

**To:** Hewitt, James[hewitt.james@epa.gov]  
**Cc:** Bennett, Tate[Bennett.Tate@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Kim Rubin (TMNA)[kim.rubin@toyota.com]; McMurray, Forrest[mcmurray.forrest@epa.gov]; Tom Stricker (TMNA)[tom.stricker@toyota.com]; Scott Vazin (TMNA)[scott.vazin@toyota.com]  
**From:** Stephen Ciccone (TMNA)  
**Sent:** Thur 8/10/2017 3:03:17 PM  
**Subject:** Important Toyota visit -- press inquiry

We just received an inquiry from a CBS news reporter in Dallas about the visit. We won't reply until the visit is over, at which point our plan is to share the quote we provided you for the press release. If you guys want us to handle differently, please let us know.

Sent from my iPhone

On Aug 10, 2017, at 4:57 PM, Hewitt, James <[hewitt.james@epa.gov](mailto:hewitt.james@epa.gov)> wrote:

Hey Stephen, our draft is still going through some final revisions. I will be sure to send that to you once I have a finalized draft.

Thanks,

James

**From:** Stephen Ciccone (TMNA) [<mailto:stephen.ciccone@toyota.com>]  
**Sent:** Thursday, August 10, 2017 10:51 AM  
**To:** Hewitt, James <[hewitt.james@epa.gov](mailto:hewitt.james@epa.gov)>  
**Cc:** Bennett, Tate <[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>; Kim Rubin (TMNA) <[kim.rubin@toyota.com](mailto:kim.rubin@toyota.com)>; McMurray, Forrest <[mcmurray.forrest@epa.gov](mailto:mcmurray.forrest@epa.gov)>; Tom Stricker (TMNA) <[tom.stricker@toyota.com](mailto:tom.stricker@toyota.com)>; Scott Vazin (TMNA) <[scott.vazin@toyota.com](mailto:scott.vazin@toyota.com)>  
**Subject:** Re: Toyota visit -- need to finalize

Has the press release been finalized? I have not seen it.

Sent from my iPhone

On Aug 9, 2017, at 12:36 AM, Hewitt, James <[hewitt.james@epa.gov](mailto:hewitt.james@epa.gov)> wrote:

Hi Stephen,

I think this should work. We will use this quote in a press release highlighting all the stops Administrator Pruitt makes during his visit to Texas. This quote will be included below the paragraph highlighting his tour of Toyota. I should have a draft of the release written by tomorrow afternoon that I can get in front of you before it's finalized.

Best,

James

Sent from my iPhone

On Aug 8, 2017, at 6:13 PM, Bennett, Tate <[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)> wrote:

Sure. Adding James

Sent from my iPhone

On Aug 8, 2017, at 4:41 PM, Stephen Ciccone (TMNA) <[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)> wrote:

Tate,

Here is a draft quote. Could you please let us know if this works for you guys? We are open to revisions. Also, could you give us the context or the press release that you are planning?

Stephen

"We were pleased to show Administrator Pruitt our new headquarters in Plano, TX and to highlight the environmental sustainability aspects of the new facility. Toyota previously announced it will invest \$10 billion over the next five years in the U. S., and the new headquarters is just one of those commitments to help grow American jobs.

We appreciate the opportunity to showcase our new Plano headquarters where we will soon have 4,000 team members working in a more collaborative way in order to better serve our customers."

On Aug 8, 2017, at 12:23 AM, Bennett, Tate <[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)> wrote:

Just press after we leave. Not before

Sent from my iPhone

On Aug 7, 2017, at 5:13 PM, Stephen Ciccone (TMNA)  
<[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)> wrote:

I thought you all did not want any press coverage? We are fine to develop a recommended quote, but I want to be sure that we are fully understanding. If you do want press, is this going to be a press release? Do you want a Toyota quote as well?

Sent from my iPhone

On Aug 7, 2017, at 6:46 PM, Bennett, Tate  
<[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)> wrote:

Do you all mind providing us with a quote we can use for our press release after the meeting?

Sent from my iPhone

On Aug 2, 2017, at 4:49 PM, Stephen Ciccone (TMNA)  
<[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)> wrote:

We will hold off on food. My EA, Kim Rubin, copied here, will arrange the walk through. No problem.

Sent from my iPhone

On Aug 2, 2017, at 10:39 PM, Hupp, Millan  
<[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)> wrote:

Stephen -- good afternoon. This timeline and rough agenda looks great.

To Tate's point, the Administrator often will not eat at meetings but of course would take no offense to your bringing in lunch for the rest of the group. We shall leave that up to you.

My colleague Forrest, copied here, will travel into Dallas on Wednesday, the 9th and will likely reach out to you in hopes of scheduling a time to do a walk-through of the location.

Kindly let us know if there are any outstanding items we can address for you at this time. We look forward to meeting you next week.

