

From: Ramirez, Austin M. EOP/WHO
Location: EEOB 472
Importance: Normal
Subject: White House Infrastructure Follow Up Discussion
Start Date/Time: Wed 3/15/2017 6:00:00 PM
End Date/Time: Wed 3/15/2017 7:00:00 PM
[March 2 Infrastructure Principals Meeting.pdf](#)
[March 16 Infrastructure Meeting Agenda.docx](#)
[Presidential Infrastructure Initiative Memo.docx](#)
[EO 13766.pdf](#)

Please remember to fill out your WAVES information no later than EOD today (Monday):
<https://events.whitehouse.gov/form?rid=6K38KFJ4R3>

As a follow up to the March 2nd Principals' meeting on the President's Infrastructure Initiative, we will be gathering in EEOB 472 at 2:00 p.m. on March 15th. The purpose of the meeting is to lay out in more detail how we plan on organizing this effort and the data gathering and policy coordination it will entail. This will be the first of many meetings as we try to pull together an integrated approach to infrastructure.

Attached please find an agenda for the meeting and list of participants (if you would like to add a participant, please contact Austin first as space is limited), the memo and presentation handed out at the Principals' meeting on March 2nd, some background on FPISC, and an Executive Order on high-priority projects.

In terms of your involvement, we would like to hear any ideas you have that fall into 6 categories outlined in the attached memo. This meeting will not be long enough for us to discuss any ideas in depth. Instead, I would prefer to have you just give the group bullet points on potential avenues of exploration; so we are able to develop some synergy as a group.

If you have any questions, please reach out to Austin at Ex. 6 - Personal Privacy

Presidential Documents

Title 3—**Executive Order 13766 of January 24, 2017****The President****Expediting Environmental Reviews and Approvals for High Priority Infrastructure Projects**

By the authority vested in me as President by the Constitution and the laws of the United States of America, I hereby direct as follows:

Section 1. Purpose. Infrastructure investment strengthens our economic platform, makes America more competitive, creates millions of jobs, increases wages for American workers, and reduces the costs of goods and services for American families and consumers. Too often, infrastructure projects in the United States have been routinely and excessively delayed by agency processes and procedures. These delays have increased project costs and blocked the American people from the full benefits of increased infrastructure investments, which are important to allowing Americans to compete and win on the world economic stage. Federal infrastructure decisions should be accomplished with maximum efficiency and effectiveness, while also respecting property rights and protecting public safety and the environment. To that end, it is the policy of the executive branch to streamline and expedite, in a manner consistent with law, environmental reviews and approvals for all infrastructure projects, especially projects that are a high priority for the Nation, such as improving the U.S. electric grid and telecommunications systems and repairing and upgrading critical port facilities, airports, pipelines, bridges, and highways.

Sec. 2. Identification of High Priority Infrastructure Projects. With respect to infrastructure projects for which Federal reviews and approvals are required, upon request by the Governor of a State, or the head of any executive department or agency (agency), or on his or her own initiative, the Chairman of the White House Council on Environmental Quality (CEQ) shall, within 30 days after a request is made, decide whether an infrastructure project qualifies as a “high priority” infrastructure project. This determination shall be made after consideration of the project’s importance to the general welfare, value to the Nation, environmental benefits, and such other factors as the Chairman deems relevant.

Sec. 3. Deadlines. With respect to any project designated as a high priority under section 2 of this order, the Chairman of the CEQ shall coordinate with the head of the relevant agency to establish, in a manner consistent with law, expedited procedures and deadlines for completion of environmental reviews and approvals for such projects. All agencies shall give highest priority to completing such reviews and approvals by the established deadlines using all necessary and appropriate means. With respect to deadlines established consistent with this section that are not met, the head of the relevant agency shall provide a written explanation to the Chairman explaining the causes for the delay and providing concrete actions taken by the agency to complete such reviews and approvals as expeditiously as possible.

Sec. 4. General Provisions. (a) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

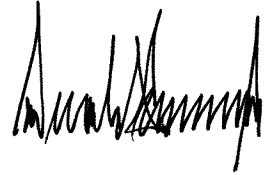
(b) Nothing in this order shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency or the head thereof; or

(ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(c) All actions taken pursuant to this order shall be consistent with requirements and authorities to protect intelligence and law enforcement sources and methods. Nothing in this order shall be interpreted to supersede measures established under authority of law to protect the security and integrity of specific activities and associations that are in direct support of intelligence and law enforcement operations.

(d) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

A handwritten signature in black ink, appearing to be the signature of Donald Trump, located on the right side of the page.

