Universal BP.

FMSI 15284

NORTH AMER. FRICTION

Subj: UBP Alternate
Date: Monday, May 13, 2002 9:07:02 AM
From: hcastrillon@universalbrake.com
To: fmsiinc@aol.com
cc: skip3gt@cs.com

ATT: Mr. G. N. Laycock
Good morning Gill:
Please remove the name of Mr. Brian Moffatt as the alternate member for Universal Brake Parts Inc. He will be substituted by Mr. Skip Carroll. Here is his information:

SKIP CARROLL
1207 BENBROOKE COURT
ACWORTH, Ga. 30101
PHONE: 678-290-0435
FAX: 678-290-0436
E-MAIL: skip3gt@cs.com.

If you have any questions, please do not hesitate to give me a call.
Regards,
Hugo

---------- Headers ----------
Return-Path: <hcastrillon@universalbrake.com>
Received: from rly-xj04.mx.aol.com (rly-xj04.mail.aol.com [172.20.116.41]) by air-xj02.mail.aol.com (v84.16) with ESMTP id MAILINXJ22-0513100702; Mon, 13 May 2002 10:07:02 -0400
Received: from mail5.atl.registeredsite.com (mail5.atl.registeredsite.com [64.224.219.79]) by rly-xj04.mx.aol.com (v84.15) with ESMTP id MAILRELAYINXJ43-0513100652; Mon, 13 May 2002 10:06:52 -0400
Received: from mail.universalbrake.com (mail.universalbrake.com [64.224.103.224])
by mail5.atl.registeredsite.com (8.12.2/8.12.2) with ESMTP id g4DE6obo025121;
Mon, 13 May 2002 10:06:50 -0400
Received: from hugo [64.224.103.224] by mail.universalbrake.com
(SMTPD32-6.06) id A8798120144; Mon, 13 May 2002 10:06:49 -0400
Received: by localhost with Microsoft MAPI; Mon, 13 May 2002 10:03:55 -0400
Message-ID: <01C1FA65.7DD47100.hcastrillon@universalbrake.com>
From: Hugo Castrillon <hcastrillon@universalbrake.com>
To: "'fmsiinc@aol.com'" <fmsiinc@aol.com>
Cc: "'skip3gt@cs.com'" <skip3gt@cs.com>
Subject: UBP Alternate
Date: Mon, 13 May 2002 10:03:54 -0400

UNIVERSAL BRAKE PARTS INC.

April 6, 2000

To: F M. S. I., Monroe, CT

Via Fax: (203) 452 - 7951. One page.

**We are pleased to announce the re – location of our facility effective April 10,2000. Our new address, phone number, etc. are detailed below:**

**Universal Brake Parts,**
**1600 Clark Boulevard,**
**Brampton, Ontario**
**L6T 3V7**

**Phone: (905) 793 - 8800**
**Facsimile: (905) 793 – 3800**

**As of April 10 all shipments and / or services should be delivered to the above address unless specified otherwise. We will continue limited operations out of our current Wildcat Road facility for a period of time. Please note the best way to contact us should you need to is at Wildcat until we are fully integrated. We will advise you when this takes place.**

**We appreciate your assistance in our recent period of growth over the past number of years. Encompassing 80,000 square feet, this facility is twice the size of our current operation and will allow the continued growth we have experienced tog her for the past few years.**

**We have come a long way from our roots as North American Friction. In these days of cutbacks and plant closures the UBP Friction Division continues to exhibit growth and prosperity. Our manufacturing capacity has tripled in three short years and our work force doubled in the same period of time. We have achieved ISO 9001 accreditation and substantially grown our customer base.**

**We extend a sincere invitation to visit our new home should you be in the Toronto area. And again, thanks for your continued support.**

Yours truly,

Universal Brake Parts

# PURCHASE ORDER

**Universal Automotive of Virginia, Inc.**
Rt. 634 - Canterbury Road
P.O. Box 8
Walkerton, VA 23177
TEL: (804) 769-1054 – FAX: (804) 769-0403

| | | |
|---|---|---|
| 3 | 19 | 02 |

To FMSI

SHIP TO _____

THIS NUMBER MUST APPEAR ON YOUR INVOICE, DELIVERY AND BACK-ORDER SLIPS. No. 2686

PAGE

| TERMS | DELIVERY | SHIP VIA |
|---|---|---|
| Net 30 | | |

| QUANTITY | PART NO. AND DESCRIPTION | QUANTITY | PART NO. AND DESCRIPTION |
|---|---|---|---|
| 51 | Brake lining drawings | $51 ea | Total |

WE HEREBY CERTIFY THAT THE GOODS ORDERED OR IMPORTED ARE TO BE USED IN, WROUGHT INTO, OR ATTACHED TO TAXABLE GOODS FOR SALE.

Signature: _____

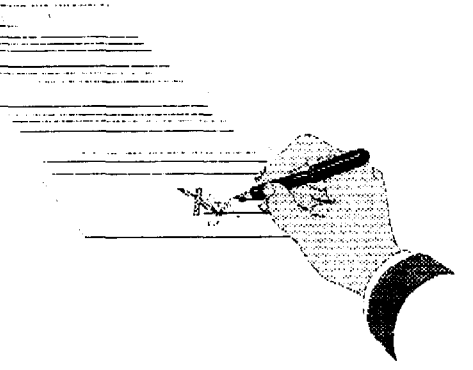
FOREIGN SHIPPERS MUST MAIL CERTIFIED CUSTOMS INVOICES IN QUADRUPLICATE SAME DAY SHIPMENT IS MADE.

