



CHEMICAL MANUFACTURERS ASSOCIATION

January 8, 1983

BRUCE M. BARACKMAN
Vice President
Secretary

Mr. George L. Hegg
Group Vice President
Chemicals, Film and Allied Products Group
Minnesota Mining and Manufacturing Company
220 - 3M Center
St. Paul, MN 55144

Dear George:

My wife, Helen, and I have just had the most fun we've had since we were kids --- digging through all the goodies in the box from 3M! Many thanks. There isn't anything in there that won't be put to good use by one or the other of us.

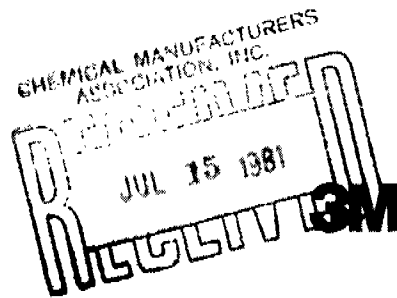
We both like 3M and its management. Incidentally, we are members of the corporate family -- Helen has 100 shares and I have 128+ shares which are slowly increasing through the dividend re-investment program. Keep up the good work. We've come to expect endless innovation from your company.

Have a good year, and once again, thanks for your thoughtfulness.

Sincerely,

CMA 175549

George L. Hegg
Group Vice President



July 13, 1981

Mr. B. M. Barackman
Chemical Manufacturers Association
2501 M Street, N.W.
Washington, D.C. 20037

Dear Mr. Barackman:

With reference to your letter dated April 20, 1981, we have now completed the updating of the CMA mailing list so far as 3M is concerned. As you will see, there are several changes to be made. When these changes have been made, we would appreciate receiving a copy of the corrected mailing list.

In future, we would appreciate your not making any changes, additions or deletions, to this list without the advice of this office.

Very truly yours,

GLH:sue

7/15/81
to B. Filton

Chemicals, Film and
Allied Products Group/3M
220 3M Center
St. Paul, Minnesota 55144
612/733 8317

CMA 175550



CHEMICAL MANUFACTURERS ASSOCIATION

BRUCE M. BARACKMAN
Vice President
Secretary

April 20, 1981

Mr. G. L. Hegg
Group Vice President
Chemicals, Film and Allied Products
Minnesota Mining and Manufacturing Company
3M Center
St. Paul, MN 55144

Dear Mr. Hegg:

As you requested by telephone, enclosed are

List #1 -A computer printout of 3M personnel on CMA mailing lists
(excluding CMA News and ChemEcology). Underneath each
name the subject mailing has been typed.

List #2 -A computer printout of 3M personnel receiving CMA News.

List #3 -A Xerox copy of 3M officers and designated contacts as
furnished to CMA for our internal use only. PLEASE NOTE
the "CT" code numbers on this list should agree with the
"CT" code numbers on the computer mailing list #1.

We appreciate your offer to update these lists. Simply make the changes
directly on these lists and return them to me.

I look forward to meeting you at our Annual Meeting.

Sincerely,

A handwritten signature in cursive script, reading 'Bruce Barackman', written in dark ink.

CMA 175551