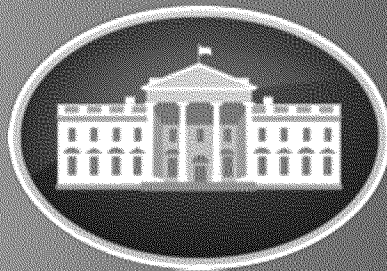
THE WHITE HOUSE,
January 24, 2017.

[FR Doc. 2017-02029
Filed 1-27-17; 8:45 am]
Billing code 3295-F7-P

Infrastructure Principals Meeting

National Economic Council

March 2, 2017

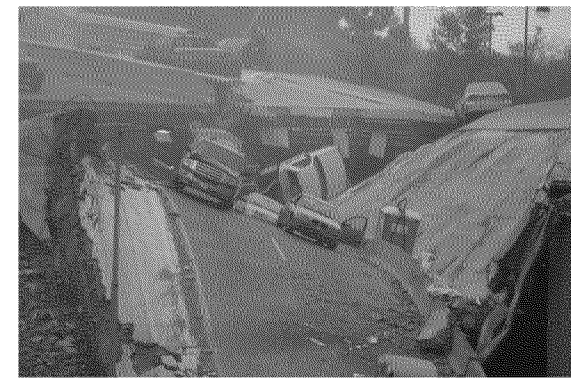
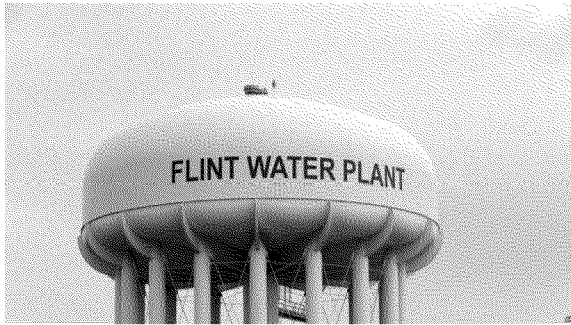




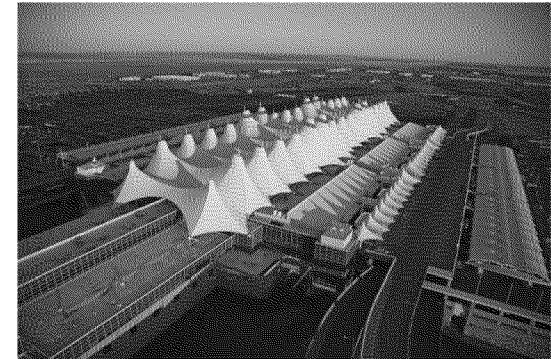
Agenda

We are going to fix our inner cities and rebuild our highways, bridges, tunnels, airports, schools, hospitals. We're going to rebuild our infrastructure, which will become, by the way, second to none. And we will put millions of our people to work as we rebuild it

- President Trump



- What is infrastructure?
- Infrastructure asset classes
- Current state of U.S. infrastructure
- Six work streams
- Infrastructure working group structure
- Next steps



