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Subject: [EXTERNAL] Ryan Lance | ConocoPhillips

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Importance: Normal

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Dear Kristin,

I hope this email finds you well. I wanted to bring to your attention a potential meeting opportunity. Yesterday afternoon, Andrew Lundquist and Secretary Burgum had a chance to meet at a Ducks Unlimited event. During their conversation, the Secretary mentioned he would be in Houston next week for CERAWeek and expressed an interest in meeting with Ryan Lance.

Could you please let me know if we can facilitate a meeting between Secretary Burgum and Ryan Lance when the Secretary is in town for CERAWeek?

Thank you for your assistance in arranging this meeting. I look forward to hearing from you soon.

Best regards,

Josette

Josette M. George

Sr. Executive Assistant to Ryan M. Lance, Chairman & CEO

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