

**To:** Terry Allen[tallen@fidelisgr.com]  
**From:** Jackson, Ryan  
**Sent:** Mon 3/27/2017 2:51:47 PM  
**Subject:** RE: Congrats

Thank you Terry. Good to hear from you and I sure will.

-----Original Message-----

**From:** Terry Allen [mailto:tallen@fidelisgr.com]  
**Sent:** Monday, March 27, 2017 10:38 AM  
**To:** Jackson, Ryan <jackson.ryan@epa.gov>  
**Subject:** Congrats

Hey Ryan, Terry Allen here, congratulations on the new job. I didn't know if you knew this, but I ran Scott's first campaign for A.G. back in Oklahoma in 2010. You are working for one fine man. (Scott and I worked pretty closely together for about a year during that race. Feel free to call anytime if you want to discuss anything. If I can help you in anyway, let me know). I don't have any EPA related clients yet, but several folks have reached out to me to inquire about my interest in helping them, so I may have some in the near future. Hope you're well in what must be a very hectic season. Best to you! Again, let me know if I can ever help.  
Terry

Terry Allen  
President  
Fidelis Government Relations  
Washington, DC  
202 271 0233

**From:** Jackson, Ryan  
**Location:** Trump Hotel BLT. 630. Rez under Garrison  
**Importance:** Normal  
**Subject:** Accepted: Dinner. Ryan Jackson. Jim Proctor. Jessica Garrison. ☐ ☐ ☐  
**Start Date/Time:** Tue 4/25/2017 10:30:00 PM  
**End Date/Time:** Tue 4/25/2017 11:30:00 PM

**To:** Chad Bradley[cbradley@sblstrategies.com]  
**From:** Jackson, Ryan  
**Sent:** Fri 6/16/2017 11:29:26 PM  
**Subject:** Re: Quick question...

Ok. Thanks.

---

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

> On Jun 16, 2017, at 7:19 PM, Chad Bradley <cbradley@sblstrategies.com> wrote:

>

> Amy mentioned it last night and we were curious. Let us know when it happens.

>

> Sent from my iPhone

>

>> On Jun 16, 2017, at 7:10 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>>

>> No, I haven't yet.

>>

>>

>> \_\_\_\_\_

>> Ryan Jackson

>> Chief of Staff

>> U.S. EPA

>> Ex. 6 - Personal Privacy

>>

>>> On Jun 16, 2017, at 6:39 PM, Chad Bradley <cbradley@sblstrategies.com> wrote:

>>>

>>> thank you. Did you get engaged?

>>>

>>>> On Jun 16, 2017, at 6:34 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>>>>

>>>> Staff meeting is most appropriate. No one is meeting with Pruitt Monday regarding Westlake but we do have a meeting with a large group of NGO organizations.

>>>>

>>>>

>>>> \_\_\_\_\_

>>>> Ryan Jackson

>>>> Chief of Staff

>>>> U.S. EPA

>>>> Ex. 6 - Personal Privacy

>>>>

>>>>> On Jun 16, 2017, at 12:14 PM, Chad Bradley <cbradley@sblstrategies.com> wrote:

>>>>>

>>>>> Rumor is that Just Moms from Missouri is meeting with Pruitt on Monday re: Westlake. Any chance Exelon and Republic could meet with him too? We are scheduling a meeting with Kell the week of July 10th. Just wanted your advice.

>>>>>

>>>>> Chad

>>>>>

>>>>>

**To:** Desmarie Waterhouse[dwaterhouse@publicpower.org]  
**Cc:** Gunasekara, Mandy[Gunasekara.Mandy@epa.gov];  
Michael.J.Catanzaro@who.eop.gov; EOP/Ex. 6; Schwab,  
Justin[schwab.justin@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]  
**From:** Jackson, Ryan  
**Sent:** Tue 6/6/2017 9:10:08 PM  
**Subject:** Re: Roundtable June 19

Thanks.

---

Ryan Jackson  
Chief of Staff  
U.S. EPA  
Ex. 6 - Personal Privacy

On Jun 6, 2017, at 4:53 PM, Desmarie Waterhouse <dwaterhouse@publicpower.org> wrote:

Ryan:

APPA has its National Conference in Orlando on June 19. I have reached out to three CEOs to see if they can come to D.C. for the event. As soon as I confirm they can do it, I will follow back up with you. Sue Kelly, our CEO, will not be available given our event is at the same time.