1416
1444
1496
2011-P
2011-S
2025-P
2025-S
2038-P
2038-S
2051-P
2051-S
2055T-P
2055T-S
2065T-P
2065S
2066AT-P
2066AT-S
2070T-P
2070T-S
2071AT-P
2071AT-S
2102TT-P
2102TT-S
2103TT-P
2103TT-S
2114TT-P
2114TT-S
2118TT-P
2118TT-S
2119TT-P
2119TT-S
2121T-P
2121T-S
2126T-P
2126T-S

2129ATT-P
2129ATT-S
2130TT-P
2130TT-S
2131-P
2131-S
2131T-P
2131T-S
2143AT-P
2143AT-S
NO#
2143ATT-P
2143ATT-S
2145AT-P
2145AT-S
2161TT-P
2161TT-S

25

***Universal Automotive of Virginia, Inc.***
***Rt. 634 Canterbury Rd.***
***P.O. Box 8***
***Walkerton, Virginia 23177***
***Phone:804-769-1054***
***Fax:804-769-0403***



***FAX MEMORANDUM***

***TO:*** Lori

***FROM:*** John Jeffress

***DATE:*** 3/20/02

***TOTAL PAGES:*** 3

***SUBJECT:*** Brake Lining Drawings

***MESSAGE:*** Please send drawings for the following part numbers.

# FAX

FRICTION MATERIALS STANDARDS INSTITUTE
688 MONROE TURNPIKE
MONROE, CT 06468

**Date** 4/10/00

Number of pages including cover sheet 1

TO

**To:** Hugo Castrillon - North American Fr.

**From:** LORI DINHANIAN

E-MAIL FMSIINC@aol.com

Phone
Fax Phone

Phone 203-452-1877
Fax Phone 203-452-7961

CC:

☐ Urgent ☐ For your review ☒ Reply ASAP ☐ Please comment

Hugo:

We are finishing up the 2000 Catalog and we list our members in the catalog. How should your company name be listed? We had it as:

North American Frirtinn
Div. of Universal Brake Parts

STAY IT AS

Can you please let me know if this is correct, as soon as possible, we are sending the finished pages to the printer tomorrow. Thank you, Lori

UNIVERSAL BRAKE PARTS
FRICTION DIVISION.

THANK YOU.

# FAX

FRICTION MATERIALS STANDARDS
INSTITUTE
588 MONROE TURNPIKE
MONROE, CT 06468

**Date** 4/10/00

Number of pages including cover sheet 1

**To:** Hugo Castrillon - North American Fr.

**From:**
LORI DINIHANIAN

**E-MAIL** FMSIINC@aol.com

Phone
Fax Phone
CC:

Phone 203-452-1877
Fax Phone 203-452-7951

REMARKS:

☐ Urgent ☐ For your review ☒ Reply ASAP ☐ Please comment

Hugo:

We are finishing up the 2000 Catalog and we list our members in the catalog. How should your company name be listed? We had it as:

North American Friction

Div. of Universal Brake Parts

Can you please let me know if this is correct, as soon as possilble, we are sending the finished pages to the printer tomorrow. Thank you, Lori

TELEPHONE (203) 452-1877
FAX (203) 452-7951
E-MAIL: FMSIINC@aol.com

# FRICTION MATERIALS STANDARDS INSTITUTE, INC.

588 MONROE TURNPIKE

MONROE, CT 06468

February 1, 2000

Mr. Hugo Castrillon
North American Friction
Div. of Universal Brake Parts
340 Wildcat Road
Downsview, Ontario
Canada M3J 2N5

Dear Hugo:

Enclosed is a copy of invoice number 8838. Please note that this invoice is four months old. Perhaps it has been overlooked.

Your attention to this invoice is appreciated. Thank you for your assistance.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosure

# FAX

FRICTION MATERIALS STANDARDS INSTITUTE
688 MONROE TURNPIKE
MONROE, CT 06468

**Date** 5/15/99

Number of pages including cover sheet 1

**To:** Hugo Castrillon - Universal Brake Parts

Phone

Fax Phone

CC:

**From:** LORI DINIHANIAN

E-MAIL FMSIINC@aol.com

Phone 203-452-1877

Fax Phone 203-452-7951

☐ Urgent ☐ For your review ☐ Reply ASAP ☒ Please comment

We just received returned mail we had sent to you. We mailed it to:

Mr. Hugo Castrillon
North American Fric[illegible]
Division of Unive[illegible] Brake Parts
~~7615 Bath Road~~ 340 WILDCAT RD
~~Miss[illegible]auga, Ontario~~ DOWNSVIEW-ONT
~~Canada L4T 3T1~~ CANADA- M3J 2N5

This is a new address that we were given. Could you please let me know if th[illegible] is correct. Thank you.

