

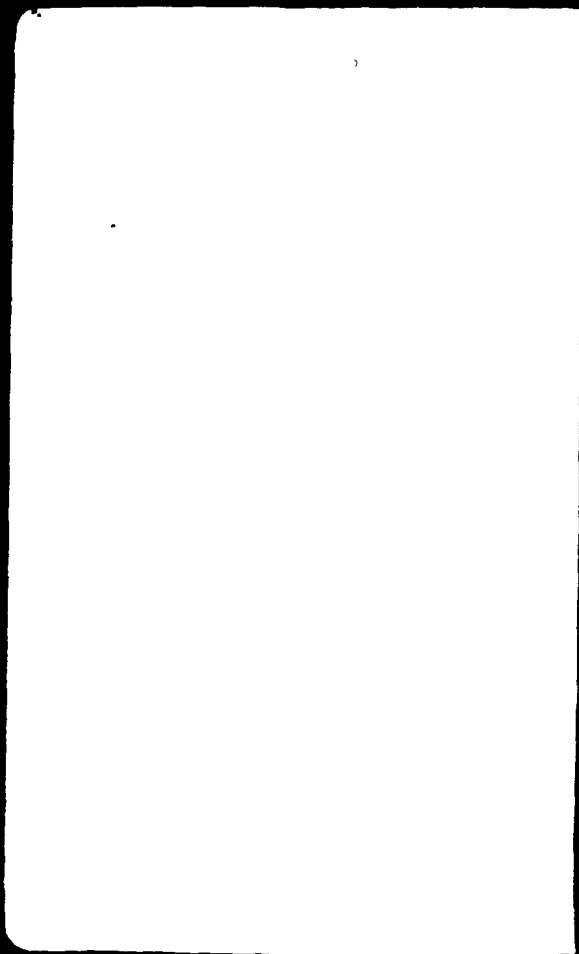
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JOHNS-MANVILLE

Annual Report
1958
To Stockholders

CORPORATION

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JOHNS-MANVILLE CORPORATION
22 East 40th Street, New York 16, N. Y.

MTC 001610

**Johns-Manville
Corporation**

Principal Agents

J. P. Morgan & Co. Incorporated — New York
National Trust Company — Montreal and Toronto

Bankers

The Chase Manhattan Bank — New York
Montreal Trust Company — Montreal and Toronto

Legal Counsel

Davis Polk Wardwell Sunderland & Kiendl — New York

Stationers

Lybrand, Ross Bros. & Montgomery — New York
Sharp, Milne & Co. — Montreal

LETTER TO STOCKHOLDERS

February 10, 1959

TO THE STOCKHOLDERS OF JOHNS-MANVILLE CORPORATION:

Continuing our policy of expansion and diversification, we acquired the assets and business of L-O-F Glass Fibers Company on December 31, 1958.

A brief description of this fiber glass business will be found on page 7 of this report. Statements of earnings and investment for 1958 reflect combination of the businesses of Johns-Manville and L-O-F Glass Fibers for the year 1958. For comparative purposes statements of earnings and investment are also given excluding L-O-F Glass Fibers Company for 1958 and 1957. All other data and comments in the report and in this letter also exclude L-O-F Glass Fibers Company except where otherwise stated.

Johns-Manville earnings improved in 1958 despite a small dip in sales volume to \$304,137,000, compared with \$308,293,000 in 1957.

Net earnings were \$21,942,000 or \$3.06 per share, compared with \$17,782,000 or \$2.48 per share in 1957.

Earnings showed steady improvement during the last three quarters. The increase over 1957 reflects our Company-wide program to reduce the cost of doing business. The Company is also feeling the benefits in part from new plants which are coming into production.

I would like to express for all of the Directors our sincere appreciation of the loyal cooperation of stockholders, customers, employees and management during 1958, the 100th anniversary year of the founding of our business.

By order of the Board of Directors,



A. R. FISHER
Chairman and President



INCOME AND EXPENSES

Income	Including L-O-F Glass Fibers Co.	Excluding L-O-F Glass Fibers Company	
	1958	1958	1957
We charged our customers for goods and services (after all deductions, such as freight allowed, cash discounts, etc.)	\$331,743,000	\$304,137,000	\$308,293,000
Expenses			
Wages, salaries and employee benefits*	\$132,454,000	\$123,269,000	\$127,288,000
Raw materials, fuel and supplies cost us	114,381,000	106,084,000	104,802,000
Other costs and expenses were	24,499,000	20,392,000	27,100,000
Properties depreciated to the extent of	15,781,000	14,425,000	14,496,000
The amount required for taxes was	22,207,000	20,225,000	16,215,000
A total of	\$309,322,000	\$284,395,000	\$289,901,000
And in addition our stock of goods on hand increased, decreased†	953,000	2,200,000	610,000
So the amount of expense pertaining to the year was	\$308,369,000	\$282,195,000	\$290,511,000
Earnings			
After these expenses, net earnings were	\$ 23,374,000	\$ 21,942,000	\$ 17,782,000
Per share	\$2.83	\$3.06	\$2.48
Dividends			
Dividends to stockholders were	\$ 14,345,000	\$ 14,345,000	\$ 14,313,000
Per share	\$2.00	\$2.00	\$2.00
Reinvestment			
Earnings reinvested in the business	\$ 9,029,000	\$ 7,597,000	\$ 3,469,000

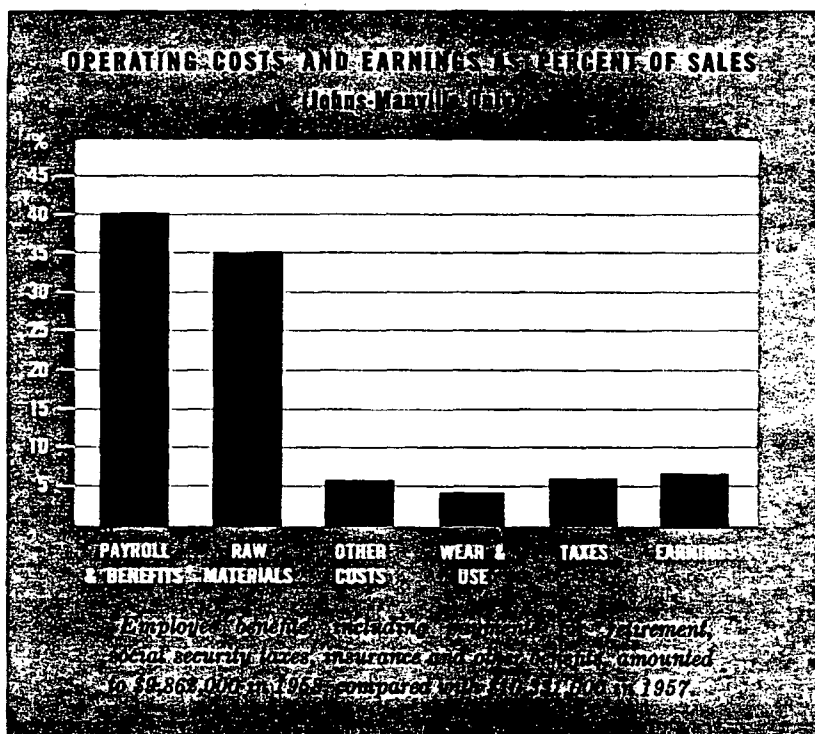
*For employee benefits see opposite page.