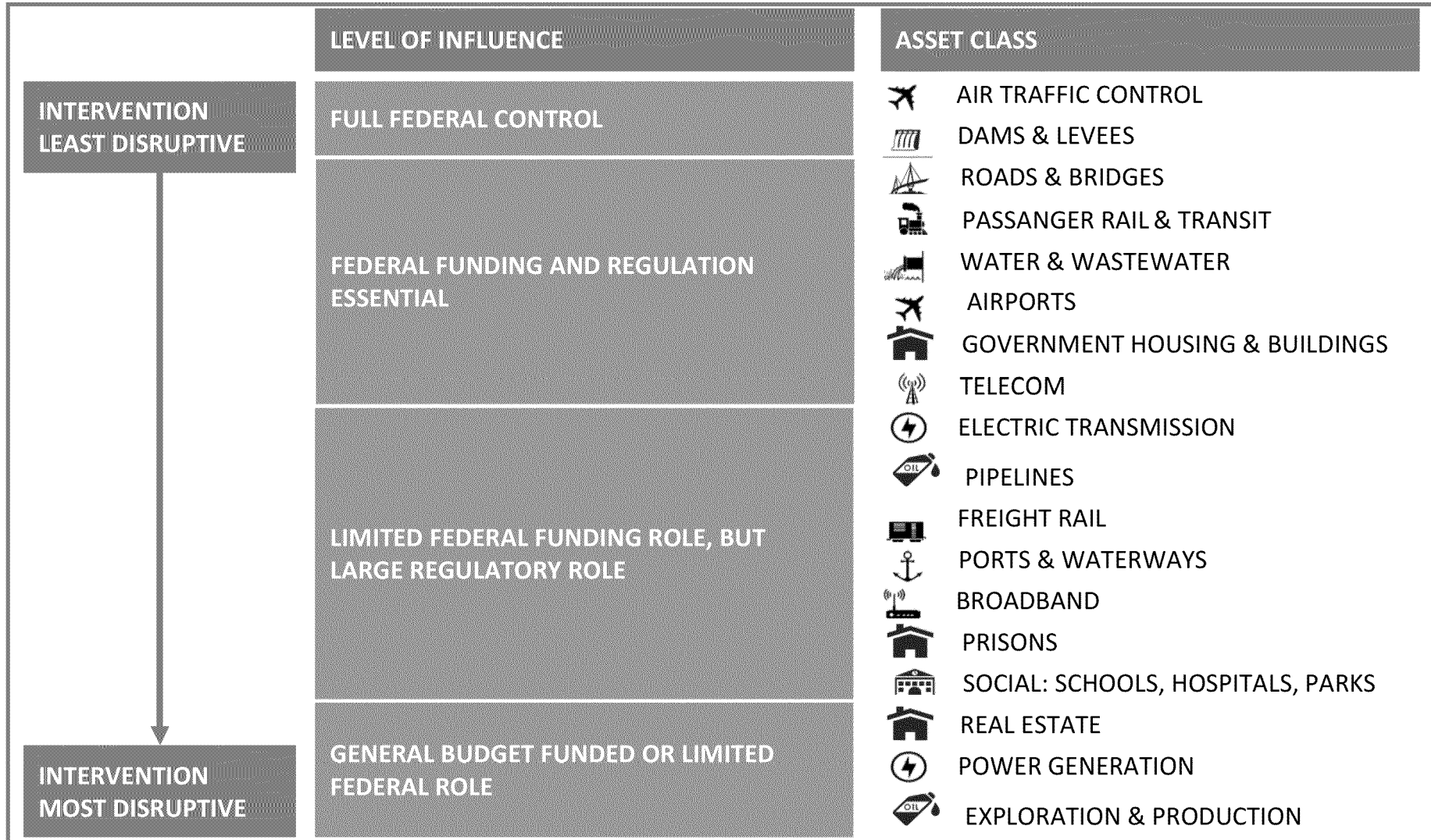


Infrastructure plays a pivotal role in allowing society to function

- Sound infrastructure is foundational to U.S. economic competitiveness and quality of life
 - The IMF estimates that that the long-term multiplier on infrastructure investment is 3X to 4X
 - Americans expect safe and reliable public infrastructure
- Infrastructure investment is a tremendous source of job creation
 - Infrastructure occupations employ 11.9 million Americans, with the vast majority (9.3 million) requiring a high school diploma or less
 - Workers employed in infrastructure occupations earn competitive wages compared to all workers nationally, despite lower educational attainment levels
- Infrastructure includes air traffic, dams/waterways, roads/bridges, transit, air, water, telecommunications, broadband, transmission, pipelines, freight rail, and ports among other areas