LORI: This ADDRESS is for OUR new DISTRIBUTION CENTER. Please send all correspondence to the address above

Thank you Hugo

# FAX

FRICTION MATERIALS STANDARDS INSTITUTE
586 MONROE TURNPIKE
MONROE, CT 06468

TO

**Date** 4/14/99

Number of pages including cover sheet 1

**To:** Brian Moffatt - Universal Brake Parts

Phone

Fax Phone

CC:

**From:** LORI DINIHANIAN

E-MAIL FMSIINC@aol.com
Phone 203-452-1877
Fax Phone 203-452-7951

REMARKS:

☐ Urgent ☐ For your review ☐ Reply ASAP ☒ Please comment

This is to confirm your order for 50 - 1999 Automotive Data Books. Can you please let me know the correct shipping address. Thank you.

This is the address that we have and have been sending everything to.

NORTH AMERICAN FRICTION
340 WILDCAT ROAD
DOWNSVIEW, ONTARIO
CANADA M3J 2N5

YES PLEASE.

Should I change all mailings to:

7615 Bath Road, Mississauga, Ontario, Canada L4T 3T1

Brian Moffatt 4/19/99

TOTAL P.01
TOTAL P.01

APR-19-1999 10:42 UBP TORONTO 416 747 7613 P.01/01

# FAX

FRICTION MATERIALS STANDARDS INSTITUTE
588 MONROE TURNPIKE
MONROE, CT 06468

**Date** 4/14/99

Number of pages including cover sheet 1

**To:** Brian Moffatt - Universal Brake Parts

Phone

Fax Phone

CC:

**From:** LORI DINIHANIAN

**E-MAIL** FMSIINC@aol.com
Phone 203-452-1877
Fax Phone 203-452-7951

REMARKS

☐ Urgent ☐ For your review ☐ Reply ASAP ☒ Please comment

This is to confirm your order for 50 - 1999 Automotive Data Books. Can you please let me know the correct shipping address. Thank you.

This is the address that we have and have been sending everything to.

NORTH AMERICAN FRICTION
340 WILDCAT ROAD
DOWNSVIEW, ONTARIO
CANADA M3J 2N5

YES PLEASE.

Should I change all mailings to:

7615 Bath Road, Mississauga, Ontario, Canada L4T 3T1

Brian Moffatt 4/19/99

TOTAL P.01

# UNIVERSAL BRAKE PARTS

DATE: 4/12/99

PLEASE DELIVER THE FOLLOWING TO: E.M.S.I.

COMPANY NAME:

FAX #: (203) 452-7951

FROM: Brian Moffatt

WE ARE TRANSMITTING 1 PAGES INCLUDING THE COVER SHEET.

IF ALL PAGES ARE NOT RECEIVED CLEARLY, PLEASE CALL A.S.A.P.

COMMENT: RE 1999 CATALOGUE:

PLEASE FORWARD (50) COPIES

WHEN AVAILABLE.

7615 Bath Road, Mississauga, Ontario
L4T 3T1

Phone: ( 905 ) 405 - 1505
Fax: ( 905 ) 405 - 1517

TELEPHONE (203) 452-1877
FAX (203) 452-7951

# FRICTION MATERIALS STANDARDS INSTITUTE, INC.

588 MONROE TURNPIKE

MONROE, CT 06468

January 4, 1999

Mr. Hugo Castrillon
North American Friction
Division of Universal Brake Parts
340 Wildcat Road
Downsview, Ontario
Canada M3J 2N5

Dear Sir:

Enclosed is a copy of invoice number 8429. Please note that this invoice is eight months old. Perhaps it has been overlooked.

Your attention to this invoice is appreciated. Thank you for your assistance.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosure

North American Friction

sent 5/7/98

# Fax

| | | | |
|---|---|---|---|
| To: | E. M. Lagarde | From: | [illegible] |
| Fax: | (203) 652-7[illegible] | Pages: | 1 |
| Phone: | 203-[illegible] | Date: | May 7/98 |
| Re: | TEMS - Argentina | CC: | |

☐ Urgent ☐ For Review ☐ Please Comment ☐ Please Reply ☐ Please Recycle

• Comments:

Dear Gil

Here is the information about TEMS for the application.

TEMS S.A.

Mr Onofrio Vitello

Vice President

Calle 78 ([illegible]) #1240

(1651) [illegible] San Martin

[illegible] Argentina

Tel [illegible]

Fax: Same

[illegible]

North American Friction is a division of Universal Brake Parts
[illegible]

FMSI 15299

| PART # | |
|---|---|
| 728A | |
| 7013A-I | |
| 7013A-O | |
| 7017A-I | |
| 7017A-O | |
| 7019A-I | |
| 7019A-O | |
| 7027-I | "A" only |
| 7027-O | |
| 7053 | |
| 7054 | |
| 7070A | |
| 7072A-I | |
| 7072A-O | |
| 7072B-I | |
| 7072B-O | |
| 7074 | "A" only |
| 7081-I | |
| 7081-O | |
| 7082-I | "A,B,C+E" |
| 7082-O | |
| 7084 | "A" only |
| 7089 | |
| 7097 | |
| 7106A | |
| 7114-O | |
| 7122-I | "A" only |
| 7122-O | |
| 7125A-I | |
| 7125A-O | |

