

**To:** Ford, Hayley[ford.hayley@epa.gov]  
**Cc:** Hupp, Millan[hupp.millan@epa.gov]  
**From:** Conover, Dave  
**Sent:** Tue 12/5/2017 5:19:26 PM  
**Subject:** Kinder Morgan meeting with Administrator Pruitt  
KM EPA Administrator Meeting - Talking points 2017 12 05.pdf

Here is the deck we'll be speaking to on Thursday. I will contact Cheryl Woodward separately re logistics. Thanks!

**From:** Ford, Hayley [mailto:ford.hayley@epa.gov]  
**Sent:** Monday, November 27, 2017 4:43 PM  
**To:** Conover, Dave  
**Cc:** Hupp, Millan  
**Subject:** RE: Requesting a meeting with Administrator Pruitt

[This email message was received from the Internet and came from outside of Kinder Morgan]

Perfect thanks! Yes if you could send that in advance, that would be helpful. Is it ready now or do you need time to prepare?

## **Hayley Ford**

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Conover, Dave [[mailto:Dave\\_Conover@kindermorgan.com](mailto:Dave_Conover@kindermorgan.com)]  
**Sent:** Monday, November 27, 2017 5:37 PM  
**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>  
**Cc:** Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>; Woodward, Cheryl <[Woodward.Cheryl@epa.gov](mailto:Woodward.Cheryl@epa.gov)>  
**Subject:** RE: Requesting a meeting with Administrator Pruitt

Yes, those are still our issues. Attendees are:

Larry Huddleston, Vice President-Commercial

Dirk Cockrum, Vice President-Environment, Safety and Health

Tom Hutchins, Vice President-Environment, Safety and Health

Dave Conover, Vice President-Corporate Communications/Public Affairs

We will have a brief desktop presentation to guide the conversation. Would it be helpful to email that in advance? Thanks again and best wishes, Dave

Dave Conover

Vice President, Corporate Communications & Public Affairs

**KINDER MORGAN**

1001 Louisiana St.

Houston, TX 77002

(713) 369-9407 - direct

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[dave\\_conover@kindermorgan.com](mailto:dave_conover@kindermorgan.com)

*Kinder Morgan, Inc. (NYSE: KMI) is one of the largest energy infrastructure companies in North America. It owns an interest in or operates approximately 84,000 miles of pipelines and 155 terminals. KMI's pipelines transport natural gas, refined petroleum products, crude oil, condensate, CO2 and other products, and its terminals transload and store petroleum products, ethanol and chemicals, and handle steel, petroleum coke, and other products. It is also a leading producer of CO2 that we and others use for enhanced oil recovery projects primarily in the Permian basin. For more information please visit [www.kindermorgan.com](http://www.kindermorgan.com).*

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**From:** Ford, Hayley [<mailto:ford.hayley@epa.gov>]  
**Sent:** Monday, November 27, 2017 4:25 PM  
**To:** Conover, Dave  
**Cc:** Hupp, Millan; Woodward, Cheryl  
**Subject:** RE: Requesting a meeting with Administrator Pruitt

[This email message was received from the Internet and came from outside of Kinder Morgan]

Hi Dave,

Great! Yes, can you provide a list of attendees who will be coming with you, along with their titles? We will make sure security has their names for an expedited arrival.

Additionally, have your topics of interest changed since your original request? I've listed below what you previously sent. Just to set expectations, the meeting will be 30 minutes, so wanted to confirm your top issues that you'd like to discuss with the Administrator. We'd be happy to follow up with any others post-

meeting at a staff level.

- NSPS OOOOa rule-making
- Superfund cleanup sediment policy
- American Burying Beetle/ESA issue and its impact on the oil and gas sector
- EPA participation in FERC-led natural gas project permitting NEPA analyses

I've also copied Cheryl Woodward on this message who can send you arrival details.

Thank you and we look forward to your visit!

## Hayley Ford

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Conover, Dave [[mailto:Dave\\_Conover@kindermorgan.com](mailto:Dave_Conover@kindermorgan.com)]

**Sent:** Monday, November 27, 2017 4:31 PM

**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>

**Cc:** Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

**Subject:** RE: Requesting a meeting with Administrator Pruitt

Thank you, Hayley, we will be happy to meet with Administrator Pruitt on December 7 at 4:45. Do you need anything further from me?

