

PRESIDENT'S ANNUAL REPORT

TO THE STOCKHOLDERS OF THE

St. Joseph Lead Company

FISCAL YEAR ENDING

DECEMBER 31, 1922

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ST. JOSEPH LEAD COMPANY

FISCAL YEAR ENDING DECEMBER 31, 1922

In the year 1922 dividends to the amount of \$1,936,715.25 in cash have been paid to stockholders and to minority stockholders in subsidiary companies \$70,491.

There was an earned surplus of \$3,994,325.09 after all charges for depreciation, depletion and reserve for Federal Taxes resulting from the operation for the fiscal year.

Your mines produced 2,437,459 tons of ore.

Your mills produced 146,431 tons of concentrates.

Your smelter produced 105,028 tons of pig lead.

The sales of pig lead for the year amounted to 121,655 tons. (This does not include sales of lead purchased from the Bunker Hill & Sullivan Mining & Concentrating Company.)

FINANCIAL

During the year your company invested reserve funds in Liberty Bonds, certificates of indebtedness and other short time securities. Its holdings of such securities on December 31, 1922, were as follows:

\$1,800,000 Third U. S. Liberty Loan $4\frac{1}{4}\%$
500,000 Fifth U. S. Victory Loan $4\frac{3}{4}\%$
1,575,000 U. S. Treasury Certificates
500,000 State of Missouri Bonds
500,000 Municipal Bonds
50,000 New York Central Bonds
200,000 Bank Acceptances
\$5,125,000

Federal Income and Excess Profits Taxes amounting to \$542,785.49 were paid in 1922 on account of adjustments for years 1916 to 1920 inclusive. Final audit and approval by the Bureau of Internal Revenue of this payment has not yet been received.

BUNKER HILL CONTRACT

In June last your company contracted to purchase a part of the pig lead output of the Bunker Hill Smelter.

The Bunker Hill Brand being suitable for various purposes for which St. Joe lead is not desirable, your company can now more efficiently meet the requirements of its customers.

BALANCE SHEETS

In addition to the "Consolidated General Balance Sheet, St. Joseph Lead Company and Subsidiary Companies," this year's report contains the balance sheet of the St. Joseph Lead Company, in which the stocks of the subsidiary companies owned by the parent company are carried as investments, as they appear on the books of the St. Joseph Lead Company, instead of the assets and liabilities being merged as they are in the consolidated balance sheet. While the consolidated balance sheet is a truer picture of the property as a whole, the parent company's balance sheet may be of some interest.

PROSPECTING AND EXPLORATION

From time to time your President has called attention to the fact that part of your company's cash receipts represent sale of capital assets (the ore reserves of the company). This fact has been taken into account on the company's books and a reserve established which has been added to year by year ratably with the ore mined. This reserve, if your company is to live beyond the exhaustion of its present holdings, must be invested in new mining property. With this thought in mind your Trustees authorized the formation of an Exploration Department, which has devoted itself to the search for new mining property outside the county where your company's main properties are located. During the past two years an extensive drilling campaign has been carried on by this department in the Tri-State district with most promising results.

In the vicinity of its own mines your company has continued to option and acquire additional reserves.

The drilling on its own properties in the past several years has continued to indicate a longer life than originally estimated.

This longer life is, however, partly due to improvements in mining and metallurgical methods that make available lower grade ore than could have been handled profitably ten years ago.

GENERAL

The company's business for the year 1922 justified the hopeful prediction in your President's last report.

The sales of pig lead were nearly double those made in 1921, all the current production being sold in addition to the stocks accumulated in the previous year. The prices realized were substantially higher than in 1921.

Wages were raised in June and again in November.

Stockholders should realize that profits are based on sales and not on production; therefore, a part of the 1922 profits were made on metal produced in the year 1921.

CLINTON H. CRANE,
President.