20

| PART # | |
|---|---|
| 7133 | A+B same print |
| 7133B-I | |
| 7133B-O | |
| 7134A | |
| 7135- | |
| 7136- | |
| 7136-O | |
| 7139A | |
| 7164-I | "A" only |
| 7164-O | |
| 7179A-O | |
| 7214 | "A" only |
| 7216 | |
| 7222A | |
| 7237 | "A" only |
| 7239 | "A" only |
| 7258 | "A" only |
| 7259- | |
| 7259-O | |
| 7260 | |
| 7260-O | |
| 7265 | |
| 7266-I | |
| 7266-O | |
| 7267 | |
| 7274- | "A" only |
| 7274-O | |
| 7275 | "A" only |
| 7302 | |
| 7303 | |
| 7304 | "A" only |
| 7308 | "A" only |
| 7358 | |
| 7384-I | |

25

| PART # | |
|---|---|
| 7384-O | |
| 7385-I | |
| 7385-O | |
| 7403-I | "A" only |
| 7403-O | |
| 7404 | |
| 7405-I | |
| 7405-O | |
| 7424 | |
| 7438 | |
| 7438B | |
| 7456 | |
| 7470-I | |
| 7470-O | |
| 7475 | |
| 7480A-I | |
| 7480A-O | |
| 7518A-I | |
| 7518A-O | |

PUCKS

DRAWINGS

8-3 DRAWINGS

12

20.15

8-3-60

57

219 total

FMSI 15301

# INTEGRALLY MOLDED DRAWINGS

| PART # | | | | | |
|---|---|---|---|---|---|
| 2 - I - 728 | D 273 -I - 7178 | D 341 - I - 7235 | D 421 - OR-7308 | D 505- O- 7385 | D 648-I- 7528 |
| 2 - O - 728 | D 273 -O - 7178 | D 341 -O- 7235 | D 430 - I - 7318 | D 507 - 7386 | D 648-O-7528 |
| 2 - I - 7214 | D 275 -I -7155 | D 349-I- 7241 | D 430 - O - 7318 | D 508- 7387 | D 652 - 7532 |
| 2 - O - 7214 | D 275 - O- 7155 | D 349-O- 7241 | D 438- 7205 | D 510 - I - 7389 | D 659 - 7537 |
| 4 7025 | D 276 - I - 7156 | D 356 - 7247 | D 440-I- 7293 | D 510 - O - 7389 | D 673 - I - 7554 |
| 20 - I - 7054 | D 276 -O- 7156 | D-363 - 7253 | D 440- O - 7293 | D 526 - I - 7407 | D 673 - O - 7554 |
| 20 - O -7054 | D 280 -I- 7183 | D 363 - 7347 | D 449-I- 7329 | D 526 - O 7407 | D 676 - ~~7537 (D659)~~ |
| 30 - 7061 | D 280 -O- 7183 | D 369 -I - 7259 | D 449-O-7329 | D 535 - 7417 | D 696 - 7570 |
| 72 - 7099 | ~~D 280 -I~~ 7209 | D 369 -O - 7259 | D 450-I- 7330 | D 554 - 7433 | D 698 - ~~2387~~ |
| 78 - 7105 | ~~D 289 -O~~ 7209 | D 375 -I - 7361 | D 450- O- 7330 | D 557 - I - 7436 | D 699-L & R -7574 |
| 07 - 7127 | ~~D 280 -I~~ 7243 | D 375 -O - 7361 | D 451-I- 7331 | D 557 - O - 7436 | D 714 - 7387 |
| 15 -I - 7136 | ~~D 280 -O~~ 7243 | D 376 - I-7265 | D 451-O-7331 | D 562 -IL- 7441 | |
| 15 -O - 7136 | D 289 -I - 7192 | D 376- O- 7265 | D 465-I - 7345 | D 562 -IR- 7441 | |
| 33 - 7147 | D 289 -O - 7192 | D 377 - I - 7266 | D 465-O - 7345 | D 562 -O- 7441 | |
| 42 - 7153 | D 296-I - 7197 | D 377 - O -7266 | D 466 - I - 7219 | D 569 -I ~~7183/7209~~ | |
| 47 - 7156 | D 296-O - 7197 | D 399 -I -7288 | D 466-O-7219 | D 569 -O ~~7183/7209~~ | |
| 49-I - 7125 | D 297 - 7198 | D 399 -O -7288 | D 473 - I - 7353 | D 600 - 7478 | |
| 49-O - 7125 | D 299 - 7202 | D 402 -I - 7291 | D 473 - O - 7353 | D 601- 7479 | |
| 56- I - 7162 | D 303 - 7205 | D 402 -O- 7291 | D 484 -I- 7365 | D 602-7482/83 | |
| 56- O - 7162 | D 319 -I- 7219 | D 404 - 7293 | D 484 -O- 7365 | D 614 - I - 7506 | |
| 65 - 7170 | D 319 -O- 7219 | D 409 - I - 7445 | D 496-I- 7375 | D 614 - O - 7506 | |
| 66-I - 7171 | D 320 -I - 7220 | D 409 -O- 7445 | D 496-O-7375 | D 623 - I ~~-7384~~ | |
| 66-O - 7171 | D 320 - O - 7220 | D 418 - I - 7305 | D 497 - I - 7376 | D 623 - O - ~~7384~~ | |
| | D 333 - I - 7228 | D 418 -O- 7305 | D 497 - O- 7376 | D 632 - I - 7503 | |
| | D 333 - O - 7228 | D 421H -I- 7308 | D 505-I 7384 | D 632 - O - 7503 | |
| | D 334 - I-7229 | D 421-I - 7308 | D 505-O-7384 | D 637 -I- 7515 | |
| | D 334- O- 7229 | D 421 -OL-7308 | D 506 -I-7385 | D 637 -O- 7515 | |