Thanks for the invite. Will be back in touch soon.

Des

**From:** Jackson, Ryan [mailto:jackson.ryan@epa.gov]  
**Sent:** Sunday, June 4, 2017 2:20 PM  
**To:** Jackson, Ryan <jackson.ryan@epa.gov>  
**Cc:** Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Catanzaro, Michael J.  
EOP/WHO <EOP/Ex. 6>; Schwab, Justin  
<schwab.justin@epa.gov>; Hupp, Sydney <hupp.sydney@epa.gov>  
**Subject:** Roundtable June 19

All --

Thank you for your interest, participation, and your help in coordinating your trade association members' participation in the round table with US EPA Administrator Scott Pruitt to discuss a regulatory path forward for the utility sector. Having an open and robust dialogue with the regulated community is a foundational component of setting meaningful and balanced environmental standards. We look forward to learning more about your perspective as the utility sector not only powers our economic growth, but is also at the forefront of developing a more efficient and cleaner energy future.

The roundtable will start at 1 pm on June 19 at the US EPA headquarters in the Green Room in the Administrator's Suite. We will follow up with an official agenda in the coming days. We have received a number of RSVP's and appreciate that. Please confirm your attendance or the attendance of your trade association members by June 12. Should you have any questions, please email or call at Ex. 6 - Personal Privacy

Sincerely,

Ryan

Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

Ex. 6 - Personal Privacy

**To:** Millan Hupp, **Ex. 6 - Personal Privacy**  
**From:** Jackson, Ryan  
**Sent:** Thur 4/13/2017 3:32:13 AM  
**Subject:** Re: Ashcroft in MO

John Ashcroft?

Ryan Jackson  
Chief of Staff  
U.S. EPA

**Ex. 6 - Personal Privacy**

> On Apr 12, 2017, at 10:59 PM, Millan Hupp, **Ex. 6 - Personal Privacy** wrote:  
>  
> Sec. Ashcroft wants a few minutes with ESP when we are in MO next week. Schedule is super tight so he would have to join us for festivities at the the electric facility.  
>  
> He reached out to Crystal with this request. I don't know the relationship so before we tried to to fit into the agenda, we wanted to run by you.  
>  
> Good to try to schedule?  
>  
> Millan Hupp  
>

**To:** Garrison, Jessica[jgarrison@balch.com]  
**From:** Jackson, Ryan  
**Sent:** Mon 3/27/2017 10:23:54 AM  
**Subject:** Re: Invitation: Energy Dinner & Discussion | Wednesday, March 29

Only one. Have to keep it simple.

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

> On Mar 26, 2017, at 7:21 PM, Garrison, Jessica <jgarrison@balch.com> wrote:

>  
> Ok – will put you down for dinner. If you don't make it lets plan to get together when you break free.  
> So thinking Trey names goes in for R4 or do you submit multiple names for R4?

>  
>  
>  
> Jessica M. Garrison, Of Counsel, Balch & Bingham LLP  
> 1901 Sixth Avenue North • Suite 1500•Birmingham, AL 35203-4642  
> t:(205) 226-3429f:(205) 488-5669e: jgarrison@balch.com  
> www.balch.com

>  
>  
> ~~

>  
>  
> On 3/26/17, 6:08 PM, "Jackson, Ryan" <jackson.ryan@epa.gov> wrote:

>  
> I'll try. He comes Tuesday. So Wednesday may be good, but if nothing else getting together thereafter will be good.

>  
> I spoke to Trey this afternoon because Sundays is when I do interviews I guess. I'm getting names to the WH shortly. A few batches of RA's is what I'm thinking initially. I'd love to forward 2 to 3 next week.

>  
>  
>  
> -----Original Message-----  
> From: Garrison, Jessica [mailto:jgarrison@balch.com]  
> Sent: Sunday, March 26, 2017 7:06 PM  
> To: Jackson, Ryan <jackson.ryan@epa.gov>  
> Subject: Fwd: Invitation: Energy Dinner & Discussion | Wednesday, March 29

>  
> This is my dinner... it's right up your alley. Why don't you come to this if you can make it? When does the president come over to the office?

