

Mr. D. A. Kohr

February 24, 1948

Mr. E. W. Pasig

Dr. Kehoe's Letter

The following are my comments on Dr. Kehoe's letter:

1. The indications are that increased pressure will be put on industry to take greater responsibility for the health of employees. There are evidences of this in published articles, court decisions and decisions of State Departments.
2. The problems in connection with paints, varnishes and lacquers that are suitable for long range research, are not specific to Lowe Brothers but are problems of the Industry. It would hardly be conceivable for one company of our size to attempt to support research on problems that have a general interest to the entire Industry. If No. 1, above, is true, then it would not be out of order for the Industry as a whole to undertake the financial support of work along the line handled at Dr. Kehoe's laboratory.
3. The Sherwin-Williams Institution may be vulnerable in the future by greater responsibility for employees' health. The Insecticide Plant at Bound Brook and the Chemical Operations at Chicago certainly have potential possibilities for many health problems. If Dr. Kehoe carries out the plan of establishing fellowships, it might be a good plan for the Sherwin-Williams Institution to consider the support of one or more fellowships.
4. Any contribution that we can make would necessarily be very small in comparison to the total operations and it would be more in the order of a gift than a contribution on the basis of obtaining some value for us. We have used Dr. Kehoe's laboratory several times in the past and we certainly want to do nothing that would close the doors to us in the future for the help that we can obtain on specific problems that will arise from time to time. I got the impression from Dr. Kehoe's report that although we would make a contribution, we would be expected to pay the additional cost of any specific problems that we should bring to the laboratory.

It is my recommendation that we make no general contribution but make certain that we can feel that we can bring special problems to Dr. Kehoe as we have in the past with a feeling on our part that he is not necessarily doing us a special favor in handling these problems but on a straight business understanding. I got the impression from the report that he welcomes work of this type.

I feel definitely that it is to our advantage to maintain a cordial relationship between us and Dr. Kehoe. There is a feeling of security on our part that when we present special problems to him, that we have the support of a laboratory that is recognized by the courts and state governments as an authority in these matters.

E. W. Pasig

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