142 DRAWINGS

North American Friction

Feb. 20/98

T.M.S.I

ATT: LORI

FROM HUGO CASTRILLON

5 Pages including this.

Lori

As per our telephone conversation

If you have any questions, please give me a call.

Thank you

Hugo

North American Friction is a division of Universal Brake Parts
340 Wildcat Road, Downsview, Ontario M3J 2N5
Phone (416) 736-7200 Fax (416) 736-4663

NORTH AMERICAN FRICTION
A DIVISION OF UNIVERSAL BRAKE PARTS INC
340 WILDCAT RD
DOWNSVIEW ONTARIO
M3J 2N5
Phone Number
416-736-7200

PURCHASE ORDER

The following number must appear on all invoices, bills of lading, and acknowledgments relating to this PO
**Purchase Order: 98-039**

TO:
F M S I
586 Monroe Turnpike
Monroe, Ct 06468
Tel (203)452-1877 Fax (203)452-7951

P O DATE Feb 20-97
TERMS
F O B
SHIP VIA

| QTY | UNIT | DESCRIPTION | UNIT PRICE | AMOUNT |
|---|---|---|---|---|
| 26 | each | Catalog books from 1985 to 1997 (two per year) | 2.00 | $52.00 |
| 225 | each | Integrally molded and Flocks drawings (List attached) | 1.00 | $225.00 |
| | | Payable in U.S. Funds | | |
| | | Plus Delivery Charges | | |

Please notify us immediately if this order cannot be shipped complete on or before **Feb 20/98**

SUBTOTAL 277.00
SHIPPING
TAX
OTHER
$277.00
TOTAL

Ship To:
NORTH AMERICAN FRICTION
Same as Above

Send Correspondence To
UNIVERSAL BRAKE PARTS INC
18 Gail Grove
North York
M9M 1M4
416-747-8388

APPROVED BY Hugo Castrillo

Feb 20/98
DATE

FMSI 15303

NEW MEMBER CHECK LIST

Name and Address: NORTH AMERICAN FRICTION
DIVISION of UNIVERSAL BRAKE PARTS
340 WILDAT ROAD
DOWNSVIEW, ONTARIO, CANADA, M3J 2N5

Del HUGO CASTRILLON
Alt BRIAN MOFFAT

2050

Type of Membership: ACTIVE Folder: Active - Green
Regional - Yellow
Licensee - Blue

If Regional (US Dues, Regular): _____

| | Initials | Date |
|---|---|---|
| 1. Write letter advising new Member of acceptance | [illegible] | 1/22/98 |
| 2. Set up ledger card for new Member in Accounts Receivable. START BILLING FOR DUES 1/1/99 | [illegible] | 1/22/98 |
| 3. Set new Member on (Lotus 123 ~~Excel~~) Ledgers file | [illegible] | 1/22/98 |
| 4. Add name and address on address label matrix: If Active add to D&A Labels If Licensee add to Licensee Labels If Regional add to Regional US or Regular Labels | [illegible] | 1/22/98 |
| 5. Add new member to list of current members, either Active, Regional, Licensee | [illegible] | 1/22/98 |
| 6. Add name and address to Bulletin Labels | [illegible] | 1/22/98 |
| 7. Post prints to be mailed with new bulletins to mailing chart | [illegible] | 1/22/98 |

Disc Linings [X] Drum Linings [ ] Brake Blocks [ ]

Clutch Facings [ ] Disc Shoes [X] Drum Shoes [ ]

| | | |
|---|---|---|
| 8. Add name and address to Cross Reference Labels | [illegible] | 1/22/98 |
| 9. Add name and address to Edgecode Labels | [illegible] | 1/22/98 |
| 10. Add new member to Directory on Word ~~Perfect~~ WORD | [illegible] | 1/22/98 |
| 11. If Active Member add Delegate and Alternate to Directory Mailing Labels | [illegible] | 1/22/98 |
| 12. Add name and address to Catalog Order Soliciting Labels | [illegible] | 1/22/98 |
| 13. Add name and address to Catalog Mailing Labels | [illegible] | 1/22/98 |
| 14. File appropriate correspondence on gaining Membership in file folder or ballot folder | _____ | _____ |
| 15. Advise Membership of acceptance of new Member | _____ | _____ |

# APPLICATION FOR MEMBERSHIP

TO THE BOARD OF DIRECTORS OF
FRICTION MATERIALS STANDARDS INSTITUTE, INC.