1958 EARNINGS AND DIVIDENDS

Earnings

Combined net earnings of Johns-Manville and L.O.F Glass Fibers in 1958 were \$23,374,000, amounting to \$2.83 per share of common stock, of which an average of 8,255,117 shares were outstanding.

Excluding L.O.F Glass Fibers, net earnings in 1958 were \$21,942,000 or \$3.06 per share on an average of 7,170,774 shares. In 1957 comparable net earnings were \$17,782,000 or \$2.48 per share on an average of 7,155,427 shares. Before taxes of all kinds, earnings in 1958 were \$44,388,000, which was \$8,062,000 more than in 1957.



Dividends

The following table shows dividends which were paid on the common stock of Johns-Manville Corporation during 1958:

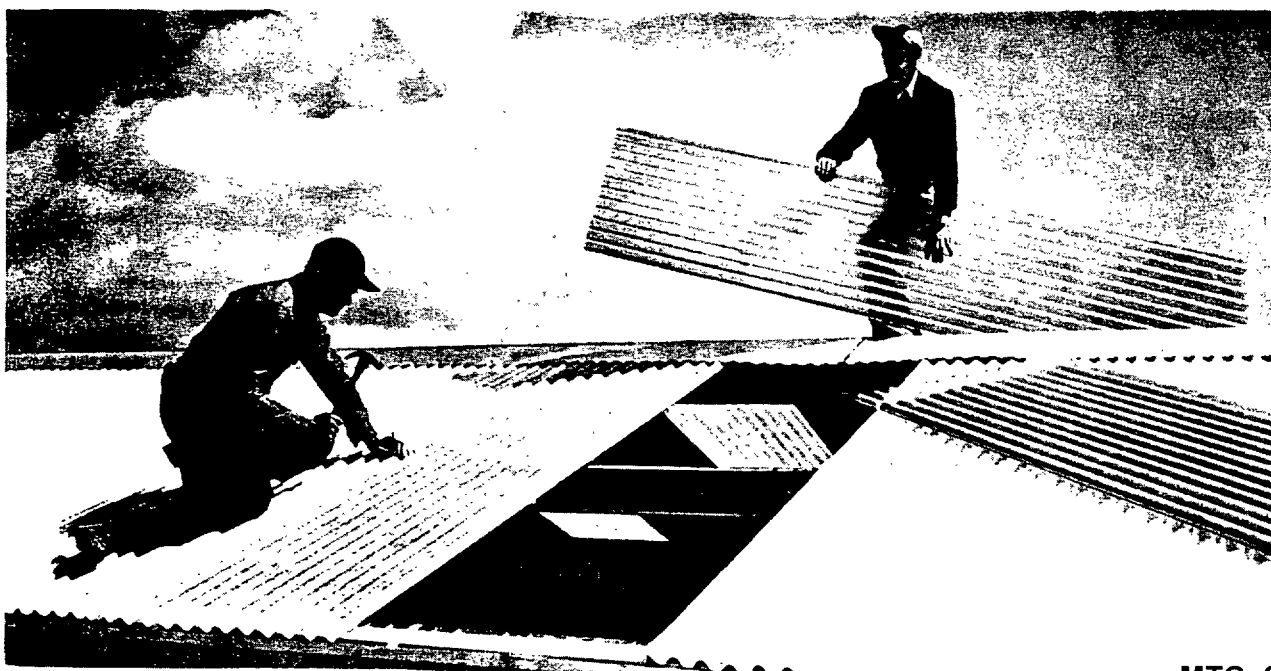
	Amount per Share	Total Amount
First Quarter	\$0.50	\$3,582,000
Second Quarter	0.50	3,582,000
Third Quarter	0.50	3,587,000
Fourth Quarter	0.50	3,594,000
Special Dividend	\$2.00	\$14,345,000

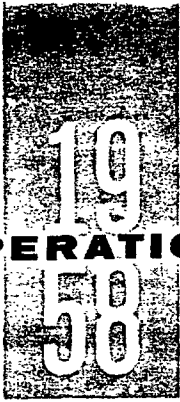
Taxes

Taxes amounted to \$22,446,000, of which \$15,150,000 were levied on United States and Canadian income. In 1957 taxes were \$18,544,000, including \$11,600,000 levied on income.

The amounts stated are exclusive of certain sales or excise taxes paid to vendors of materials and services instead of directly to taxing authorities.

Corrulux® translucent structural panels reinforced with glass fibers are easily installed in new or existing corrugated buildings. They are applied just like J-M corrugated Transite® for walls and roofs of industrial and commercial buildings.





19 58 OPERATIONS

Acquisition of Fiber Glass Business

On December 31, 1958, we acquired the assets and business of L.O.F Glass Fibers Company for 1,094,787 authorized but unissued shares of Johns-Manville common stock. This was at the rate of one share of Johns-Manville for each two and one-half shares of L.O.F Glass Fibers.

L.O.F Glass Fibers Company is now known as Johns-Manville Fiber Glass Inc. It is operated as a separate production and research division of Johns-Manville Corporation. The sales force and staff of L.O.F Glass Fibers has joined J-M's established and widespread sales organization.

With this acquisition Johns-Manville enters into a young, fast-growing industry with important possibilities for expansion and for development of new products. The fiber glass products presently being made supplement and make more complete the lines we offer to our customers in industrial insulations and building materials. The acquisition opens up new opportunities in markets we are not now serving.

Sales of L.O.F Glass Fibers Company were \$27,606,000 and net earnings were \$1,432,000 in 1958, compared with sales of \$23,280,000 and net earnings of \$1,111,000 in 1957. It has seven plants at five locations — one each at Corona, Calif.; Houston, Texas; Parkersburg, W. Va.; and Waterville, Ohio; and three at Defiance, Ohio. It also has a research and technical center at Waterville, Ohio. Employment is about 1,800.

New Plants and Improvements

Expenditures for additions to and improvements and replacements of Johns-Manville properties amounted to \$10,511,000 in 1958, compared with \$45,704,000 in 1957.

