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APPENDIX A

BALDWIN'S ANNUAL OUTPUT AND EMPLOYMENT, 1832–1932

Year	*Locos.*	*Men*
1832	1	30*
1833	0	
1834	5	
1835	14	
1836	40	240*
1837	40	300*
1838	23	
1839	26	250*
1840	9	
1841	8	
1842	14	
1843	12	
1844	22	
1845	27	
1846	42	
1847	39	
1848	20	
1849	30	
1850	37	400
1851	50	
1852	49	400*
1853	60	
1854	62	500*
1855	47	430*
1856	59	
1857	66	600*
1858	33	400*
1859	70	600*
1860	83	675
1861	40	
1862	75	675*
1863	96	
1864	130	900*
1865	115	
1866	118	1,000*
1867	127	
1868	124	
1869	235	1,700*
1870	280	1,455
1871	331	1,900*
1872	442	2,500*
1873	437	2,478
1874	205	1,300*
1875	130	
1876	232	1,697*
1877	185	1,106*
1878	292	1,861
1879	298	2,000*
1880	517	2,648
1881	554	2,889*
1882	563	2,943*
1883	557	2,920*
1884	429	2,377
1885	242	1,563
1886	550	2,411
1887	653	2,879
1888	737	3,329
1889	827	3,579
1890	946	4,493
1891	899	4,440
1892	731	4,039
1893	772	4,313
1894	313	2,150
1895	401	2,551
1896	547	3,490
1897	501	3,191
1898	755	4,888
1899	901	6,336
1900	1,217	8,208
1901	1,375	9,595
1902	1,533	12,158
1903	2,022	14,720
1904	1,485	10,573
1905	2,250	14,811
1906	2,666	17,432
1907	2,655	18,499
1908	617	4,600*
1909	1,024	5,788*
1910	1,675	14,553
1911	1,606	13,116
1912	1,618	13,631
1913	2,061	15,814
1914	804	6,710
1915	867	7,717
1916	1,989	
1917	2,737	16,785
1918	3,580	

Year	Locos.	Men	Year	Locos.	Men	Year	Locos.	Men
1919	1,722	16,945*	1924	535		1929	446	
1920	1,534	15,758*	1925	721		1930	439	5,515*
1921	969	6,100*	1926	836		1931	87	
1922	684		1927	654		1932	65	610*
1923	1,696		1928	375	7,523*			

Sources: Because surviving internal records on Baldwin's employment are scattered and incomplete, this table was constructed from a variety of sources. Workforce data for 1884 to 1906 are from "The Development of the American Locomotive," *Journal of the Franklin Institute* 164 (Oct. 1907): 266 and 269. Other entries on employment are from more than thirty different sources: letters, magazine profiles, government documents, and so on. Output data for 1832 to 1923 are from Baldwin Locomotive Works, *History of the Baldwin Locomotive Works*, p. 182.

Notes: Baldwin's workforce fluctuated greatly from year to year, even from week to week. Entries marked with asterisks are measures of the workforce at a given moment in time; all other figures are the average size of the force for that year.

Output totals during World War I include an undetermined number of gun mounts (to which the company assigned construction numbers).

Any entry left blank is unknown.