Gentlemen:

The undersigned hereby applies for membership in the FRICTION MATERIALS STANDARDS INSTITUTE, INC., as an Active Member, and certifies to the following:

1. Name of Applicant: NORTH AMERICAN FRICTION A DIVISION OF UNIVERSAL BRAKE PARTS

2. State of Incorporation: ONTARIO

3. Principal Office: 18 GAIL GROVE, NORTH YORK, ONTARIO M9M1M4.

4. Date of Incorporation: _____

5. Length of time dealing with friction materials: SINCE 1980.

6. Do you manufacture friction materials from the basic materials or do you buy partially finished products from other companies?

BOTH

7. Type of friction materials manufactured, and approximate annual capacity of plant (Pieces or Tons): DISC BRAKE PADS.
1,200,000 PIECES

8. State approximate amount of said materials now manufactured in commercial quantities (Pieces or Tons): _____
SAME AS ABOVE.

9. Is the distribution of your product national, international or local or in how many states? _____
INTERNATIONAL, NATIONAL + LOCAL.

10. Do you list the materials you manufacture in catalogs or in some other form? If so, please furnish us with a copy of same:

YES, CATALOGS.

11. Reference as to financial strength in relation to operations (Assets, Liabilities and Gross Sales, or Bank Reference):

ABN AMRO BANK CANADA
(416) 365-2938 JEANNE BARBADORO.

12. Is plant owned by applicant or leased? LEASED.

The undersigned hereby acknowledges receipt of a copy of the Constitution and By-Laws of the Institute and agrees that, if elected to membership, it will accept and be bound by the said Constitution and By-Laws, together with any amendments that may from time to time be made thereto.

The undersigned hereby designates HUGO CASTRILLON. as its delegate and BRIAN MOFFAT. as its alternate delegate, to represent it at any meeting of the membership.

By: _____
(Signature)

ERIC GOODMAN, PRESIDENT.
(Please Print or Type Name, Title)

Company: UNIVERSAL BRAKE PARTS.

**PLEASE LIST COMPLETE COMPANY NAME, MAILING ADDRESS, TELEPHONE NUMBER AND FAX NUMBER.**

NORTH AMERICAN FRICTION A DIVISION OF UNIVERSAL BRAKE PARTS.
340 WILDAT ROAD.
DOWNSVIEW, ONTARIO
M3J 2N5.
PHONE # (416) 736-7200
FAX (416) 736-4663

TELEPHONE (203) 452-1877
FAX (203) 452-7951

**FRICTION MATERIALS STANDARDS INSTITUTE, INC.**

588 MONROE TURNPIKE

MONROE, CT 06468

January 6, 1998

Mr. Hugo Castrillon
North American Friction
Division of Universal Brake Parts
340 Wildat Road
Downsview, Ontario
Canada M3J 2N5

Dear Mr. Castrillon :

We are pleased to advise you that the Membership has voted to accept the Membership Application filed by North American Friction, A Division of Universal Brake Parts. Your application had previously been approved by the Membership Committee and the Board of Directors.

For accounting purposes, we will consider the Membership effective as of January 1, 1998, your pre-paid Annual Dues will run from 1/1/98 to 12/31/98. On January 1, 1999 you will receive an invoice for Membership Dues for six months.

We enclose a copy of our 1997 Automotive Data Book and all bulletins published after the catalog was printed. You will receive all future bulletins with assignment drawings as they are published. Copies of earlier assignment drawings are available in quantities 5 assignments or less there is no charge. In quantities of over 5 assignments we charge $1.00 per identity.

If you have any questions about the Institute or if we can be of any assistance, do not hesitate to ask.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosures

cc: Mr. Brian Moffat - North American Friction

FRICTION MATERIALS STANDARDS INSTITUTE, INC.
588 MONROE TURNPIKE, MONROE, CT 06468

December 31, 1997

TO: Delegates & Alternates

SUBJECT: Application for Active Membership Filed by
North American Friction,
Division of Universal Brake Parts

An application for Active Membership has been received from North American Friction, Division of Universal Brake Parts and has been reviewed by our Membership Committee and Board of Directors. They have voted in favor of its acceptance. The complete address of the applicant is:

North American Friction
Division of Universal Brake Parts
340 Wildat Road
Downsview, Ontario
Canada M3J 2N5

The date of incorporation is 1980. They will be manufacturing disc pads. The application was signed by Mr. Eric Goodman, President.

It would appear from the application and action of the Membership Committee and Board of Directors that North American Friction, Division of Universal Brake Parts is eligible for Active Membership. As this is an application for Active Membership, final balloting is by the full Membership.

Ballots are being sent to both delegate and alternate. Return envelopes are with the delegate's copy only. If the delegate will not be able to cast his ballot we ask that the alternate return the completed ballot.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosure

FRICTION MATERIALS STANDARDS INSTITUTE, 588 MONROE TURNPIKE, MONROE, CT 06468

# M E M B E R 'S

# B A L L O T

Friction Materials Standards Institute
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by North American Friction, Division of Universal Brake Parts is:

Accept ☐

Do Not Accept ☐

By: _____

Company: _____

Date: _____

FMSI 15309

2

FRICTION MATERIALS STANDARDS INSTITUTE, INC.
588 MONROE TURNPIKE, MONROE, CT 06468

December 5, 1997

TO: Officers and Board of Directors

SUBJECT: Application for Active Membership Filed by
North American Friction,
A Division of Universal Brake Parts

Enclosed is a copy of the Application for Active Membership filed by North American Friction, A Division of Universal Brake Parts. The complete address of the application is:

North American Friction,
A Division of Universal Brake Parts
340 Wildat Road
Downsview, Ontario
Canada M3J 2N5

The date of incorporation is December 1980. They manufacture disc pads. The application was signed by Mr. Eric Goodman, President and the first years annual dues payment has been received.