It is anticipated that capital expenditures in 1959 will amount to approximately \$20,000,000.

In line with the Company's policy to seek new sources of asbestos fibre to strengthen our future position in this field, Canadian Johns-Manville Company, Ltd., and a group of investors joined in September with Advocate Mines Limited, of Toronto, to develop an asbestos ore body in northern Newfoundland.

About \$1,000,000 will be spent at the outset to explore and develop the ore body. Funds are being made available by a group consisting of Canadian Johns-Manville Company, Ltd., Patino of Canada, Limited, Amet Corporation Inc., and Financière Belge de L'Asbeste-Ciment S.A.

Under present plans exploration and development work will take about two years. If the work shows that the deposit is satisfactory an option to proceed will be exercised and the group will make the substantial additional investment needed to construct a mill and other facilities, which would require an additional year and a half. As now planned the mill would have an initial capacity of 3,000 tons of asbestos ore a day.

At our Jeffrey asbestos mine at Asbestos, Quebec, a program

This new combining equipment which laminates parallel strands of materials on flexible sheets in the manufacture of new types of tapes and improved laminated products is an important unit in a new J-M Dutch Brand® plant recently completed at Chicago, Ill. It is the first equipment of its kind designed from the floor up to do this specific job. Fiber glass is among the many materials successfully joined in various combinations on this equipment.





A sample of asbestos fibre of spinning grade from the Jeffrey mine at Asbestos, Quebec, is prepared at J-M's Research Center for tests which will determine its quality. Complete facilities for milling the fibre are also provided at the Research Center as part of a highly successful program for continual improvement of fibre quality.

was inaugurated to expand and to extend the life of open-pit mining. The first step, removal of the overburden, will take about two years. Underground mining is continuing at this mine.

At our Munro asbestos mine near Matheson, Ontario, development of underground mining, begun in 1954, was completed and underground production started. Eventually this method will replace open-pit mining at the Munro mine.

On November 28 the Southern Rhodesian asbestos mines of Rhodesian Asbestos Limited, in which Canadian Johns-Manville Company, Ltd., held a 51 percent interest, were sold to Rhodesian & General Asbestos Corporation (PVT) Limited, a Southern Rhodesian subsidiary of Turner & Newall, of Manchester, England. In making the sale Johns-Manville acted for all the stockholders of Rhodesian Asbestos Limited. This sale resulted in a loss, most of which was absorbed in 1956.

As a result of expansion and improvement in quality at the Jeffrey mine at Asbestos, Quebec, the Munro mine in Northern Ontario and development of the new Advocate deposit in Newfoundland, the Southern Rhodesian operations were no longer required.

Four new plants or plant additions were completed in 1958, bringing to eight the number of such projects in the past two years. The four are a new Transite pipe plant at Denison, Texas; a new



Johns-Manville Micro-Cel®, product of the J-M synthetic silicates plant at Lompoc, Calif., helps improve the physical characteristics of many materials including insecticides, shown being applied here. Other materials in which it is used include animal feeds and paints.

hardboard plant at Natchez, Miss.; a new insulating board plant at Klamath Falls, Ore.; and a new building and expansion of facilities at our Dutch Brand products plant at Chicago, Ill.

Markets and Products

Competition in asbestos fibre was further increased by the opening of new competitive mines which added to the productive capacity of the industry in Quebec. In our overseas markets there was increased competition from Russian fibre. The present lowered demand in the fibre market is considered to be a temporary condition.

Over the long range we forecast an expected increase in demand for fibre which will exceed the present productive capacity of the industry. However, there is no basis upon which to estimate the the future of Russian competition.

Total production of asbestos fibre from the Company's Canadian mines in 1958 was 495,000 tons.

The market for building materials improved as the construction industry gained momentum after a slow start in the first quarter of

the year. Volume of construction in most fields, with the exception of industrial, was higher in 1958 than in 1957.

The market for our Transite pipe was improved by strength in water works and sewerage demand, prompted by new home starts, and a successful effort on the part of the industries to speed up needed projects at a time when the additional activity could help combat the recession.

Friction materials were affected by reduced equipment sales for such items as automobiles, trucks and shovels, although business for relinings held up well.

Our packing business has reflected the general improvement in industry during the last half of the year. New developments in moulded products and the introduction of new Chempac® materials have contributed substantially to this improvement.

Sales of industrial insulations were helped by expansion in utilities and some other industries but were held back by a slow-down in capital expenditures for new plants and equipment in other industries. Early in the year Johns-Manville introduced a major insulation discovery, Min-K, the most effective insulating material known for rockets, missiles and aircraft engines. Min-K is twice as effective as any other known material, and its effectiveness increases at high altitudes.

The market for our Celite® fillers, filter aids and other products was strong because both the food and chemical industries, heavy users of these materials, held up comparatively well. The demand continues to increase for Celite filter aids in water filtration systems, especially private and municipal swimming pools.

The outlook for our Dutch Brand products improved with completion of new and improved facilities at the Chicago plant.

Canadian Business

Sales of Canadian Johns-Manville Company, Ltd., and Canadian Johns-Manville Asbestos Limited, exclusive of sales to other Johns-Manville companies, amounted to \$49,228,000, compared with \$54,872,000 in 1957.

Sales of Johns-Manville products other than asbestos fibre

established an all-time high record and we expect marketing opportunities in Canada to continue to increase.

Since 1945, \$69,000,000 has been spent on expanding and modernizing Canadian Johns-Manville's facilities. This program has been financed by the earnings from exports of asbestos fibre and the sale of Canadian Johns-Manville manufactured products. As a result of this expansion there has been a substantial increase in types and volume of products manufactured in Canada and in exports of asbestos fibre.

International Operations

Sales in overseas countries of Johns-Manville's manufactured products and Celite set a new record.

The continued growth of our licensing and investment program abroad is reflected in the consummation in 1958 of manufacturing projects involving asbestos packings, asbestos textiles and refractories, and thermal insulations in Mexico, Brazil and Italy.

We have many other overseas technical assistance agreements in a number of product groups including asphalt and vinyl asbestos floor tile, mineral wool and asbestos-cement products.

Research and Engineering

The Research Center near Manville, N. J., provides the largest research facilities in the world devoted to building materials, industrial insulations, asbestos-cement pipe, diatomite, packings and friction materials, and allied industrial products. Here scientists and supporting staffs work on product improvement and new products. Results of their work are found in many developments now in

*J-M's new METAL-ON
pre-jacketed pipe insulation
offers many advantages
including complete protection
against weather even during
installation, ease of removing
for repairs and maintenance
and substantial savings
in installation.*



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commercial use and many others which will be significant in the future.