>  
> Sent from my iPhone

>  
>  
> [[image]]

>  
> Jessica M. Garrison, Of Counsel, Balch & Bingham LLP  
> 1901 Sixth Avenue North \* Suite 1500 \* Birmingham, AL 35203-4642  
> t: (205) 226-3429 f: (205) 488-5669 e: jgarrison@balch.com  
> www.balch.com<http://www.balch.com>



>  
>  
>

**To:** Dimitri.Karakitsos@hklaw.com[Dimitri.Karakitsos@hklaw.com]  
**From:** Jackson, Ryan  
**Sent:** Mon 4/24/2017 7:03:06 PM  
**Subject:** Re: RE:

Awesome. Good deal.

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

> On Apr 24, 2017, at 1:57 PM, "Dimitri.Karakitsos@hklaw.com" <Dimitri.Karakitsos@hklaw.com> wrote:

>

> Don't have a formal agenda but hopefully this helps.

>

> Overarching theme is focusing on EPA following its guidance and the below list of suggestions. Want to focus on easy administrative fixes but also touch on continued work on long term solutions. Included in that is a desire to work on public/private partnership as well as give some real world examples of what has gone well and what hasn't at particular sites. Some of it is just educational to make sure (again using real world examples) why certain things the Agency has done is problematic and how to speed this process up significantly.

>

> • Performance-based objectives aligned with current EPA guidance and National Contingency Plan Regulation;

> • Requirement that the EPA Administrator review and approve remedies that are expected to exceed \$100 million;

> • Increased emphasis on incremental remedies that are faster with a focus on hot spot removal and source control, while tracking natural recovery;

> • Realistic application of human and ecological risk methods to avoid compounding overly conservative assumptions that yield quixotic risk estimates and cleanup goals;

> • Clear and transparent assessment of regional background and cleanup goals; and

> • Sustainability assessment to evaluate social, environmental and economic impacts as a requirement of the remedy development and selection process.

>

>

> Dimitrios Karakitsos | Holland & Knight

> Partner

> Holland & Knight LLP

> 800 17th Street N.W., Suite 1100 | Washington DC 20006

> Phone 202.469.5132 | Fax 202.955.5564

> dimitri.karakitsos@hklaw.com | www.hklaw.com

> -----Original Message-----

> From: Jackson, Ryan [mailto:jackson.ryan@epa.gov]

> Sent: Monday, April 24, 2017 1:57 PM

> To: Karakitsos, Dimitrios J (WAS - X75132) <Dimitri.Karakitsos@hklaw.com>

> Subject:

>

> Did you guys have a draft agenda for the arow meeting I can take and work up? This is great.

>

> Ryan Jackson

> Chief of Staff

> U.S. EPA

Ex. 6 - Personal Privacy

>

>

>

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**To:** Leo Jardot[leo.jardot@align-strategies.com]  
**From:** Jackson, Ryan  
**Sent:** Fri 6/16/2017 11:10:22 PM  
**Subject:** Re: Cap Grille

Good for him.

---

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

> On Jun 16, 2017, at 6:36 PM, Leo Jardot <leo.jardot@align-strategies.com> wrote:

>

> I think he was having lunch with family or friends.

>

> Leo Jardot

> Leo.Jardot@align-strategies.com

> 202-215-4874

>

>> On Jun 16, 2017, at 6:31 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>>

>> Good deal. He walked by in Capitol grille?

>>

>>

>> \_\_\_\_\_  
>> Ryan Jackson

>> Chief of Staff

>> U.S. EPA

>> Ex. 6 - Personal Privacy

>>

>>> On Jun 16, 2017, at 2:07 PM, Leo Jardot <leo.jardot@align-strategies.com> wrote:

>>>

>>> Uh oh. Sitting at bar at Cap Grille having late lunch & glass of wine & Administrator Pruitt walks by. Introduced myself as Pond Creek & ACYPL BD member!

>>>

>>> Sent from my iPhone

**To:** George D. Baker[gdbaker@wms-jen.com]  
**From:** Jackson, Ryan  
**Sent:** Tue 6/6/2017 3:21:39 PM  
**Subject:** Re: RE:

We are just looking for an honest conversation.

---

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

On Jun 6, 2017, at 10:47 AM, George D. Baker <[gdbaker@wms-jen.com](mailto:gdbaker@wms-jen.com)> wrote:

Understood. Sean had hoped to provide you a pre-brief as to where the utility group's recommendations were heading and to make sure the group was addressing the matters the Administrator wanted addressed in the June sit-down. That said, given the press of your schedule Sean will most certainly understand the situation. We will stand prepared to participate on the 19th. Great thanks. Go get 'em!

