UNION CARBIDE CORPORATION P. O. BOX 8361, SOUTH CHARLESTON, WV 25303
INVESTMENT RECOVERY DEPARTMENT

PLAINTIFF'S EXHIBIT

UC-4733

May 7, 1987

Mr. Claude Payne
Kimmins Industrial Service Corporation
2609 Allen Genoa Road
Pasadena, TX 77502-4356

Dear Claude:

SUBJECT: Olefins II Dismantlement at Texas City, Texas

I have three areas of concern involving the demolition project at Texas City.

The first one involves the subcontractor (A&A Insulation-Contractors, Inc.) used to remove the asbestos insulation. Even after the meeting of personnel from Union Carbide, Kimmins and A&A Insulation-Contractors, Inc. to discuss high readings of fiber count of monitoring samples, and the assurance that steps would be taken by A&A to reduce these levels, we continued to get readings above the OSHA standard.

In addition, Al Welch indicates that approximately twenty notices were sent to A&A Insulation-Contractors notifying them that personnel were exposed to high levels of asbestos fibers. These were to be signed by the individual and returned to Al Welch. To date, Union Carbide has only received one half of them back. One of the explanations being given is that the individual no longer is employed by A&A. Our people at Texas City would like all of them returned, signed by the exposed individuals, or documentation that proves an effort was made to contact each involved individual. We need your assistance in getting the remaining notices returned to Al Welch.

Due to A&A Insulation-Contractors, Inc. performance, I am recommending that they not be used again in Union Carbide plants for asbestos work.

The second concern involves knocking down the stack and the water tower by blasting. Early communication was directed by Kimmins to the plant, bypassing the Investment Recovery Department. In fact, I did not find out about it until later from the plant. Job scope changes should be directed through Investment Recovery Department's Regional Manager to save time and confusion. For example, in this case I would have informed you immediately that we would not allow the water tower to be taken down by blasting.

Lastly, Al Welch indicates some piping was recently damaged by Kimmins. I have asked Al to submit a report listing the damage, which I will submit to you for resolution once I receive it.

Very truly yours,

Ken

Kenneth C. Watkins
Southern Regional Manager
Surplus Equipment & Materials Group

KCW/arm/0117L

cc: L. E. Batiz
R. H. Blackmore
M. G. DeWitt
J. L. Glass
K. E. Martin
A. L. Welch
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