Infrastructure encapsulates a wide variety of asset classes





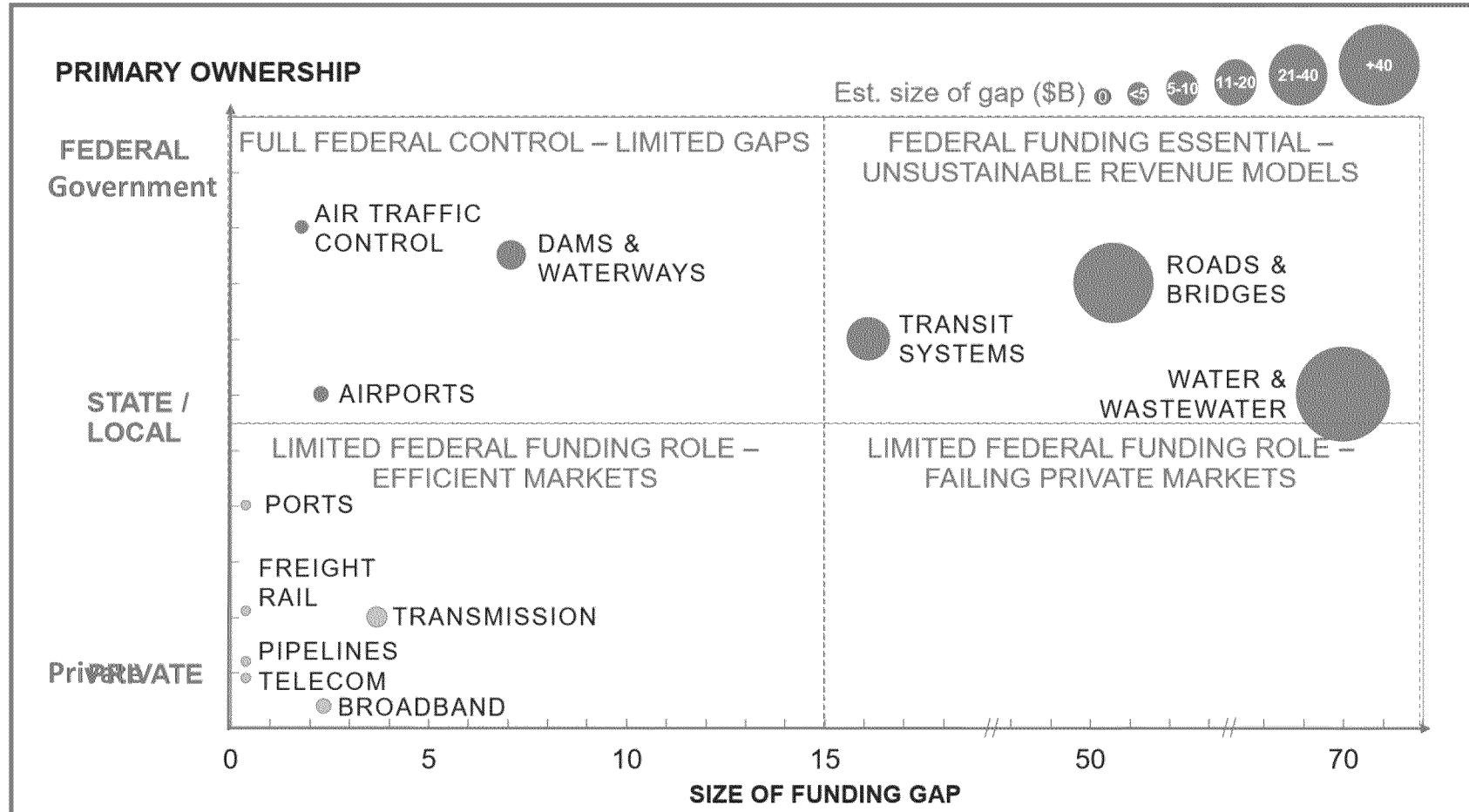
Decrepit infrastructure is hampering economic growth

The state of national infrastructure is falling behind

- **Highway Congestion:** +280% increase in total delay hours experienced by travelers over the past three decades (record level)
- **Critical Failures:** ~240,000 Annual number of water main breaks per year across the country given aging national water infrastructure
- **Critical Failures:** > 300 Annual number power outages today vs. just 76 in 2007 and less than 5 in the 80's
- **Not Internationally Competitive:** The United States ranks 12th in overall infrastructure quality among developed countries
- **Failing Grades:** American Society of Civil Engineers rates America's infrastructure at D+









