

ROUGH DRAFT

INSULATION STAFFING STRATEGYSOUTH CHARLESTON PLANTGood!
SRShort Term (2/86 - 4/86)

1. Continue work on asbestos insulation identification, repair, and/or removal:
 - . Allocate maintenance resources to complete the plant survey for work required - stripping, reinsulation, repair. Utilize pictures for documentation, a color code highlighting the type of work required, and a repair estimate. (Approx. 3 folks for 6 weeks)
 - . Make "critical" or "emergency" repairs as needed or identified (Approx. 10 folks ongoing)
2. Maintenance insulator resources not committed to the asbestos survey or "critical" repair activities will be available to service unit needs on a prioritized and scheduled basis. (Approx. 8 folks ongoing)
 - . Legitimate winterization and/or large high priority insulation projects may require reallocation of resources and working approved overtime for timely completion.
3. Continue work on defined and approved asbestos insulation removal projects from idle equipment (two 838 type projects authorized for approximately \$200M) using firm bid contracts where possible including completion time schedules.
4. Pursue use of firm bid projects for well defined, isolated jobs. All contracted work will include a schedule for completion - Gant chart, etc.
5. Develop scope document based on survey results for remaining asbestos insulation work to include a cost estimate and funding/staffing strategy, i.e. can the work be effectively bid on hard money basis? Make an 838 type project, etc.

Long Term (4/86 - 12/86)

1. Decide on strategy for completing remaining asbestos insulation work, per item 5 above.
2. Begin work on this year's winterization lists in June/July to allow for maximum lead time and possible early completion.

Observation/Comments

1. The volume of insulation work, including asbestos insulation work, is greater than the available resources.
2. The plan does allow for manpower reallocation to minimize overtime for critical non-asbestos jobs, which may appear to be a change in the strong message last year that asbestos insulation repairs were top priority.
3. The plan heads us in the direction of being "ready" for the next winter, piggy-backing on the success achieved in 1985 with an early start.

2/11/86

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