The Membership Committee has now completed its review of the application and recommend its acceptance. A copy of the application is enclosed. Would you kindly review the application, complete the ballot and return it to the Institute.

Ballots are enclosed with Directors copies only. Postage paid return envelopes are enclosed with U.S. Directors copies only.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosures

FRICTION MATERIALS STANDARDS INSTITUTE, INC.
588 MONROE TURNPIKE, MONROE, CT 06468

# DIRECTOR'S BALLOT

TO: FMSI
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by North American Friction, A Division of Universal Brake Parts is:

Accept ☐

Do Not Accept ☐

By: _____

Company: _____

Date: _____

# APPLICATION FOR MEMBERSHIP

TO THE BOARD OF DIRECTORS OF
FRICTION MATERIALS STANDARDS INSTITUTE, INC.

Gentlemen:

The undersigned hereby applies for membership in the FRICTION MATERIALS STANDARDS INSTITUTE, INC., as an Active Member, and certifies to the following:

1. Name of Applicant: NORTH AMERICAN FRICTION A DIVISION OF UNIVERSAL BRAKE PARTS

2. State of Incorporation: ONTARIO

3. Principal Office: 18 GAIL GROVE, NORTH YORK, ONTARIO M9M1M4

4. Date of Incorporation: _____

5. Length of time dealing with friction materials: SINCE 1980

6. Do you manufacture friction materials from the basic materials or do you buy partially finished products from other companies?

BOTH

7. Type of friction materials manufactured, and approximate annual capacity of plant (Pieces or Tons): DISC BRAKE PADS
1,200,000 PIECES

8. State approximate amount of said materials now manufactured in commercial quantities (Pieces or Tons): _____
SAME AS ABOVE

9. Is the distribution of your product national, international or local or in how many states? _____
INTERNATIONAL, NATIONAL + LOCAL

10. Do you list the materials you manufacture in catalogs or in some other form? If so, please furnish us with a copy of same:

YES, CATALOGS.

11. Reference as to financial strength in relation to operations (Assets, Liabilities and Gross Sales, or Bank Reference):

ABN AMRO BANK CANADA
(416) 365-2938 JEANNE BARBADORO.

12. Is plant owned by applicant or leased? LEASED.

The undersigned hereby acknowledges receipt of a copy of the Constitution and By-Laws of the Institute and agrees that, if elected to membership, it will accept and be bound by the said Constitution and By-Laws, together with any amendments that may from time to time be made thereto.

The undersigned hereby designates HUGO CASTRILLON. as its delegate and BRIAN MOFFAT. as its alternate delegate, to represent it at any meeting of the membership.

By: _____
(Signature)

ERIC GOODMAN, PRESIDENT.
(Please Print or Type Name, Title)

Company: UNIVERSAL BRAKE PARTS.

**PLEASE LIST COMPLETE COMPANY NAME, MAILING ADDRESS, TELEPHONE NUMBER AND FAX NUMBER.**

NORTH AMERICAN FRICTION A DIVISION OF UNIVERSAL BRAKE PARTS.
340 WILDAT ROAD
DOWNSVIEW, ONTARIO
M3J 2N5
PHONE # (416) 736-7200
FAX (416) 736-4663

# APPLICATION FOR MEMBERSHIP

TO THE BOARD OF DIRECTORS OF
FRICTION MATERIALS STANDARDS INSTITUTE, INC.

Gentlemen:

The undersigned hereby applies for membership in the FRICTION MATERIALS STANDARDS INSTITUTE, INC., as an Active Member, and certifies to the following:

1. Name of Applicant: NORTH AMERICAN FRICTION A DIVISION OF UNIVERSAL BRAKE PARTS

2. State of Incorporation: ONTARIO

3. Principal Office: 18 GAIL GROVE, NORTH YORK, ONTARIO M9M1M4

4. Date of Incorporation: _____

5. Length of time dealing with friction materials: SINCE 1980

6. Do you manufacture friction materials from the basic materials or do you buy partially finished products from other companies?

BOTH

7. Type of friction materials manufactured, and approximate annual capacity of plant (Pieces or Tons): DISC BRAKE PADS
1,200,000 PIECES

8. State approximate amount of said materials now manufactured in commercial quantities (Pieces or Tons): _____
SAME AS ABOVE

9. Is the distribution of your product national, international or local or in how many states? _____
INTERNATIONAL, NATIONAL + LOCAL

FMSI 15314

10. Do you list the materials you manufacture in catalogs or in some other form? If so, please furnish us with a copy of same:

YES, CATALOGS.

