



February 25, 2025

The Honorable Lee M. Zeldin
Administrator of the U.S. Environmental Protection Agency
1200 Pennsylvania Avenue, NW
Washington, DC 20460

Via Email – Zeldin.Lee@epa.gov

Dear Administrator Zeldin,

We'd like to brief you on the pending release of a new book-length blueprint for changes at the EPA, *Modernizing the EPA: A Blueprint for Congress*. We are confident that these proposals for Congress align with your priorities.

At your convenience, I'd like to discuss the project with you in detail. CEI's director of energy and environmental policy, Daren Bakst, would join.

For decades, CEI has championed free-market energy reforms, pushing back against climate alarmism and restrictive policies that drive up costs and limit supply. We challenge the climate catastrophe narrative, which relies on flawed models that exaggerate emissions and conflict with real-world temperature data. CEI has also led major policy victories, including efforts to block the Kyoto Protocol, defeat the Waxman-Markey cap-and-trade bill, and advocate for U.S. withdrawal from the Paris climate treaty.

Modernizing the EPA presents an opportunity to align sound science and regulatory accountability with your leadership. By eliminating inefficiencies and fostering transparent rulemaking, we can ensure the agency fulfills its mission while promoting economic growth. Our discussion will focus on practical solutions that uphold limited government, data-driven policymaking, and effective environmental stewardship.

My assistant Nicki can work with your team to identify a time of mutual convenience in the coming weeks.

Sincerely and in liberty,

A handwritten signature in black ink, appearing to read 'K. Lassman', with a long, sweeping horizontal line extending to the right.

Kent Lassman
President and CEO