Dave Conover

Vice President, Corporate Communications & Public Affairs

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**From:** Ford, Hayley [<mailto:ford.hayley@epa.gov>]

**Sent:** Monday, November 27, 2017 2:39 PM

**To:** Conover, Dave

**Cc:** Hupp, Millan

**Subject:** RE: Requesting a meeting with Administrator Pruitt

[This email message was received from the Internet and came from outside of Kinder Morgan]

Hello Dave,

I apologize for the delay in responding to your initial request, but I would be happy to set up a meeting with Administrator Pruitt at our EPA Headquarters in DC. This may be late notice, but we could do the meeting at 4:45PM next Thurs, Dec 7. Would that work for your group?

Thank you and I look forward to hearing back!

## **Hayley Ford**

Deputy White House Liaison and Personal Aide to the Administrator

Environmental Protection Agency

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Conover, Dave [[mailto:Dave\\_Conover@kindermorgan.com](mailto:Dave_Conover@kindermorgan.com)]

**Sent:** Tuesday, November 7, 2017 9:57 AM

**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

**Cc:** Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>

**Subject:** RE: Requesting a meeting with Administrator Pruitt

Good morning! Just wanted to follow up on this request to see if there's any possibility for a meeting this month or next with Administrator Pruitt. My original request was for next week, but obviously we will attend at the Administrator's convenience. Just to remind, I am making the ask on behalf of our Tulsa-based Midstream Commercial Vice President, Larry Huddleston and two of our Vice Presidents for Environment, Safety and Health, Dirk Cockrum and Tom Hutchins. The topics for discussion on our side

would be the NSPS OOOOa rule-making, Superfund cleanup sediment policy, the American Burying Beetle/ESA issue and its impact on the oil and gas sector, and EPA participation in FERC-led natural gas project permitting NEPA analyses. As one of the largest energy infrastructure companies in North America, we would also be happy to discuss anything on the Administrator's mind. Thank you for your consideration and I look forward to hearing from you.

Best wishes, Dave

Dave Conover

Vice President, Corporate Communications & Public Affairs

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**From:** Conover, Dave  
**Sent:** Wednesday, November 01, 2017 8:33 AM  
**To:** 'Letendre, Daisy'; Ford, Hayley; Hupp, Millan  
**Cc:** Ferguson, Lincoln  
**Subject:** RE: Requesting a meeting with Administrator Pruitt

Thank you, Daisy. I had not yet reached out to Mandy but will do so today. Hayley and Milan, please call if I can provide any more information about this meeting request. We can be available virtually any time beginning the week of 13 November except the 29<sup>th</sup> and 30<sup>th</sup>. The executive who would be flying in from Tulsa is not available then. Thank you!

Best wishes, Dave

Dave Conover

Vice President, Corporate Communications & Public Affairs



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*prohibited. If you received this email in error please immediately notify the sender by return email and delete this email from your system.*

**From:** Letendre, Daisy [<mailto:letendre.daisy@epa.gov>]  
**Sent:** Wednesday, November 01, 2017 8:25 AM  
**To:** Conover, Dave; Ford, Hayley; Hupp, Millan  
**Cc:** Ferguson, Lincoln  
**Subject:** RE: Requesting a meeting with Administrator Pruitt

[This email message was received from the Internet and came from outside of Kinder Morgan]

Hayley and Milan – I wanted to flag this meeting request from Dave Conover at Kinder Morgan (also on the email.) I believe that Dave has reached out separately to Mandy as this is in her wheelhouse but either way I wanted to connect the dots.

Thanks all!

Daisy

**From:** Conover, Dave  
**Sent:** Monday, October 30, 2017 12:15 PM  
**To:** 'Jackson, Ryan'  
**Subject:** Requesting a meeting with Administrator Pruitt

Hello Ryan, I apologize for bothering you with this, but am unsure who the right person to contact is. We wish to request a meeting with Administrator Pruitt during the week of November 13, if possible, on behalf of our Tulsa-based Midstream Commercial Vice President, Larry Huddleston, our Vice President for Environment, Safety and Health, Tom Hutchins, and myself. The topics for discussion on our side would be the NSPS OOOOa rule-making, Superfund cleanup sediment policy, the American Burying Beetle/ESA issue and its impact on the oil and gas sector, and EPA participation in FERC-led natural gas project permitting NEPA analyses. As one of the largest midstream companies in North America, we

would also be happy to discuss anything on the Administrator's mind. I know you know KMI, but for the scheduling office, below is a brief description. Thank you for your consideration of this request. Best wishes, Dave

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