



Portland Cement Association
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January 30, 2025

The Honorable Lee Zeldin
Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, DC 20004

Dear Administrator Zeldin:

The Portland Cement Association will be holding our annual PCA Cement fly-in for our members on April 1-2, 2025, at our office located at 200 Massachusetts Avenue Northwest. The meeting will include CEOs, government affairs personnel, and employees from the cement industry.

As you know, PCA represents the majority of U.S. cement manufacturers and is the premier policy, research, education, and market intelligence organization for the cement industry. The Association promotes safety, sustainability, and innovation in all aspects of construction, fosters continuous improvement in cement manufacturing and distribution, and generally promotes economic growth and sound infrastructure investment. Cement and concrete product manufacturing, directly and indirectly, employs approximately 610,000 people in our country, and our collective industries contribute over \$125 billion to our economy. Not only are cement and concrete essential construction materials and basic components of our nation's infrastructure, but our members are also fully committed to addressing climate change while maintaining a robust domestic cement and concrete industry.

One of the meeting goals is to present the attendees with an update on a number of burdensome government regulations before your agency, including the Portland Cement National Emission Standard for Hazardous Air Pollutants (PC NESHAP), Coal Combustion Residuals (CCR) Beneficial Use, and PM 2.5. As such, PCA requests your participation, for a thirty-minute fireside chat led by one of our member company CEOs. Available speaking times include April 1 at 10:00am, April 1 at 10:30am, April 2 at 8:00am, April 2 at 8:30am and April 2 at 9:00am.

We hope you will be able to fit this event into your busy schedule. If you have any questions, please contact Jenni Bonner at jbonner@cement.org or (860) 682-4752.

Sincerely,

A handwritten signature in black ink, appearing to read "Mike Ireland". The signature is fluid and cursive, with the first name "Mike" being more prominent than the last name "Ireland".

Mike Ireland
CEO
Portland Cement Association