

Policy and Strategy Proposals

- Policy Director*
- . Drafted a Company policy to eliminate the use of Category I substances in anticipation of government regulations consistent with the development of suitable substitutes. *Control*
 - . *Formulate* Developed strategies for elimination/accommodation of Category I and II production and nonproduction substances to support the policy. *Task Force*

Program to Find Suitable Substitute Materials

- . Proposed a program to develop substitute materials through the Advanced Engineering Budget process managed by E&RS Technical Planning.
- . Materials Substitution projects will be formally proposed for inclusion in the 1981 Budget.

Conclusions and Recommendations

- . Identify Ford usage of each Category I and II substance.
- . Develop appropriate strategies for all remaining Category I and II substances as prioritized by the Task Force.
- . Implement policy and strategies in anticipation of government regulations for Category I and II substances consistent with development of substitutions.

ALL MATS

Engineering Staff
Manufacturing Staff
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