

Annual Report 1936



THE SHERWIN-WILLIAMS CO.

0007-SWP-034712

N21735



THE SHERWIN-WILLIAMS CO.

GEORGE A. MARTIN

President

To the Stockholders:

There is presented herewith the Annual Report of the Company for the fiscal year ended August 31, 1936. The Consolidated Balance Sheet of The Sherwin-Williams Company and Subsidiaries as at August 31, 1936 and related Consolidated Income and Surplus Statements have been prepared by Ernst & Ernst, Certified Public Accountants, whose certificate is included in this report.

The net profit, before providing for federal income tax, is \$6,881,640.82. The amount set up as a reserve for federal income tax is \$994,011.74, which leaves \$5,887,629.08 as the final net earnings for the year.

After deducting \$730,744.58 for the Preferred Dividends paid during the fiscal year, the balance of \$5,096,884.50 earned on the Common Stock is equivalent to \$8.04 per share.

The volume of sales in dollars was 23.6% greater than the previous year.

The Balance Sheet shows current assets of \$31,761,996.61 and total assets of \$64,214,673.42 against a total indebtedness of \$4,664,167.26.

During the year, the Company made an offer of exchange to its Preferred Stockholders according to which every holder of the Company's 6% "AA" Preferred Stock was given the opportunity to exchange a share of the 6% "AA" Preferred Stock for a share of new 5% Preferred Stock, Series "AAA". The holders of about 90% of the 6% "AA" Preferred Stock accepted this offer and the remaining shares not turned in for exchange were called at the redemption price of \$105.00 per share. Accordingly, the balance sheet shows \$14,208,900.00 of new 5% Preferred Stock, Series "AAA", outstanding as at August 31, 1936, as against \$14,617,400.00 of the 6% Preferred Stock, Series "AA" outstanding August 31, 1935.

Again I wish to express my gratitude to the Organization for its loyalty and faithful service and trust that we will continue to enjoy the pleasant relations between Management and employees which have prevailed throughout the past history of the Company.

G. A. Martin

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AUDITORS' CERTIFICATE

**The Sherwin-Williams Company,
Cleveland.**

We have made an examination of the consolidated balance sheet of **THE SHERWIN-WILLIAMS COMPANY and SUBSIDIARIES** as at August 31, 1936, and of the statement of consolidated income and surplus for the year ended at that date. In connection therewith we examined or tested accounting records of the Companies and other supporting evidence, and obtained information and explanations from officers and employees of the Companies; we also made a general review of the accounting methods and of the operating and income accounts for the year, but we did not make a detailed audit of the transactions.

In our opinion, based upon our examination, the accompanying balance sheet and related statement of income and surplus fairly present the consolidated position of the Company and its subsidiaries as at August 31, 1936, and the results of their operations for the year ended at that date. Further, it is our opinion that the statements have been prepared in accordance with accepted accounting principles and on a basis consistent with the preceding year.

**ERNST & ERNST,
Certified Public Accountants.**

October 23, 1936.

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CONSOLIDATED INCOME AND SURPLUS
THE SHERWIN-WILLIAMS COMPANY
AND SUBSIDIARIES

For the year ended August 31, 1936.

SUMMARY OF INCOME

Profit from operations for the year ended August 31, 1936, before other income, depreciation, other deductions and federal income tax	\$ 8,084,006.46
Other income:	
Profit on sale of securities . . . \$ 116,634.64	
Interest earned, etc. 66,717.88	183,352.42
	<u>\$ 8,277,389.88</u>
Deductions:	
Provision for depreciation . . . \$ 889,496.54	
Loss on permanent assets sold or scrapped, provision for doubtful accounts, etc. 516,222.72	
Provision for estimated federal income tax 994,011.74	2,399,729.80
	<u>\$ 8,087,639.88</u>
NET PROFIT FOR YEAR .	\$ 8,087,639.88
Earned surplus September 1, 1935 .	16,146,510.86
	<u>\$22,034,150.63</u>

DEDUCTIONS

Dividends paid and provided for:	
Preferred \$ 739,744.00	
Common (\$4.00 per share) . . . 2,635,708.00	
	<u>\$3,375,452.00</u>
Premium on 6% preferred stock called for redemption 15,426.00	3,341,877.80
	<u>\$3,356,452.00</u>
EARNED SURPLUS	
AUGUST 31, 1936	\$16,685,362.13

(Note A) The Company's proportionate share of the operating results of unconsolidated affiliates during the year has been reflected in the foregoing statement, with the exception of the results of the Canadian affiliate. Final statement as to operating results of the Canadian affiliate for the year ended August 31, 1936 was not available at date of issuance of this report.