George Baker

-----Original Message-----

**From:** Jackson, Ryan [<mailto:jackson.ryan@epa.gov>]  
**Sent:** Tuesday, June 06, 2017 10:01 AM  
**To:** George D. Baker  
**Subject:**

George, I have a ton of things going on with ensuring Pruitt is taken care of and planning for an overseas trip. Why is this call necessary? I appreciate him coming June 19. Let's roll with that.

---

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

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message and any attachments. Thank you

**To:** ethompson@tu.org[ethompson@tu.org]  
**From:** Jackson, Ryan  
**Sent:** Wed 5/24/2017 2:47:56 AM

> Elizabeth, may I get a list of topics or agenda for the Administrator for the Trout Unlimited meeting?  
Thanks.

>

>

> \_\_\_\_\_  
> Ryan Jackson

> Chief of Staff

> U.S. EPA

**Ex. 6 - Personal Privacy**

**To:** Conover, Dave[Dave\_Conover@kindermorgan.com]  
**From:** Jackson, Ryan  
**Sent:** Tue 11/14/2017 1:33:11 AM

Dave, we got your meeting request which is in the works. Let me know if you don't hear back from us. Thanks.

Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

**Ex. 6 - Personal Privacy**

**To:** Millan Hupp[ Ex. 6 - Personal Privacy ] Hupp, Sydney[hupp.sydney@epa.gov]  
**From:** Jackson, Ryan  
**Sent:** Wed 4/12/2017 4:41:04 PM

What's the deal on these flights?

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

**To:** Michael McKenna[mike@mwrstrat.com]  
**From:** Jackson, Ryan  
**Sent:** Mon 3/27/2017 1:13:35 AM  
**Subject:** Re: RE:

Whichever. There's a lot of methane when we are together anyway.

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

On Mar 26, 2017, at 8:04 PM, Michael McKenna <mike@mwrstrat.com> wrote:

Solo or with the methane crew?

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Jackson, Ryan" <jackson.ryan@epa.gov>  
Date: 03/26/2017 5:57 PM (GMT-05:00)  
To: Michael McKenna <mike@mwrstrat.com>  
Subject: RE:

I'm out of the water now. Up for air. Come in.

-----Original Message-----

From: Michael McKenna [mailto:mike@mwrstrat.com]  
Sent: Monday, February 27, 2017 11:29 AM  
To: Jackson, Ryan <jackson.ryan@epa.gov>  
Subject:

I have a group of folks who are part of a coalition designed to reduce methane emissions from natural gas pipelines and what not. They have worked with the agency for awhile.

they are in town tomorrow (the 28th).

can they visit with someone? Samantha? Schnare?

MM



**To:** Dimitri.Karakitsos@hklaw.com[Dimitri.Karakitsos@hklaw.com]  
**From:** Jackson, Ryan  
**Sent:** Mon 4/24/2017 7:02:26 PM  
**Subject:** Re: RE:

Awesome.

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

> On Apr 24, 2017, at 1:57 PM, "Dimitri.Karakitsos@hklaw.com" <Dimitri.Karakitsos@hklaw.com> wrote:

>

> Don't have a formal agenda but hopefully this helps.

>

> Overarching theme is focusing on EPA following its guidance and the below list of suggestions. Want to focus on easy administrative fixes but also touch on continued work on long term solutions. Included in that is a desire to work on public/private partnership as well as give some real world examples of what has gone well and what hasn't at particular sites. Some of it is just educational to make sure (again using real world examples) why certain things the Agency has done is problematic and how to speed this process up significantly.

>

> • Performance-based objectives aligned with current EPA guidance and National Contingency Plan Regulation;

> • Requirement that the EPA Administrator review and approve remedies that are expected to exceed \$100 million;

> • Increased emphasis on incremental remedies that are faster with a focus on hot spot removal and source control, while tracking natural recovery;

> • Realistic application of human and ecological risk methods to avoid compounding overly conservative assumptions that yield quixotic risk estimates and cleanup goals;

> • Clear and transparent assessment of regional background and cleanup goals; and

> • Sustainability assessment to evaluate social, environmental and economic impacts as a requirement of the remedy development and selection process.