11. Reference as to financial strength in relation to operations (Assets, Liabilities and Gross Sales, or Bank Reference):

ABN AMRO BANK CANADA
(416) 365-2938 JEANNE BARBADRO.

12. Is plant owned by applicant or leased? LEASED.

The undersigned hereby acknowledges receipt of a copy of the Constitution and By-Laws of the Institute and agrees that, if elected to membership, it will accept and be bound by the said Constitution and By-Laws, together with any amendments that may from time to time be made thereto.

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By: _____
(Signature)

ERIC GOODMAN, PRESIDENT.
(Please Print or Type Name, Title)

Company: UNIVERSAL BRAKE PARTS.

**PLEASE LIST COMPLETE COMPANY NAME, MAILING ADDRESS, TELEPHONE NUMBER AND FAX NUMBER.**

NORTH AMERICAN FRICTION A DIVISION OF UNIVERSAL BRAKE PARTS.
340 WILDAT ROAD
DOWNSVIEW, ONTARIO
M3J 2N5
PHONE # (416) 736-7200
FAX (416) 736-4663

FRICTION MATERIALS STANDARDS INSTITUTE, 588 MONROE TURNPIKE, MONROE, CT 06468

November 17, 1997

TO: Membership Committee

SUBJECT: Application for Active Membership Filed by
North American Friction,
A Division of Universal Brake Parts

Enclosed is a copy of the Application for Active Membership filed by North American Friction, A Division of Universal Brake Parts. The complete address of the application is:

North American Friction,
A Division of Universal Brake Parts
340 Wildat Road
Downsview, Ontario
Canada M3J 2N5

The date of incorporation is December 1980. They manufacture disc pads. The application was signed by Mr. Eric Goodman, President and the first years annual dues payment has been received.

Would you please review the application, complete the ballot and return it to the Institute office.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosures

FRICTION MATERIALS STANDARDS INSTITUTE, 588 MONROE TURNPIKE, MONROE, CT 06468

**MEMBERSHIP**
**BALLOT**

TO: FMSI
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by North American Friction, A Division of Universal Brake Parts is:

Accept ☐

Do Not Accept ☐

By: _____

Company: _____

Date: _____

FRICTION MATERIALS STANDARDS INSTITUTE, 588 MONROE TURNPIKE, MONROE, CT 06468

November 17, 1997

TO: Membership Committee

SUBJECT: Application for Active Membership Filed by
North American Friction,
A Division of Universal Brake Parts

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The date of incorporation is December 1980. They manufacture disc pads. The application was signed by Mr. Eric Goodman, President and the first years annual dues payment has been received.

Would you please review the application, complete the ballot and return it to the Institute office.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosures

Bill Wood ✓
Pat Healey ✓

FMSI 15318

FRICTION MATERIALS STANDARDS INSTITUTE, 588 MONROE TURNPIKE, MONROE, CT 06468

**MEMBERSHIP**
**BALLOT**

TO: FMSI
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by North American Friction, A Division of Universal Brake Parts is:

Accept ☐

Do Not Accept ☐

By: _____

Company: _____

Date: _____

FRICTION MATERIALS STANDARDS INSTITUTE, INC.
588 MONROE TURNPIKE, MONROE, CT 06468

December 5, 1997

TO: Officers and Board of Directors

SUBJECT: Application for Active Membership Filed by
North American Friction,
A Division of Universal Brake Parts

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A Division of Universal Brake Parts
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Ballots are enclosed with Directors copies only. Postage paid return envelopes are enclosed with U.S. Directors copies only.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

GNL:ld
Enclosures

Pmyers
R. Scott
K Cross
P. Healey
W. Wood
MAJOR H
G. NIR

MISSING M. Cheatham
R. Burgess
W. Aymond

FMSI 15320

FRICTION MATERIALS STANDARDS INSTITUTE, INC.
588 MONROE TURNPIKE, MONROE, CT 06468

# DIRECTOR'S BALLOT

TO: FMSI
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by North American Friction, A Division of Universal Brake Parts is:

Accept ☐

Do Not Accept ☐

By: _____

Company: _____

Date: _____

FRICTION MATERIALS STANDARDS INSTITUTE, INC.
588 MONROE TURNPIKE, MONROE, CT 06468

December 31, 1997

TO: Delegates & Alternates

SUBJECT: Application for Active Membership Filed by
North American Friction,
Division of Universal Brake Parts

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Division of Universal Brake Parts
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Ballots are being sent to both delegate and alternate. Return envelopes are with the delegate's copy only. If the delegate will not be able to cast his ballot we ask that the alternate return the completed ballot.

Sincerely,

FRICTION MATERIALS STANDARDS INSTITUTE

G. N. Laycock
Executive Director

Majority Ballot by 1/31/98

GNL:ld
Enclosure

FMSI 15322

FRICTION MATERIALS STANDARDS INSTITUTE, 588 MONROE TURNPIKE, MONROE, CT 06468

# M E M B E R 'S

# B A L L O T

Friction Materials Standards Institute
588 Monroe Turnpike
Monroe, CT 06468

Gentlemen:

My vote on the application for Active Membership filed by North American Friction, Division of Universal Brake Parts is:

Accept ☐

Do Not Accept ☐

By: _____

Company: _____

Date: _____