ST. JOSEPH AND SUBSIDIARIES

CONSOLIDATED GENERAL BALANCE SHEET

ASSETS

CAPITAL ASSETS:

Ore reserves and mineral rights.....	\$22,060,696.29		
Less reserve for depletion.....	9,600,117.35	\$12,460,578.94	
Buildings and equipment at mines and smelter. \$	8,119,938.86		
Less reserve for depreciation.....	1,397,390.71	6,722,548.15	
Real estate.....		95,749.78	
Farm lands, buildings, and equipment..... \$	565,476.74		
Less reserve for depreciation.....	23,661.60	541,815.14	
Railroad property and equipment..... \$	4,211,647.98		
Less reserve for depreciation.....	532,856.78	3,678,791.20	\$23,499,483.21

INVESTMENT—MISSOURI—ILLINOIS RAILROAD COMPANY..... 362,172.99

SINKING FUND AND RESERVE FUND ASSETS—CASH AND ACCRUED INTEREST..... 23,944.01

CURRENT ASSETS:

Cash	\$ 1,078,032.83		
Cash in transit.....	179,946.00		
Marketable securities (par value, \$5,125,000.00; market value, \$5,148,016.38).....	5,162,770.40		
Accounts and notes receivable.....	1,664,364.31		
Lead on hand and in process.....	390,867.59		
Materials and supplies.....	1,448,616.03		
Store accounts (net).....	45,036.87	9,969,634.03	

DEFERRED DEBIT ITEMS:

By-product (matte).....	\$ 89,616.72		
Real estate sold on long term contracts.....	54,566.54		
Advances to Bonne Terre Hospital Association.....	54,000.00		
Insurance premiums—Unexpired portion.....	41,876.46		
Taxes paid in advance.....	13,382.60		
Mine La Motte prospecting.....	33,088.18		
Mine shovel development.....	21,011.59		
Miscellaneous	21,475.47	329,017.56	

CERTIFICATE OF AUDIT

We have audited the books and accounts of the St. Joseph Lead Company and its subsidiary companies for the year ended December 31, 1922, and

WE HEREBY CERTIFY that, in our opinion, the above consolidated general balance sheet correctly sets forth the financial condition of the companies at that date.

HASKINS & SELLS.

New York, February 20, 1923.

TOTAL \$34,184,251.80

AD COMPANY

MPANIES

ET, DECEMBER 31, 1922

LIABILITIES

CAPITAL STOCK:

St. Joseph Lead Company:

Authorized—2,000,000 shares of \$10.00 each, of which
there have been issued 1,605,744.6 shares..... \$16,057,446.00
Less held in treasury, 56,332 shares..... 563,320.00 \$15,494,126.00

Subsidiary companies, minority stock held by public..... 236,150.00

FUNDED DEBT:

Mississippi River & Bonne Terre Railway first mortgage,
5% bonds, due 1931..... \$ 2,500,000.00

Less:

Held in sinking fund..... \$ 612,000.00
Held in treasury..... 528,000.00 1,140,000.00 1,360,000.00

CURRENT LIABILITIES:

Accounts and wages payable..... \$ 1,047,744.90
Traffic and car service balances..... 74,254.05
Dividend declared December 11, 1922, payable March 20,
1923 774,687.50
Accrued taxes..... 53,605.90
Accrued interest..... 31,328.13 1,981,620.48

DEFERRED CREDIT ITEMS..... 129,562.78

RESERVES:

Profit on lease agreements..... \$ 23,223.19
Premium on bonds to be purchased for sinking fund..... 23,726.32
Contingencies (includes provision for Federal taxes)..... 1,305,244.41 1,352,193.92

SURPLUS:

Balance, March 1, 1913..... \$ 3,925,000.00
Less amortization distributions therefrom..... 3,523,665.00

Remainder..... \$ 401,335.00

Undistributed profits and increase due to revaluation of
properties, March 1, 1913, to December 31, 1921..... 12,016,832.28

Balance, January 1, 1922..... \$12,418,167.28

Net income for the year ended December 31,
1922, after providing for depreciation of
plant and equipment..... \$ 5,972,333.33

LESS:

Provision for depletion of
ore reserves and mineral
rights \$ 1,378,394.49
Provision for Federal taxes
(company's estimate)..... 500,000.00
Miscellaneous charges..... 99,613.75 1,978,008.24

Profit & loss surplus for the year ended December 31, 1922. 3,994,325.09

Total \$16,412,492.37

Less:

Dividends declared and paid in 1922..... \$ 2,007,206.25
Dividend declared December 11, 1922, pay-
able March 20, 1923..... 774,687.50 2,781,893.75 13,630,598.62

TOTAL \$34,184,251.80

ST. JOSEPH

GENERAL BALANCE SHEET

ASSETS

CAPITAL ASSETS:

