Sirs:

Effective July 31, 1986 the American Cyanamid Plant located at 4500 W. 15th Street, Chicago, Ill. will be closed. Mr Michael Juppe will then be transfered to American Cyanamid facility out of state.

  
H. C. Gaffney  
Plant Manager

HCG:db

CYWI 3-000988

N14736.12