It is the Company's continuing policy to search for new products which will help to diversify the business and increase sales and earnings. To intensify and speed up this work a New Business Development Department has been formed under the Vice President for Research and Development.

The responsibilities of this new department in the Research organization include the search for, and the evaluation, market study, initial semi-commercial production and introductory sale of new products for the development of new markets and businesses. The work of the department is expected to shorten the time required to secure sales volume and profits from new product lines which cannot be readily exploited as part of our divisions' present manufacturing facilities and sales activities for established product lines.

Our Engineering Center, adjacent to the Research Center, is headquarters for specialists and staff members working on design of Johns-Manville plants and processes and related engineering services. Here also is located a shop in which specially designed equipment for Company use is made.

Cost Reduction Programs

Concrete results from intensified cost reduction programs were indicated in the last three quarters of the year by increased earnings in the face of somewhat lower sales.

In the production organization reduction of costs has been achieved by such means as improved equipment and methods and better production scheduling and inventory control, enabling our people to work more efficiently.

In office work the Administrative Services organization, formed in 1957, has been able to cut costs substantially. At many locations order handling has been moved from sales offices to plants, resulting in substantial improvement in customer service with somewhat lower order handling costs.

Further specialization in sales activity has resulted in improved sales coverage and lower sales expense.

19 58 EMPLOYEE RELATIONS

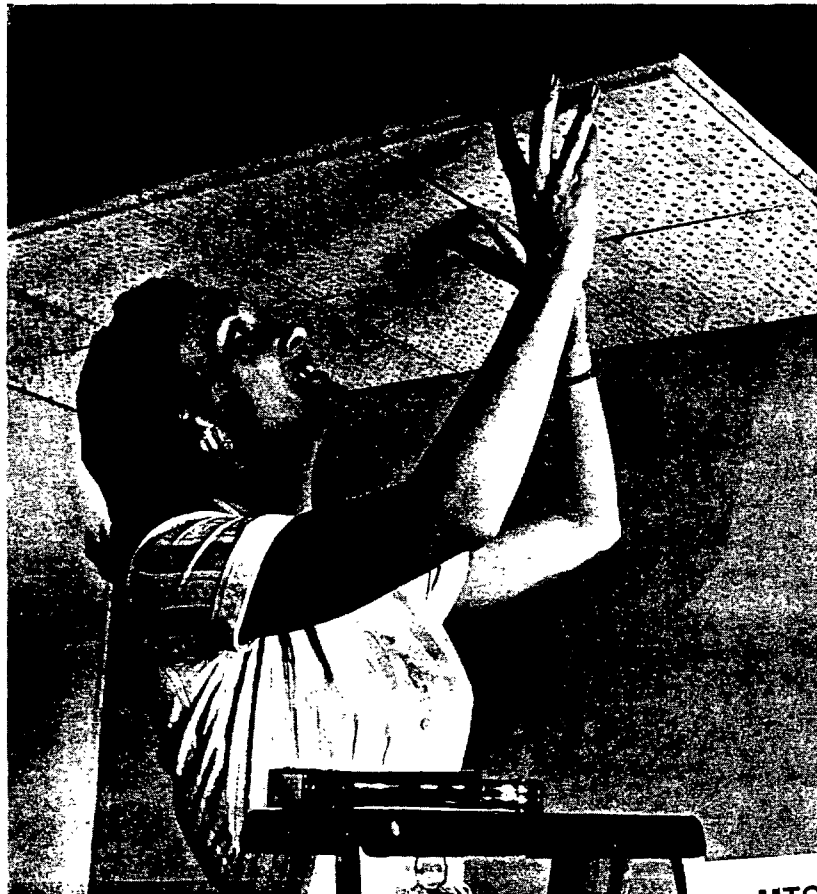
Plants and Mines

Labor agreements are negotiated locally at all our United States and Canadian plants and mines. There are now 32 of these agreements, signed by the Company and the various unions including locals of the AFL-CIO, United Mine Workers and La Fédération Nationale des Employés de l'Industrie Minière.

We experienced three work stoppages — a 12-day strike at our Natchez, Miss., plant affecting some 363 employees; a 67-day strike at our Marrero, La., plant affecting some 665 employees; and an 11-day strike at our Savannah, Ga., plant affecting some 65 employees. The issues were wages and work schedules. The work stoppages took place following termination of agreements and prior to signing of new contracts.

Agreements were reached at all locations on a one or two-year-basis. All agreements contain no-strike provisions.

Mrs. America, "The nation's leading homemaker", stars in J-M's campaign of advertising, publicity and promotion for the Company's 7 Star Protection plan to help builders sell outstanding values in homes built with J-M products. Mrs. America, once a J-M employee, is Mrs. William Giesse of Cleveland's Mayfield Heights. Here she is seen demonstrating application of J-M Fibretex acoustical ceiling.



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Wage increases in these plants and mines during 1958 averaged 8.0 cents per hour, or 4.0 percent.

Retirement Plan

Contributions by the Company to retirement funds amounted to \$5,501,000, compared with \$5,948,000 in 1957. Employees contributed \$4,396,000, compared with \$4,271,000 in 1957.

At the end of 1958 there were 16,091 employees participating in the Retirement Plan; 1,213 retired employees or their surviving annuitants were receiving retirement income.

Incentive Plans

During 1958 we paid varying forms of incentive compensation totaling \$3,764,000 to 55 percent of the factory employees. Incentive compensation amounting to \$4,402,000 was also accrued and partly paid to 947 salesmen and to 124 district and unit managers. Distribution of \$1,605,000 has been or will be made to 313 administrative employees under the Profit Sharing Plan adopted by the stockholders.

The Employees' Stock Purchase Plan 1958, approved by the stockholders at the 1958 annual meeting, authorizes the issuance of

The first shipment of Transite pipe leaves J-M's new plant at Denison, Texas, with appropriate ceremony. The plant was dedicated on June 20, 1958, with Texas Governor Price Daniel and J-M Chairman and President, A. R. Fisher, participating.

