

Officers

Robert S. Ingersoll, *Chairman and Chief Executive Officer*
 James F. Beré, *President*
 Robert W. Murphy, *Senior Vice President, General Counsel and Chairman of Executive Committee*
 Robert O. Bass, *Executive Vice President*
 Robert Shattuck, *Executive Vice President*
 John C. Oesterle, *Executive Vice President*
 Howard J. Davis, *Group Vice President*
 Alfred A. Krueger, *Group Vice President*
 Allen C. Menke, *Group Vice President*
 Henry C. Miller, *Group Vice President*
 James J. Gavin, Jr., *Vice President—Finance and Controller*
 James H. Ingersoll, *Vice President—International*
 Donald W. Collier, *Vice President—Research*
 William M. Valiant, *Treasurer*
 Russell J. Parsons, *Secretary and Associate General Counsel*
 James R. Deters, *Assistant Controller*
 Gordon F. Hegwood, *Assistant Controller*
 Frederic C. Kautz, *Assistant Treasurer*
 Jeannette E. Terris, *Assistant Secretary*
 Jack L. Wentz, *Assistant Secretary*

Corporate Planning Committee

Robert S. Ingersoll, *Chairman*
 James F. Beré
 James J. Gavin, Jr.
 Robert W. Murphy
 Robert Shattuck
 Peter C. Valli

Policy and Operating Committee

Robert S. Ingersoll, *Chairman*
 James F. Beré
 Robert O. Bass
 Donald W. Collier
 Howard J. Davis
 Thomas S. Farmer
 James J. Gavin, Jr.
 James H. Ingersoll
 Alfred A. Krueger
 Allen C. Menke
 Henry C. Miller
 Douglas Mueller
 Robert W. Murphy
 John C. Oesterle
 Russell J. Parsons
 Robert Shattuck
 William M. Valiant
 Peter C. Valli
 William M. DuVall, *Recording Secretary*

Accountants

Peat, Marwick, Mitchell & Co.

Transfer agents

Continental Illinois National Bank and Trust Company of Chicago
 First National City Bank, New York

Registrars

La Salle National Bank, Chicago
 Morgan Guaranty Trust Company of New York

Common stock

Listed on New York Stock Exchange, Midwest Stock Exchange, Pacific Coast Stock Exchange
 (Symbol: BOR)