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CONSOLIDATED BALANCE SHEET
THE SHERWIN-WILLIAMS COMPANY AND SUBSIDIARIES
As at the close of business August 31, 1936

<i>Assets</i>		
CURRENT		
Cash	\$ 4,239,775.83	
Notes and acceptances receivable	232,587.16	
Accounts receivable, less reserves (includes accounts amounting to \$7,611.61 due from unconsolidated affiliates)	8,335,395.61	
Inventories—raw materials and sup- plies, in process and finished mer- chandise stated on basis of lower of cost or market (estimated inter- plant and inter-company profits have been eliminated)	16,964,240.04	\$31,761,998.61
OTHER ASSETS		
Notes receivable for properties sold during 1934—secured by mort- gage	\$ 138,325.60	
Miscellaneous notes and accounts receivable, claims, advances, etc., less reserves	374,467.95	809,793.46
INVESTMENTS		
Securities of affiliated companies not consolidated (Note A)	\$ 3,764,981.54	
Other securities—at or below cost	66,870.65	3,831,852.19
FIXED ASSETS		
Land, buildings, machinery and equipment at cost to consolidated companies, less reserves for de- preciation		17,195,871.09
PATENTS AND TRADE-MARKS		
Nominal value		1.00
DEFERRED		
Advertising stock, stationery, etc.	\$ 636,985.83	
Prepaid insurance, taxes, etc.	278,169.64	915,155.47
		<u>954,214,873.42</u>

(Note A) Investments in securities of affiliated companies not consolidated include (1) investment of \$1,096,823.00 in Canadian affiliate stated at cost which was less than the proportionate share of the book value (including intangibles) of the net assets of such affiliate, as reported to the Company and (2) investments representing \$29,155.54 which are stated at equity in net assets of such affiliate. Net decrease in equity in unconsolidated Canadian affiliate since date of acquisition, not taken up by parent Com-
pany, amounted to approximately \$600,000.00 as of August 31, 1936 (final statement

<i>Liabilities, Capital Stock and Surplus</i>	
CURRENT	
Accounts payable, etc. (includes account amounting to \$5,738.25 payable to unconsolidated affil- iates)	\$ 2,096,444.91
Preferred dividend payable Sep- tember 1, 1936	177,611.28
Accrued federal, state and county taxes, etc.	1,736,193.84
Deposits—officers and employees	614,987.25
Mortgage payable (existing when subsidiary was fully acquired in 1934)	140,000.00
	<u>\$ 4,664,167.28</u>
RESERVES	
For contingencies, maintenance of plants and employees' liability in- surance (reserves for revaluation of plants, in the amount of \$481,- 821.28, previously included here- under has been deducted from fixed asset accounts)	801,379.00
CAPITAL STOCK	
Preferred—authorized 200,000 shares (par value \$100.00 each)	
Outstanding—series "AAA" 8% cumulative preferred— 162,000 shares	\$14,200,000.00
Common—authorized 800,000 shares (par value \$25.00 each)	
Outstanding—653,927 shares	16,348,175.00
CONSOLIDATED EARNED SURPLUS	
Balance August 31, 1935	18,092,262.13
	<u>40,749,337.13</u>
	<u>954,214,873.42</u>

as to operating results for year ended August 31, 1936 was not available at date of issuance of this report. Proportionate share (not significant) of net profits or losses on all other unconsolidated affiliates has been taken up.

(Note B) The Companies were reported contingently liable at August 31, 1936 in the amount of \$21,167.25 as guarantors of a portion of certain notes discounted by dealers.

THE SHERWIN-WILLIAMS CO.

101 Prangton Ave., N. W.

Founded 1889

Cleveland, Ohio

Manufacturers of

Paints, Varnishes, Colors, Stains, Enamels, Lacquers, Lead Products,
Dyes, Chemicals, Lithopans, Lithopans, Linseed Oil, Dry Colors,
Insecticides, Cold Tar Products, Disinfectants, Cleaners, Polishes.

Main Plants

Cleveland - Chicago - Dayton - Detroit - Kansas - Brooklyn
Pittsburgh - Oakland, Cal. - Bound Brook, N. J. - Oshkosh, N. J.
Lima - Dallas - Los Angeles - Colbyville, Kan.

Directors

Geo. T. Burdop
James C. Brown
C. E. Bason
E. J. Bann

G. P. Jardon
D. A. Boser
Geo. A. Martin

E. E. Martin
A. W. Stouder
H. D. Whittlesby
L. W. Wolcott

Officers

Geo. A. Martin, President
H. D. Whittlesby, First Vice-President
E. J. Bann, Vice-President
A. W. Stouder, Vice-President
L. E. Schenck, Treasurer
T. G. McFarland, Secretary

Transfer Agents

CLEVELAND TRUST COMPANY
Cleveland, Ohio

BANKERS TRUST COMPANY
New York, N. Y.

Registry

CENTRAL NATIONAL BANK
Cleveland, Ohio

GUARANTY TRUST COMPANY
New York, N. Y.

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