TEN-YEAR REVIEW

Figures for 1958 alone reflect c
Corporation and L-O-F Glass Fiber

Year	Capital Expenditures	Depreciation and Depletion	Sales	Earnings Before Taxes	Taxes	Net Earnings	Dividends	Earnings per Share**	Common Dividends per Share*
IN MILLIONS OF DOLLARS									
1958	\$ 12.9	\$ 15.8	\$ 331.7	\$ 48.1	\$ 24.7	\$ 23.4	\$ 14.3	\$ 2.83	\$ 2.00
1957	45.7	14.5	308.3	36.3	18.5	17.8	14.3	2.48	2.00
1956	26.1	13.6	310.4	50.8	25.8	25.0	15.0	3.79	2.25
1955	18.3	12.6	284.7	49.2	25.7	23.5	13.6	3.68	2.12½
1954	20.2	11.7	253.2	34.5	17.8	16.7	13.5	2.62	2.12½
1953	21.6	10.2	252.6	40.4	20.7	19.7	13.5	3.10	2.12½
1952	15.0	6.9	244.7	45.7	23.1	22.6	13.5	3.57	2.12½
1951	13.1	6.9	238.0	54.3	29.8	24.5	13.4	3.88	2.12½
1950	9.4	7.0	203.3	42.8	20.0	22.8	11.0	3.64	1.75
1949	9.3	5.2	162.6	25.3	10.9	14.4	7.5	2.42	1.25
Total	\$191.6	\$104.4	\$2,589.5	\$427.4	\$217.0	\$210.4	\$129.6	\$32.01	\$19.87½

300,000 shares of common stock. This new Plan is essentially the same as the 1949 Plan, under which all offers expired July 30, 1958. Through December 31, 1958, under the two Plans 249,247 shares had been purchased at the market price by 1,766 of those employees eligible to participate. The aggregate purchase price was \$9,385,000, of which \$4,776,000 had been paid, the balance being secured by pledged stock.

Under the Incentive Stock Option Plan, approved by the stockholders at the 1954 annual meeting, options were exercised in 1958 on 10,900 shares at \$37.75 per share. Further details of the Plan will be found on pages 28 and 29.

Organization

Roger Hackney was appointed Vice President for Finance and was also elected a Director by the Board, succeeding Alvin Brown,

W OF OPERATIONS

ect combination of Johns-Manville
ibers Company for the entire year.

* IN MILLIONS OF DOLLARS	Payroll	Investment	Book Value per Share*	Shares of Common Stock Outstanding at End of Year*	Percentage of Earnings to Sales	Percentage of Earnings to Investment at Start of Year	Asbestos Fibre Tonnage	Employees	Stockholders	Year
\$121.7		\$237.8	\$28.71	8,283,192	7.0%	10.3%	495,000	21,800	23,800	1957
117.0		202.5	28.28	7,163,006	5.7	9.0	568,000	21,700	20,000	1958
115.6		198.5	27.77	7,148,723	8.0	15.8	576,000	21,300	19,200	1959
106.4		158.6	24.77	6,404,126	8.3	16.0	592,000	20,500	15,100	1960
96.7		146.9	23.09	6,363,060	6.6	11.6	500,000	20,000	14,200	1961
95.8		143.1	22.55	6,344,168	7.8	14.4	505,000	20,000	14,100	1962
90.4		136.5	21.56	6,333,088	9.2	17.8	534,000	21,000	13,900	1963
81.3		127.2	20.10	6,328,994	10.3	21.2	567,000	21,000	13,700	1964
70.3		115.7	18.33	6,316,566	11.2	22.4	452,000	20,000	13,300	1965
60.7		101.9	16.23	5,847,792	8.9	15.2	279,000	18,500	12,100	1966

*Adjusted for 1956 stock split
†On average shares outstanding

who had held this position since 1946 and who retired on January 1, 1959, after having served the Company for nineteen years. Mr. Hackney, who joined the Company in 1941, had been Treasurer since 1942 and assistant to the Vice President for Finance since 1946.

William R. Wilkinson was appointed general manager of the Building Products Division, succeeding Harold R. Berlin, who retired on May 16 for reasons of health after thirty-two years of service with the Company. Mr. Wilkinson joined the Company in 1925 and had been Vice President for Sales since 1951.

John A. O'Brien was appointed Vice President for Sales, succeeding Mr. Wilkinson. Mr. O'Brien, who has served the company for forty-three years, had been Vice President for Industrial Products Divisions since 1955.

Mr. Wilkinson and Mr. O'Brien are Vice Presidents of Johns-Manville Corporation.



A feature of J-M's 100th Anniversary celebration during 1958 was a selling slogan contest. The winner, J-M Transite pipe salesman A. O. Rippe, stands in front of a Transite pipe irrigation installation he sold to Colorado Springs Air Force Academy. The winning slogan was "Somehow, Somewhere, a Johns-Manville Product Serves You".

Clarence C. Simoni was appointed general manager of the Packings and Friction Materials Division, succeeding Clinton B. Burnett, who had temporarily retained that position after his appointment as Executive Vice President and a Director in 1957. Mr. Simoni, with twenty-two years of J-M experience, had been general sales manager of the Packings and Textiles Sales Department.

Alfred G. Sinclair was appointed general manager of the Canadian Products Division, succeeding Earle C. Brockett, who resigned December 31, 1958, to take care of his personal interests after twenty-seven years of service with the Company. Mr. Sinclair joined the Company in 1934 and had been assistant general manager of the Canadian Products Division.

Randolph H. Barnard was appointed President of Johns-Manville Fiber Glass Inc. Mr. Barnard has had many years of experience in the fiber glass business and had been President of L·O·F Glass Fibers Company.

Joseph L. Wood was appointed Treasurer, succeeding Mr. Hackney. Mr. Wood had been general credit manager since joining Johns-Manville in 1927 and Assistant Treasurer since 1944.