Thank you so much,

Millan

Sent from my iPhone

On Aug 2, 2017, at 5:48 AM, Stephen Ciccone

(TMNA) <[stephen.ciccione@toyota.com](mailto:stephen.ciccione@toyota.com)> wrote:

6565 Headquarters Drive. Plano, TX.

Sent from my iPhone

On Aug 2, 2017, at 10:32 AM, Bennett, Tate  
<[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)> wrote:

May we have an exact address?

Sent from my iPhone

On Aug 1, 2017, at 8:01 PM, Stephen  
Ciccione (TMNA)  
<[stephen.ciccione@toyota.com](mailto:stephen.ciccione@toyota.com)> wrote:

Ok. We will make that call later. Our  
folks won't starve if they have to wait  
until 1PM for lunch. We just don't want to  
be rude hosts.

Sent from my iPhone

On Aug 1, 2017, at 7:51 PM,  
Bennett, Tate  
<[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)> wrote:

Hmm I think that would be fine but he doesn't do working lunches if he's speaking....but others could!

Sent from my iPhone

On Aug 1, 2017, at 7:44 PM,  
Stephen Ciccone (TMNA)  
<[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)>  
wrote:

Agree on the press. Fine on the 45 minute blocks. Will get back to you on 11am start. If we do that time, can/should we add a casual lunch?

Sent from my iPhone

On Aug 1, 2017, at 7:36 PM, Bennett, Tate  
<[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)>  
wrote:

I think the 45 min each might be best. Is there a chance we can bump to 11 AM instead? Also, we'd ask you keep this a private event, closed to press.

Sent from my iPhone

On Aug 1, 2017, at  
6:32 PM, Stephen  
Ciccone (TMNA)  
<[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)>  
wrote:

Yes, we can lock in  
the afternoon of  
August 10.

Run of show proposal  
(happy to edit if you  
guys have something  
else in mind)

First hour: Tour of  
new campus with  
emphasis on  
environmental  
sustainability  
components.

Second hour: Time  
with 5-8 Toyota  
executives to discuss  
issues ranging from  
the state of the auto  
industry, development  
and deployment of  
alternative fuel  
vehicles, CAFE,  
California ZEV  
mandate and any

other issues of interest  
to the Administrator.

If needed, we could  
cut both segments  
down to 45 minutes.

Thank you.

Stephen

Sent from my iPhone

On Aug 1, 2017,  
at 5:46 PM,  
Bennett, Tate  
<[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)>  
wrote:

Can we lock in  
an afternoon  
visit? Mind  
putting a  
potential run of  
show together? I  
can get you an  
exact time  
tomorrow.

Sent from my  
iPhone

On Aug 1,  
2017, at  
3:01 PM,  
Stephen  
Ciccone  
(TMNA)  
<[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)>  
wrote:

Any  
update?

-----  
Original  
Message-----

From:  
Bennett,  
Tate  
[mailto:[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)]

Sent:  
Monday,  
July 31,  
2017 1:09  
PM

To: Morris,  
Madeline  
<[morris.madeline@epa.gov](mailto:morris.madeline@epa.gov)>;  
Stephen  
Ciccone  
(TMNA)  
<[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)>

Cc: Hupp,  
Millan  
<[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

Subject:  
RE: Toyota  
visit -- need

to finalize

Hi Stephen!  
Is there a  
good  
number  
where I can  
give you a  
buzz?

-----  
Original  
Message-----

From:  
Morris,  
Madeline

Sent:  
Monday,  
July 31,  
2017 9:52  
AM

To: Stephen  
Ciccone  
(TMNA)  
<[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)>

Cc:  
Bennett,  
Tate  
<[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)>;  
Hupp,  
Millan  
<[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

Subject:  
RE: Toyota  
visit -- need  
to finalize

Hi Stephen,

Thanks for being patient with us as we figure out the schedule. I believe we are set for the 10th, and we are planning on sometime in the morning. I wanted to loop in Tate Bennett she heads up our External Affairs and Millan Hupp who heads up our Advance and Scheduling. They will circle back with you for more details.

I appreciate your help, and happy that we

found  
something  
that  
worked!

Best,

Maddy

Madeline  
Morris  
Executive  
Scheduler I  
Office of  
the  
Administrator  
I direct: 202-  
564-0844 I  
cell: 202-  
579-4283

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Original  
Message-----

From:  
Stephen  
Ciccone  
(TMNA)  
[mailto:[stephen.ciccone@toyota.com](mailto:stephen.ciccone@toyota.com)]

Sent:  
Saturday,  
July 29,

2017 8:32  
AM

To: Morris,  
Madeline  
<[morris.madeline@epa.gov](mailto:morris.madeline@epa.gov)>

Subject:  
Toyota visit --  
need to  
finalize

Maddy,

I have some  
Toyota  
executives  
holding  
their  
calendars  
open for  
August 10  
to host  
Administrator  
Pruitt. I'm  
not going to  
be able to  
keep the  
calendars  
held much  
longer. Can  
we finalize  
the date and  
time? We  
would very  
much like to  
host him.

It's less  
than two  
weeks from  
now, so I'll  
need a time  
to be sure  
we can be

proper  
hosts!  
Thanks.

Stephen