>

>

> Dimitrios Karakitsos | Holland & Knight

> Partner

> Holland & Knight LLP

> 800 17th Street N.W., Suite 1100 | Washington DC 20006

> Phone 202.469.5132 | Fax 202.955.5564

> dimitri.karakitsos@hklaw.com | www.hklaw.com

> -----Original Message-----

> From: Jackson, Ryan [mailto:jackson.ryan@epa.gov]

> Sent: Monday, April 24, 2017 1:57 PM

> To: Karakitsos, Dimitrios J (WAS - X75132) <Dimitri.Karakitsos@hklaw.com>

> Subject:

>

> Did you guys have a draft agenda for the arow meeting I can take and work up? This is great.

>

> Ryan Jackson

> Chief of Staff

> U.S. EPA

Ex. 6 - Personal Privacy

>

>

> NOTE: This e-mail is from a law firm, Holland & Knight LLP ("H&K"), and is intended solely for the use of the individual(s) to whom it is addressed. If you believe you received this e-mail in error, please notify the sender immediately, delete the e-mail from your computer and do not copy or disclose it to anyone else. If you are not an existing client of H&K, do not construe anything in this e-mail to make you a client unless it contains a specific statement to that effect and do not disclose anything to H&K in reply that you expect it to hold in confidence. If you properly received this e-mail as a client, co-counsel or retained expert of H&K, you should maintain its contents in confidence in order to preserve the attorney-client or work product privilege that may be available to protect confidentiality.

**To:** Chad Bradley[cbradley@sblstrategies.com]  
**From:** Jackson, Ryan  
**Sent:** Fri 6/16/2017 11:10:02 PM  
**Subject:** Re: Quick question...

**Personal Matters/Ex. 6**

---

Ryan Jackson  
Chief of Staff  
U.S. EPA

**Ex. 6 - Personal Privacy**

> On Jun 16, 2017, at 6:39 PM, Chad Bradley <cbradley@sblstrategies.com> wrote:

>

> thank you. **Personal Matters/Ex. 6**

>

>> On Jun 16, 2017, at 6:34 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>>

>> Staff meeting is most appropriate. No one is meeting with Pruitt Monday regarding Westlake but we do have a meeting with a large group of NGO organizations.

>>

>>

>> Ryan Jackson

>> Chief of Staff

>> U.S. EPA

**Ex. 6 - Personal Privacy**

>>

>>> On Jun 16, 2017, at 12:14 PM, Chad Bradley <cbradley@sblstrategies.com> wrote:

>>>

>>> Rumor is that Just Moms from Missouri is meeting with Pruitt on Monday re: Westlake. Any chance Exelon and Republic could meet with him too? We are scheduling a meeting with Kell the week of July 10th. Just wanted your advice.

>>>

>>> Chad

>>>

>

**To:** George D. Baker[gdbaker@wms-jen.com]  
**From:** Jackson, Ryan  
**Sent:** Wed 4/12/2017 3:03:00 PM  
**Subject:** Re: invitation to dinner tonight [WARNING: DKIM validation failed]

In ny with admin. Thx

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

On Apr 12, 2017, at 10:40 AM, George D. Baker <gdbaker@wms-jen.com> wrote:

Ryan: I wanted to extend an offer to join us for cocktails/dinner tonight at 6:15 pm (or whenever convenient for you) just down the block from your office at the 701 Penn restaurant. In addition to Usha Turner of OG&E, I will have three other rather good folks with us:

--Jack McMackin, my partner here at W&J, who was involved on behalf of the Energy Intensive industry coalition in the litigation over EPA's global climate regs

--Pat McCormick, Senior Counsel for the Senate Energy Committee

--Mark Mills, Senior Fellow at the Manhattan Institute and served in the White House Science Office under President Reagan.

If you can join us even for a cocktail, you would be most welcome. Just let me know what to expect.

George Baker

Williams & Jensen

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**To:** Krenik, Edward[Edward.Krenik@bracewelllaw.com]  
**From:** Jackson, Ryan  
**Sent:** Mon 3/27/2017 1:10:21 AM  
**Subject:** Re: Congrats, Ed Krenik, & Deputy Director of Intergovernmental Affairs

Good deal. Whenever you would like. Knowing you get me credibility chits here.

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

On Mar 26, 2017, at 8:43 PM, Krenik, Edward <Edward.Krenik@bracewelllaw.com> wrote:

Ryan,

Christine would be a good addition to your team. I would put her as the Deputy for State affairs under OCIR.

Often a difficult position to fill. I think she would be good. You should meet her. Her enthusiasm is a lot and her brother is a state legislator.