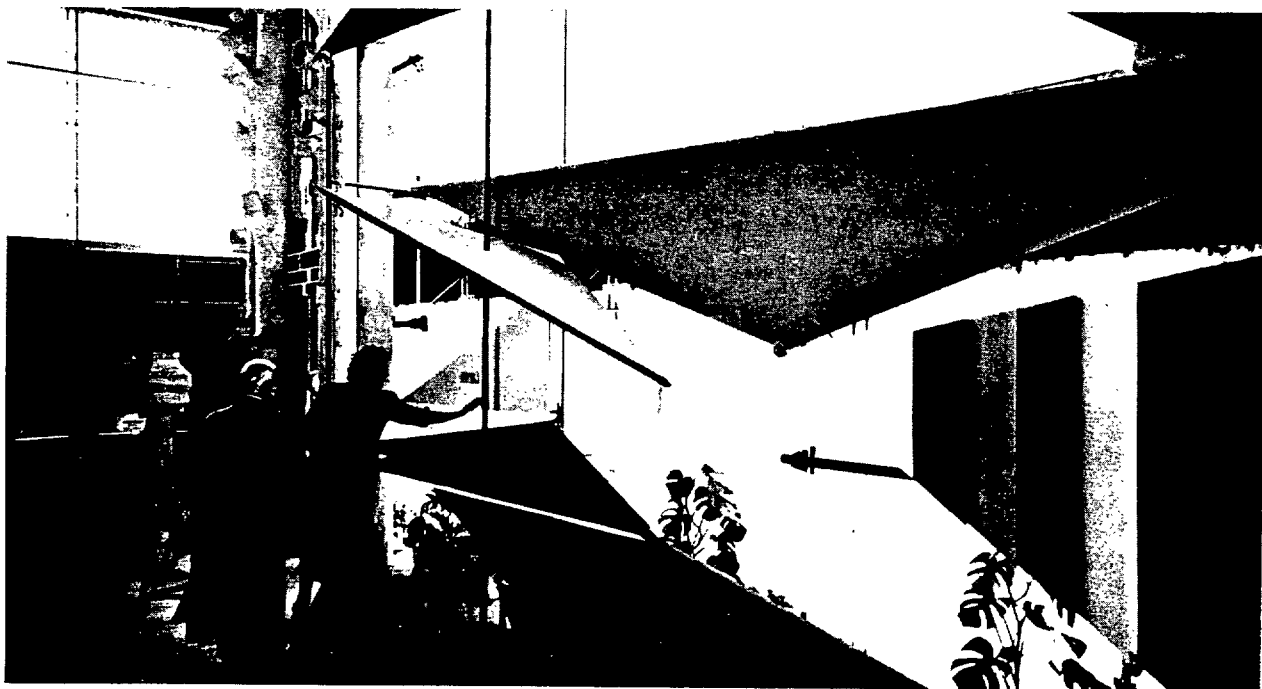
ANNUAL MEETING

The Annual Meeting in 1958 was held at the Johns-Manville Research and Engineering Centers near Manville, N. J., on March 13. A report on this meeting was sent to all stockholders.

The Annual Meeting in 1959 will be held in New York at 2:30 P. M. on Thursday, March 12. We cordially urge all stockholders to attend. Proxies for this meeting are being mailed and all stockholders who cannot attend in person are reminded that it is important to send in their proxies.

At the close of 1958 there were about 23,800 stockholders. It is expected that we will add nearly 8,000 L.O-F Glass Fibers stockholders as a result of the exchange of stock. At the end of 1957 there were about 20,000 Johns-Manville stockholders.

Products displayed at the Johns-Manville exhibit at the Brussels World's Fair include flat asbestos-cement sheets in triangular shapes (foreground) and molded pipes (background) manufactured at our plant at Mol, Belgium. Building materials and decorative items made at this plant were in use and prominently identified throughout the Fair.



BOARD OF DIRECTORS

ADRAIN R. FISHER...Chairman and President, Johns-Manville Corporation
 ENDERS M. VOORHEES...Director, Member of the Executive Committee and
 Finance Committee, United States Steel Corporation
 HENRY C. ALEXANDER.....Chairman, J. P. Morgan & Co. Incorporated
 JOHN W. HANES.....Director, Olin Mathieson Chemical Corporation
 H. EDWARD MANVILLE, JR..Trustee, Hiram Edward Manville Foundation
 LESLIE M. CASSIDY.....Consultant
 CLIFFORD F. RASSWEILER....Vice President, Johns-Manville Corporation
 WILLIAM C. STOLK.....President, American Can Company
 EDGAR G. BURTON....Chairman and President, Simpsons, Limited (Toronto)
 JOSEPH A. GRAZIER.....President, American Radiator & Standard
 Sanitary Corporation
 CLINTON B. BURNETT.Executive Vice President, Johns-Manville Corporation
 ROGER HACKNEY.....Vice President, Johns-Manville Corporation

DIRECTOR EMERITUS

WALTER H. ALDRIDGE.....Director, Texas Gulf Sulphur Company

Johns-Manville Directors in session. Left to right, H. Edward Manville, Jr., Leslie M. Cassidy, Clifford F. Rassweiler, Joseph A. Grazier, Clinton B. Burnett. Chairman Adrain R. Fisher, Secretary Herbert M. Ball, Enders M. Voorhees, John W. Hanes, Alvin Brown. Roger Hackney and Edgar G. Burton; inset, Henry C. Alexander (left) and William C. Stolk.*

**Retired January 1, 1959.*



MTC 001629

**Officers
of
the
Corporation**

ADRAIN R. FISHER *Chairman and President*

CLINTON B. BURNETT *Executive Vice President*

CLIFFORD F. RASSWEILER *Vice President for Research and Development*

JOHN P. SYME *Vice President and Assistant to Chairman*

WILLIAM R. WILKINSON *Vice President for Building Products Division*

KENNETH W. HUFFINE *Vice President for Production*

JOHN A. O'BRIEN *Vice President for Sales*

CHARLES W. HITE *Vice President for Industrial Relations*

ROGER HACKNEY *Vice President for Finance*

HERBERT M. BALL *Secretary and General Attorney*

JOSEPH L. WOOD *Treasurer*

IRVING J. PEDLY *Assistant Secretary*

MRS. CONSUELO C. BEAN *Assistant Secretary*

JAMES M. SHACKELFORD *Assistant Treasurer*

**General
Managers
of
Operating
Divisions**

INDUSTRIAL INSULATIONS

DON L. HINMON *Vice President, Johns-Manville Sales Corporation*

PIPE

ROBERT F. ORTH *Vice President, Johns-Manville Sales Corporation*

PACKINGS AND FRICTION MATERIALS

CLARENCE C. SIMONI *Vice President, Johns-Manville Sales Corporation*

BUILDING PRODUCTS

WILLIAM R. WILKINSON *Vice President, Johns-Manville Corporation*

ASBESTOS FIBRE

KARL V. LINDELL *Vice President, Canadian Johns-Manville Company, Ltd.*

CANADIAN PRODUCTS

ALFRED G. SINCLAIR *Vice President, Canadian Johns-Manville Company, Ltd.*

CELITE

CARLTON J. O'NEIL *Vice President, Johns-Manville Products Corporation*

DUTCH BRAND

EARL F. BOYLE *Vice President, Johns-Manville Sales Corporation*

INTERNATIONAL

DUDLEY T. COLTON *Vice President, Johns-Manville International Corporation*

FIBER GLASS

RANDOLPH H. BARNARD *President, Johns-Manville Fiber Glass Inc*

1950 PRODUCTS AND PLANTS

Products

Acoustical Products	Corrulux® Fiber Glass
Asbestos Boards	Reinforced Plastic Panels
Asbestos Felts	Electrical Insulations
Asbestos Fibre	Fiber Glass Textiles
Asbestos Paper	Floor Tile
Asbestos Shingles and Sidings	Home Insulations
Asbestos Textiles	Industrial Fiber Glass and Mineral Wool Insulations
Asphalt Roofings and Other Asphalt Products	Industrial Insulations—High and Low Temperature
Automotive and Industrial Brake Linings and Other Friction Materials	Insulating Board
Celite® (Diatomite) Insulations, Filter Aids, Fillers and Synthetic Silicates	Insulating and Refractory Cements
Cloth, Plastic and Paper Tapes	Movable Asbestos Walls
	Packings and Gaskets
	Rubber Products
	Transite® (Asbestos-Cement Pipe)

New fiber glass pipe insulation with a unique "hinge action" snaps around pipe easily, cutting installation costs.

