

From: Marshall, Debbie
Sent: Fri, 4 Apr 2025 13:39:32 +0000
To: McCormack, Ryan (OST)
Subject: RE: connecting with you on a DOT idea

CAUTION: This email originated from outside of the Department of Transportation (DOT). Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Great! Thank you!

From: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Sent: Friday, April 4, 2025 9:04 AM
To: Marshall, Debbie <DMarshall@chevron.com>
Subject: [****EXTERNAL****] RE: connecting with you on a DOT idea

Be aware this external email contains an attachment and/or link.
Ensure the email and contents are expected. If there are concerns, please submit suspicious messages to the Cyber Intelligence Center using the Report Phishing button.

Let's plan on 10:30. Talk to you then!

From: Marshall, Debbie <DMarshall@chevron.com>
Sent: Thursday, April 3, 2025 6:05 PM
To: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Subject: RE: connecting with you on a DOT idea

You don't often get email from dmarshall@chevron.com. [Learn why this is important](#)

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Either time works great!

From: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Sent: Thursday, April 3, 2025 5:52 PM
To: Marshall, Debbie <DMarshall@chevron.com>
Subject: [****EXTERNAL****] RE: connecting with you on a DOT idea

Be aware this external email contains an attachment and/or link.
Ensure the email and contents are expected. If there are concerns, please submit suspicious messages to the Cyber Intelligence Center using the Report Phishing button.

Hi Debbie! Happy to talk sometime tomorrow. I have availability at 10 and 10:30. Does either time work well for you?

Best,

Ryan

From: Marshall, Debbie <DMarshall@chevron.com>
Sent: Wednesday, April 2, 2025 5:36 PM
To: McCormack, Ryan (OST) <ryan.mccormack@dot.gov>
Subject: connecting with you on a DOT idea

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Hi Ryan –

I got your email (b)(6) I know you are incredibly busy but I wanted to plant an idea with you about DOT that might be good for Secretary Duffy (I am huge fan of his).

This is a total me idea, not a request from Chevron. (b)(6)

(b)(6)

(b)(6)

Is there any chance you could take 10 minutes to chat with me about it?

As ever,

Debbie Marshall
Manager Federal & International Affairs
DMarshall@chevron.com

Corporate Affairs

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