Ore reserves and mineral rights.....	\$10,183,987.88	
Less reserve for depletion.....	5,010,483.94	\$ 5,173,503.94
Buildings and equipment at mines and smelter. \$	5,459,331.86	
Less reserve for depreciation.....	898,148.85	4,561,183.01
Real estate.....	55,734.28	\$ 9,790,421.23

SECURITIES OWNED:

Affiliated companies.....	\$ 8,460,063 57	
Other	239,969 24	8,700,032 81

SINKING FUND AND RESERVE FUND ASSETS—CASH AND ACCRUED INTEREST..... 23,944 01

CURRENT ASSETS:

Cash	\$ 715,219.27	
Cash in transit.....	179,946.00	
Marketable securities (par value \$2,275,000.00; market value \$2,279,423.88).....	2,298,275.84	
Accounts and notes receivable.....	1,549,169.87	
Due from affiliated companies.....	19,001.73	
Lead on hand and in process.....	300,819.60	
Material and supplies.....	884,715.11	5,947,147.42

DEFERRED DEBIT ITEMS:

By-product (matte).....	\$ 89,616 72	
Real estate sold on long term contracts.....	53,332.57	
Advances to Bonne Terre Hospital Association.....	36,000.00	
Insurance premiums—Unexpired portion.....	24,219.65	
Taxes paid in advance.....	10,163.02	
Mine La Motte prospecting.....	33,088.18	
Mine shovel development	21,011.59	
Miscellaneous	16,852.40	284,284.13

CERTIFICATE OF AUDIT

We have audited the books and accounts of the St. Joseph Lead Company for the year ended December 31, 1922, and

WE HEREBY CERTIFY that, in our opinion, the above general balance sheet correctly sets forth the financial condition of the company at that date.

HASKINS & SELLS.

New York, February 20, 1923.

TOTAL \$24,745,829.60

AD COMPANY

CEMBER 31, 1922

LIABILITIES

CAPITAL STOCK:

Authorized—2,000,000 shares of \$10.00 each, of which there have been issued 1,605,744.6 shares.....	\$16,057,446.00	
Less held in treasury, 56,332 shares.....	563,320.00	\$15,494,126.00

NOTES PAYABLE:

Mississippi River & Bonne Terre Railway.....	\$ 2,500,000.00	
Less bonds of Mississippi River & Bonne Terre Railway:		
Held in sinking fund.....	\$ 612,000.00	
Held in treasury.....	528,000.00	1,140,000.00
		1,360,000.00

CURRENT LIABILITIES:

Accounts and wages payable.....	\$ 395,165.00	
Due to Bunker Hill & Sullivan Mining & Concentrating Company for lead purchased.....	526,242.33	
Dividend declared December 11, 1922, payable March 20, 1923	774,687.50	
Taxes accrued.....	50,323.90	
Interest accrued.....	31,328.13	
Due to affiliated companies.....	75,693.47	1,853,440.33

RESERVES:

Profit on lease agreements.....	\$ 23,223.19	
Premium on bonds to be purchased for sinking fund.....	23,726.32	
Contingencies (includes provision for Federal taxes).....	875,661.71	922,611.22

SURPLUS:

Profit & loss surplus, January 1, 1922.....	\$ 5,197,471.80	
Amortization distributions received.....	2,853,045.00	
Total	\$ 8,050,516.80	
Less amortization distributions paid.....	3,523,665.00	
Net surplus, January 1, 1922.....	\$ 4,526,851.80	
Net income for the year ended ended De- cember 31, 1922, after providing for depreciation of plant and equipment....	\$ 4,237,411.43	
Add miscellaneous profit & loss credits.....	40,837.33	
Total	\$ 4,278,248.76	
Deduct:		
Provision for depletion of ore reserves and mineral rights	\$ 746,306.30	
Provision for Federal taxes.....	200,000.00	
Miscellaneous charges.....	31,739.46	978,045.76
Total		3,300,203.00
Total		\$ 7,827,054.80
Less:		
Dividends declared and paid in 1922.....	\$ 1,936,715.25	
Dividend declared December 11, 1922, pay- able March 20, 1923.....	774,687.50	2,711,402.75
Total		5,115,652.05
TOTAL		\$24,745,829.60