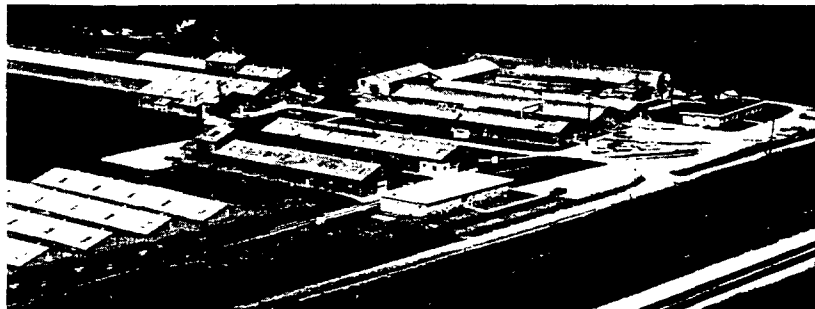
It is a product of the research and development program carried on so successfully by L.O.F Glass Fibers Company, now continued by Johns-Manville Fiber Glass Inc.



MTC 001631

Plants

Alexandria, Indiana	Marrero, Louisiana
Asbestos, Quebec	*Mol, Belgium
Billerica, Massachusetts	Nashua, New Hampshire
Chicago, Illinois	Natchez, Mississippi
Corona, California	New Brunswick, New Jersey
Defiance, Ohio — Plant A	North Bay, Ontario
Defiance, Ohio — Plant B	Parkersburg, West Virginia
Defiance, Ohio — Plant C	Pittsburg, California
Denison, Texas	Richmond, Indiana
Fort Worth, Texas	Savannah, Georgia
Houston, Texas	Stockton, California
Jarratt, Virginia	Tilton, New Hampshire
Klamath Falls, Oregon	Toronto, Ontario
Lompoc, California	Waterville, Ohio
Los Angeles, California	Watson, California
Manville, New Jersey	Waukegan, Illinois
Zelienople, Pennsylvania	



Fiber glass research and technical center at Waterville, Ohio, now operated by Johns-Manville Fiber Glass Inc.

Mines

Asbestos, Quebec	Lompoc, California
Munro, Ontario	

Research and Engineering Centers

Near Manville, New Jersey

Fiber Glass Research and Technical Center

Waterville, Ohio

**Majority owned.*

1958

FINANCIAL STATEMENTS

Johns-Manville Corporation and

Investment, December 31

	Including L. O. F. Glass Fibers Company (Note 1)	Excluding L. O. F. Glass Fibers Company
	1958	1958 1957
Working Capital:		
Cash	\$ 24,438,323	\$ 19,482,290 \$ 13,475,776
Marketable securities at cost (approximate to market)	22,940,525	22,940,525 297,500
Accounts and notes receivable	46,697,513	42,171,760 31,231,111
Inventories (Note 2)	39,302,237	34,172,058 32,824,290
Total	133,378,598	118,766,642 88,428,677
Less: Current liabilities (Note 3)	52,097,438	47,851,454 27,683,090
Working capital	81,281,160	70,915,188 60,745,587
Fund for deferred expenditures (Note 4)		
Properties and plants less estimated de- preciation and depletion (Note 5)	157,590,445	141,586,079 118,500,770
Other assets (Note 6)	11,212,985	10,981,838 12,352,332
Total	250,084,590	223,491,905 235,000,380
Less: Long-term obligations (Note 7)	3,000,000	3,000,000 250,000
Reserves for contingencies, etc. (Note 8)	9,305,852	9,305,852 12,577,000
Total	\$237,778,738	\$211,186,053 \$202,524,080
Payables:		
Common stock (Note 9)	115,464,864	92,472,854 91,417,489
Preferred stock	122,313,874	113,713,199 113,315,000
Total	\$237,778,738	\$211,186,053 \$202,524,080

(The notes on pages 26 to 31

Consolidated Subsidiary Companies

Earnings

	Consolidated Fibers Company	Excluding L.O.F. Glass Fibers Company	
	1958	1956	1957
Sales, less discounts and allowances	\$331,742,726	\$304,36,907	\$308,292,842
Manufacturing, selling and administrative expenses, and amortization of taxes shown below (Note 10)	283,672,388	269,745,868	271,966,473
	48,070,338	34,621,039	36,326,369
Income and other taxes (Note 11)	24,696,497	22,400,341	26,547,438
Net earnings for the year	23,373,841	21,971,695	17,781,831
Dividends (Note 12)	14,345,105	14,345,105	14,313,138
Earnings of this year reinvested in the business	9,028,736	7,626,590	3,468,703
Earnings reinvested at beginning of year	113,285,138	111,116,609	107,647,906
Earnings reinvested at end of year	\$122,313,874	\$118,743,199	\$111,116,609

30 are an integral part of these statements.)

Notes to Financial Statements

1. On December 31, 1958, under a Plan and Agreement dated November 10, 1958, the business of Johns-Manville Corporation and that of L.O.F Glass Fibers Company were combined as a pooling of interests. Under the agreement there were distributed to the stockholders of L.O.F Glass Fibers Company one share of Johns-Manville Corporation stock (an aggregate of 1,094,787 shares) for each $2\frac{1}{2}$ shares of L.O.F Glass Fibers stock held by them.

2. Inventories are valued in accordance with the last-in, first-out inventory principle except L.O.F Glass Fibers inventories totalling \$5,130,179, which are valued at lower of average cost or market.

3. Current liabilities are as follows:

	<i>December 31</i>		
	Including L.O.F G. F.	Excluding L.O.F G. F.	
	1958	1958	1957
United States and Canadian income taxes.....	\$22,703,262	\$21,346,274	\$16,869,052
Other taxes.....	4,148,339	4,047,758	3,355,614
Wages and compensation pay- able and accrued vacation pay.....	10,845,030	10,485,198	9,556,309
Accounts payable and other accrued liabilities.....	14,400,807	11,972,424	12,982,065
	\$52,097,438	\$47,851,654	\$42,763,040

4. The fund for deferred expenditure was established to provide cash when needed for contingencies and for additions to plant facilities. In 1958 capital

expenditures exhausted the fund. There are no present plans for renewal.

