

**From:** Laris, Zachary [<mailto:zlaris@aap.org>]  
**Sent:** Monday, March 27, 2017 10:25 AM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Do you have anything on the 24<sup>th</sup>, 27<sup>th</sup>, or 28<sup>th</sup>? Thanks!

**From:** Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]  
**Sent:** Monday, March 27, 2017 09:42  
**To:** Laris, Zachary <[zlaris@aap.org](mailto:zlaris@aap.org)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Hey Zach,

We can be fairly flexible on May 23<sup>rd</sup>.

Thank you!

Sydney

**From:** Laris, Zachary [<mailto:zlaris@aap.org>]  
**Sent:** Monday, March 27, 2017 8:34 AM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Good Morning Sydney:

Hope you had a nice weekend! Just wanted to check back on this. Thanks!

Zach

**From:** Laris, Zachary  
**Sent:** Friday, March 24, 2017 14:41  
**To:** 'Hupp, Sydney' <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Sorry Sydney, that won't work for us. Do you have May dates between the 20<sup>th</sup> and the 28<sup>th</sup>? If you can offer a few different days and times that helps with trying to get a critical mass. Thanks for your patience!

Zach

**From:** Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]  
**Sent:** Friday, March 24, 2017 14:32  
**To:** Laris, Zachary <[zlaris@aap.org](mailto:zlaris@aap.org)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Hi Zach,

I can be pretty flexible through most of the day May 4<sup>th</sup>. Does that help?

**From:** Laris, Zachary [<mailto:zlaris@aap.org>]  
**Sent:** Friday, March 24, 2017 1:20 PM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Hi Sydney:

Those unfortunately won't work, can we try some more May dates? Thanks!

Zach

**From:** Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]  
**Sent:** Thursday, March 23, 2017 10:58  
**To:** Laris, Zachary <[zlaris@aap.org](mailto:zlaris@aap.org)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

How about April 26<sup>th</sup> at 1:30PM or May 2<sup>nd</sup> at 1:30PM?

**From:** Laris, Zachary [<mailto:zlaris@aap.org>]  
**Sent:** Wednesday, March 22, 2017 3:54 PM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Cc:** Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Maybe both if possible to be safe? The more slots you can offer the higher the likelihood we can find one that works and quickly lock it down. Thank you!

Zach

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**From:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>  
**Sent:** Wednesday, March 22, 2017 3:47:52 PM  
**To:** Laris, Zachary  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Okay, do you think April is doable or should we look at May?

Thank you!

Sydney

**From:** Laris, Zachary [<mailto:zlaris@aap.org>]  
**Sent:** Wednesday, March 22, 2017 3:06 PM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>; Gadhia, Ami <[agadhia@aap.org](mailto:agadhia@aap.org)>  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Our leadership would need time to travel and they have busy clinical schedules, so some time for arrangements would be very helpful. Thank you!

Zach

**From:** Hupp, Sydney  
**Sent:** Wednesday, March 22, 14:30  
**Subject:** RE: Meeting with Administrator Scott Pruitt  
**To:** Laris, Zachary, [agadhi@aap.org](mailto:agadhi@aap.org)

Thank you, Zach! Are you all based in DC? Or should I allow time for you to make travel arrangements?

Thank you!

Sydney

**From:** Laris, Zachary [<mailto:zlaris@aap.org>]  
**Sent:** Tuesday, March 21, 2017 3:47 PM  
**To:** Hupp, Sydney <[hupp.sydney@epa.gov](mailto:hupp.sydney@epa.gov)>; [agadhi@aap.org](mailto:agadhi@aap.org)  
**Subject:** RE: Meeting with Administrator Scott Pruitt

Hi Sydney:

Thank you for connecting! Attached is our meeting request form. Please let us know any additional questions you have or anything else you need. Thanks!

Zach

**From:** Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]  
**Sent:** Monday, March 20, 2017 13:54

**To:** [agadhi@aap.org](mailto:agadhi@aap.org)  
**Cc:** Laris, Zachary <[zlaris@aap.org](mailto:zlaris@aap.org)>  
**Subject:** Meeting with Administrator Scott Pruitt

Good afternoon Zach and Ami,

Hope this email finds you well! I am reaching out today to set up a meeting between AAP and Administrator Pruitt per the letter sent by your president, Fernando Stein. If you would kindly fill out the attached request form we can begin the process of getting this meeting on the calendar. I look forward to working with you both!

Thank you,

Sydney Hupp

**To:** Jackson, Ryan[jackson.ryan@epa.gov]  
**Cc:** Hupp, Sydney[hupp.sydney@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Rose Edmonds[edmonds@eli.org]  
**From:** Scott Fulton  
**Sent:** Wed 4/5/2017 5:21:46 PM  
**Subject:** Request for a meet and greet with Administrator Pruitt

Dear Mr. Jackson:

I was hoping I might be able to schedule a meet and greet with Administrator Pruitt sometime in the near term. I am president of the Environmental Law Institute in Washington, DC – a non-partisan, non-advocacy environment law and policy think-tank. ELI has been a fixture in the environmental law and policy space for nearly 50 years, as a convener, researcher, educator and publisher. Its membership and financial support are centered in the private sector (businesses and law firms), although its diverse membership also includes organizations like the Environmental Defense fund and some other environmental groups. ELI is seen as one of the few organizations in Washington capable of providing a truly neutral platform for discussing environmental law and policy reform. It has also provided objective research products for governments (federal, state, and local) of all political stripes throughout its history. Its annual award dinner every October, which attracts towards a 1000 attendees, is the nation's key gathering of leaders in environmental law and policy, and offers a unique and apolitical mixing zone. Last year ELI honored former Bush-era Treasury Secretary Hank Paulson for his work in China.

In our meeting, I would congratulate the Administrator on his appointment, wish him a successful tenure, and explore how ELI could be helpful to him in his efforts at EPA. Possible examples include pulling people together to share or test ideas, providing analysis of different regulatory or organizational reform options, and the like. We have a Leadership Council that includes 80 of some of the best environmental practitioners in the country that serves as our primary advisory body. We like to pull them together from time-to-time with government leaders for off-the-record conversations about priorities and challenges. It's a great way to test ideas and to generate thought or support. It would be wonderful, and I think useful all around, if we could connect Administrator Pruitt with this group. We are planning a Leadership Council national convening in DC within the next several months that might serve as a great point of entry.

I should note I come from background that includes both private sector experience and high-level service at EPA (and DOJ) in both Republican and Democratic administrations. I am very much committed to smart, innovative government in the environmental arena – a core objective of ELI.

Please let me know if scheduling a meet and greet would be possible. My scheduler, Rose Edmonds, is copied here, and can follow up with to find a time, as appropriate.

Thanks for giving this your consideration.

All the best,

Scott Fulton

President

Environmental Law Institute

[www.eli.org](http://www.eli.org)