The estimated infrastructure funding gaps is ~\$150B per year



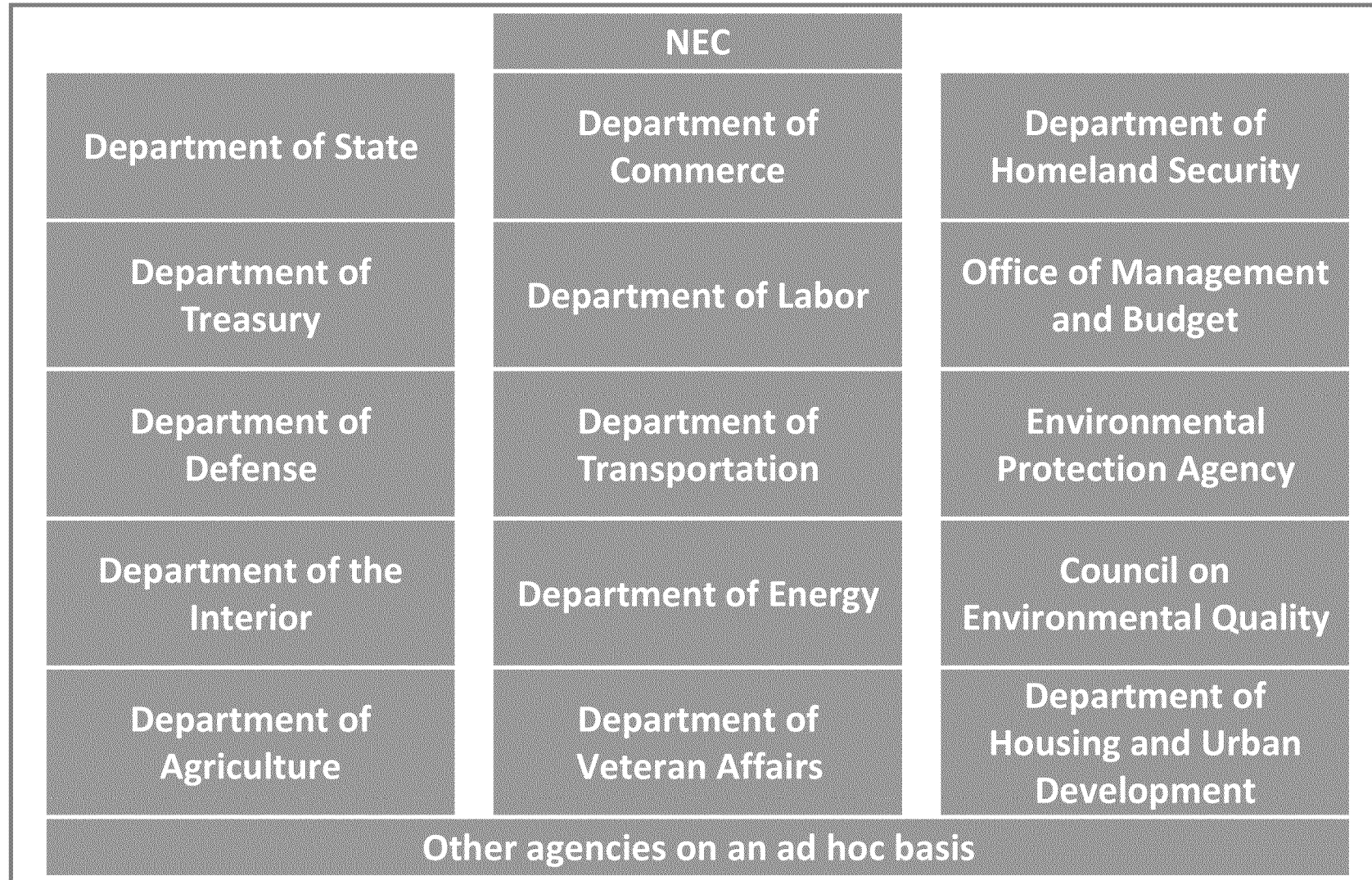


Six categories of change to jumpstart infrastructure improvements

	Examples
Launch new projects	 Air traffic control reform
Expedite existing projects	 Keystone XL pipeline
Adjust policies	 Federal Highway Administration SEP-15 program
Adjust regulations	 Pre-NEPA right-of-way acquisition and design regulations
Adjust statutes	 FPISC creation via the FAST ACT
Expand funding	 Broaden TIFIA and Private Activity Bonds; Enable Public-Private Partnerships



NEC will lead an interagency committee to gather information and develop strategy





General request for all departments / agencies

- Identify priorities across all six work streams in your department / agencies scope, e.g.,
 - Prioritize existing projects in your areas and update implementation plans
 - Identify new priorities to launch in your areas and develop implementation plans
 - Highlight major statutory limitations to be adjusted
- Designate someone from your department / agency to be an accountable leader for each work stream
- Communicate to your department / agency the importance of setting deadlines and meeting them



Develop action plans for each of the six work streams

	Deliverables
Launch new projects	<ul style="list-style-type: none">• Develop prioritized list of major new projects
Expedite existing projects	<ul style="list-style-type: none">• Identify key existing projects and specific actions to expedite each one
Adjust policies	<ul style="list-style-type: none">• Identify policy changes ranging from internal memos to Executive Orders
Adjust regulations	<ul style="list-style-type: none">• Regulatory audit and strategy to modernize regulations unduly limiting infrastructure development
Adjust statutes	<ul style="list-style-type: none">• Identify outdated statutory restrictions on the development of critical infrastructure
Expand funding	<ul style="list-style-type: none">• Comprehensive financing strategy to close infrastructure investment gap



Infrastructure Working Group

National Economic Council

Wednesday, March 6th

2:00pm – 3:00pm

EEOB 472

Meeting Agenda

- Introductions
- Infrastructure Strategy Overview
 - New Projects
 - Expedite Existing Projects
 - Policy Changes
 - Regulatory Changes
 - Statutory Changes
 - Funding and Finance
- Media
- Debrief on Recent Meetings
- FPISC and EO
- Initial Agency Suggestions
- Data Collection Process
- Next Steps