- 5.** Properties and plants are stated at cost less the following amounts of estimated depreciation and depletion:

<i>December 31</i>		
Including L.O.F G. F.	Excluding L.O.F G. F.	
1958	1958	1957
\$130,841,340	\$121,334,934	\$113,527,175

- 6.** Other assets are as follows:

<i>December 31</i>			
	Including L.O.F G. F.	Excluding L.O.F G. F.	
	1958	1958	1957
Investments in and advances to unconsolidated subsidi- aries (at cost or less)	\$ 182,508	\$ 182,508	\$ 3,070,420
Prepaid and deferred charges.	2,746,436	2,515,289	2,710,844
Accounts receivable from em- ployees for stock purchases (Note 9)	4,609,445	4,609,445	4,952,729
Miscellaneous investments (at cost or less)	3,674,596	3,674,596	3,618,809
	\$11,212,985	\$10,981,838	\$14,352,802

- 7.** Long term obligations comprise notes bearing interest at 2.7 percent with principal payable \$250,000 annually to July 15, 1966, balance payable July 15, 1967. The

amount of the payment due on the following July 15 is included in current liabilities each year.

8. Reserves for contingencies, etc., include:

	<i>December 31</i>		
	Including L.O.F G. F.	Excluding L.O.F G. F.	
	1958	1958	1957
Reserve for workmen's compensation self-insurance . . .	\$ 425,000	\$ 425,000	\$ 425,000
Reserve for retired employees' group life self-insurance . . .	727,290	727,290	604,674
Reserve for product guarantees	491,652	491,652	633,992
Reserve for contingencies . . .	7,661,910	7,661,910	7,661,910
	\$ 9,305,852	\$ 9,305,852	\$ 9,325,576

9. Par value of common stock is \$5 per share. Of 25,000,000 shares authorized, 8,283,192 shares were issued and outstanding at December 31, 1958, including 1,094,787 shares issued in connection with the acquisition of L.O.F Glass Fibers Company (Note 1).

288,060 shares are reserved in connection with the employees' stock purchase plan. This plan, approved in 1958, permits eligible employees to purchase a limited number of shares of the Company's common stock at market price prevailing at time of purchase, to be paid for within ten years. Shares are issued and held by a trustee as security for unpaid amounts. A similar plan, approved in 1949, expired July 30, 1958. At December 31, 1958 the trustee held 145,038 shares issued under both plans.

212,380 shares are reserved in connection with the incentive stock option plan. This plan, approved by stockholders in 1954, permits key employees, including

officers and directors who are full-time employees of the Company or its subsidiaries, to purchase shares at the fair market value thereof on the date the option is granted. Options may be exercised only after two years of continuous employment by the Company or its subsidiaries after the date of the grant of the option. At January 1, 1958 options on 63,080 shares at \$37.75 per share and 18,800 shares at \$41.87½ per share were unexercised.

Under the terms of the agreement pursuant to which the Company acquired the assets of L·O·F Glass Fibers Company, the Company was required to deliver to employees of L·O·F G. F. holding options to purchase Common Shares of L·O·F G. F. substitute options to purchase shares of the Company's Common Stock on terms substantially as favorable as the L·O·F G. F. options. 48 such employees held options at December 31, 1958 to purchase an aggregate of 25,031 L·O·F G. F. Common Shares at prices ranging from \$11 to \$14.25 a share and the market price for L·O·F G. F. Common Shares was then approximately \$20.875 a share. On that date the Company delivered to such employees substitute options to purchase a total of 10,010 shares of its Common Stock at prices ranging from \$27.82 to \$35.94 a share.

During 1958 options on 10,900 shares were exercised at \$37.75 per share and options on 8,700 shares at \$37.75 were cancelled.

At the end of 1958 options on 72,290 shares were unexercised and 140,090 shares were available for further option.

10. Manufacturing cost, selling and administrative expenses include provisions for depreciation and depletion as follows:

	<i>December 31</i>		
	Including L·O·F G. F.	Excluding L·O·F G. F.	
	1958	1958	1957
Depreciation	\$15,279,623	\$13,924,123	\$14,065,050
Depletion	501,351	501,351	430,758
	\$15,780,974	\$14,425,474	\$14,495,808

Depreciation on Johns-Manville U. S. properties has been provided by the straight line method plus an amount equal to the tax savings realized by using accelerated methods on tax returns (see Note 11). Depreciation on Johns-Manville Canadian properties has been provided by the diminishing balance method. Depreciation on L·O·F Glass Fibers Company properties has been provided by the straight line method.

11. Taxes:

	<i>December 31</i>		
	Including L·O·F G. F.	Excluding L·O·F G. F.	
	1958	1958	1957
United States and Canadian income taxes.....	\$16,850,000	\$15,150,000	\$11,600,000
Other taxes.....	7,846,497	7,296,344	6,944,484
	\$24,696,497	\$22,446,344	\$18,544,484

For U. S. tax purposes, except for L·O·F Glass Fibers Company, sum-of-the-years-digits, declining balance or other accelerated methods of depreciation were applied as permitted by law. The related tax savings have been offset by an additional charge for depreciation (see Note 10).

- 12.** Dividends include payments in lieu of dividends on shares of stock pledged under the employees' stock purchase plan.

Accountants' Report

TO THE STOCKHOLDERS AND BOARD OF DIRECTORS OF
JOHNS-MANVILLE CORPORATION,
NEW YORK, N. Y.

We have examined the statement of investment of Johns-Manville Corporation and its Consolidated Subsidiary Companies (including L-O-F Glass Fibers Company) as of December 31, 1958 and of Johns-Manville Corporation and its Consolidated Subsidiary Companies (excluding L-O-F Glass Fibers Company) as of December 31, 1958 and 1957 and the related statement of earnings for the years then ended. We were furnished with financial statements of L-O-F Glass Fibers Company for the year 1958 together with the report thereon of other public accountants and also with financial statements of the Canadian Subsidiaries for the years 1958 and 1957, together with the reports thereon of Canadian Chartered Accountants. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, based upon our examination and upon the reports of other accountants, the accompanying statement of investment and related statement of earnings present fairly the financial position of Johns-Manville Corporation and its consolidated subsidiary companies (including L-O-F Glass Fibers Company) at December 31, 1958 and the results of their operations for the year then ended, and the financial position of Johns-Manville Corporation and its consolidated subsidiary companies (excluding L-O-F Glass Fibers Company) at December 31, 1958 and 1957 and the results of their operations for the years then ended, all in conformity with generally accepted accounting principles applied on a consistent basis.

LYBRAND, ROSS BROS. & MONTGOMERY,
Certified Public Accountants.

New York, January 26, 1959.

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