BTW, need to come in to see you about an emissions standard. What works for you?

Ed

Sent from my Verizon, Samsung Galaxy smartphone

---

**EDWARD KRENIK**

Partner

[Edward.Krenik@policyres.com](mailto:Edward.Krenik@policyres.com)

T: +1.202.828.5877 | F: +1.800.404.3970

**BRACEWELL LLP**

2001 M Street NW, Suite 900 | Washington, D.C. | 20036-3310

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----- Original message -----

From: "Jackson, Ryan" <[jackson.ryan@epa.gov](mailto:jackson.ryan@epa.gov)>

Date: 3/26/17 5:28 PM (GMT-05:00)

To: "Krenik, Edward" <[Edward.Krenik@bracewelllaw.com](mailto:Edward.Krenik@bracewelllaw.com)>

Subject: FW: Congrats, Ed Krenik, & Deputy Director of Intergovernmental Affairs

Can I get a reference?

**From:** [pierson@presencestrategies.com](mailto:pierson@presencestrategies.com) [<mailto:pierson@presencestrategies.com>]

**Sent:** Friday, March 3, 2017 8:21 PM

**To:** Jackson, Ryan <[jackson.ryan@epa.gov](mailto:jackson.ryan@epa.gov)>

**Subject:** Congrats, Ed Krenik, & Deputy Director of Intergovernmental Affairs

Dear Mr. Jackson,

Congratulations on being named EPA Chief of Staff. Since I am interested in the position of EPA Deputy Director of Intergovernmental Affairs, my former colleague, Ed Krenik, encouraged me to contact you. I am in D.C. Monday, March 6 and Tuesday, March 7 and wonder if you would have time to meet and discuss how I might help you and the Trump team.

Attached is my resume. Within the electric power industry, I have worked in 5 Midwest states and with many municipal governments. I also have extensive experience in Minnesota Government in the House, Senate, and Governor's Office, as well as a brief stint in the MN Pollution Control Agency. In addition, I worked for a few years with motor vehicle administrators in 25 states and worked for a U.S. Senator. I understand the inner workings of all levels of government and enjoy establishing mutually beneficial relationships.

Thank you for your attention. It would be an honor to meet and speak with you. Be assured that as a member of the Administration, I would work faithfully to advance policies and plans consistent with President Trump's agenda.

Sincerely,

Christina Pierson

612-594-6621

**To:** dimitri.karakitsos@hklaw.com[dimitri.karakitsos@hklaw.com]  
**From:** Jackson, Ryan  
**Sent:** Mon 4/24/2017 5:57:02 PM

Did you guys have a draft agenda for the arow meeting I can take and work up? This is great.

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

**To:** Chad Bradley[cbradley@sblstrategies.com]  
**From:** Jackson, Ryan  
**Sent:** Fri 6/16/2017 10:34:36 PM  
**Subject:** Re: Quick question...

Staff meeting is most appropriate. No one is meeting with Pruitt Monday regarding Westlake but we do have a meeting with a large group of NGO organizations.

---

Ryan Jackson  
Chief of Staff  
U.S. EPA

Ex. 6 - Personal Privacy

> On Jun 16, 2017, at 12:14 PM, Chad Bradley <cbradley@sblstrategies.com> wrote:  
>  
> Rumor is that Just Moms from Missouri is meeting with Pruitt on Monday re: Westlake. Any chance  
Exelon and Republic could meet with him too? We are scheduling a meeting with Kell the week of July  
10th. Just wanted your advice.  
>  
> Chad  
>

**To:** Herrgott, Alex H. EOP/CEQ  
**Cc:** laureneclaffey  
**From:** Jackson, Ryan  
**Sent:** Mon 6/5/2017 11:24:44 PM  
**Subject:** Re: Scheduler for Scott Pruitt

**EOP/Ex. 6**

**Ex. 6 - Personal Privacy**

Any suggestions are appreciated.

---

Ryan Jackson  
Chief of Staff  
U.S. EPA

**Ex. 6 - Personal Privacy**

On Jun 5, 2017, at 7:14 PM, Herrgott, Alex H. EOP/CEQ wrote:

**EOP/Ex. 6**

Lauren,

Ryan is looking for someone sharp to replace someone whom is leaving to go back to Oklahoma. You have broad, broad network.

You think you can ping some of your folks and can make some suggestions to our good friend, the COS at EPA.

Alex