Officers and Directors

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Board of Directors

ROBERT S. INGERSOLL, Chairman and Chief Executive Officer

JAMES F. BERÉ, President

EDMUND F. BALL, Chairman of the Executive Committee, Ball Corporation, Muncie, Ind.

CHARLES S. DAVIS, JR., Management Consultant, Grosse Point Farms, Mich.

GAYLORD DONNELLEY, Chairman of the Board, R. R. Donnelley & Sons Company, Chicago, Ill.

J. RUSSELL FORGAN, Chairman of the Board, du Pont, Glore Forgan Incorporated, N.Y., N.Y.

GAYLORD FREEMAN, Chairman of the Board, The First National Bank of Chicago

JAMES J. GAVIN, JR., Vice President—Finance

ROBERT P. GWINN, President, Sunbeam Corporation, Chicago, Ill.

WILLIAM G. KARNES, President and Chief Executive Officer, Beatrice Foods Co., Chicago, Ill.

ROBERT W. MURPHY, Senior Vice President and General Counsel

EDWARD L. PALMER, Chairman of the Executive Committee, First National City Bank, N.Y., N.Y.

ROBERT SHATTUCK, Executive Vice President

Committees of the Board

Executive

ROBERT W. MURPHY, Chairman
JAMES F. BERÉ
J. RUSSELL FORGAN
JAMES J. GAVIN, JR.
ROBERT S. INGERSOLL

Finance

WILLIAM G. KARNES, Chairman
J. RUSSELL FORGAN, Vice Chairman
EDMUND F. BALL
GAYLORD DONNELLEY
GAYLORD FREEMAN
EDWARD L. PALMER

Compensation and Pension

GAYLORD FREEMAN, Chairman
ROBERT P. GWINN, Vice Chairman
EDMUND F. BALL
GAYLORD DONNELLEY
J. RUSSELL FORGAN
WILLIAM G. KARNES

Audit

EDMUND F. BALL, Chairman
CHARLES S. DAVIS, JR.
GAYLORD DONNELLEY

Officers

ROBERT S. INGERSOLL, Chairman and Chief Executive Officer

JAMES F. BERÉ, President

ROBERT W. MURPHY, Senior Vice President, General Counsel and Chairman of Executive Committee

ROBERT O. BASS, Executive Vice President

ROBERT SHATTUCK, Executive Vice President

JOHN C. OESTERLE, Executive Vice President

HOWARD J. DAVIS, Group Vice President

ALFRED A. KRUEGER, Group Vice President

ALLEN C. MENKE, Group Vice President

HENRY C. MILLER, Group Vice President

JAMES J. GAVIN, JR., Vice President—Finance, and Controller

JAMES H. INGERSOLL, Vice President—International

DONALD W. COLLIER, Vice President—Research

ROBERT A. BROWN, Vice President—Management Services

STANLEY J. ROUSH, Vice President

WILLIAM M. VALIANT, Treasurer

RUSSELL J. PARSONS, Secretary and Associate General Counsel

GORDON F. HEGWOOD, Assistant Controller

FREDERIC C. KAUTZ, Assistant Treasurer

JACK L. WENTZ, Assistant Secretary

Policy Committee

ROBERT S. INGERSOLL, Chairman
JAMES F. BERÉ
ROBERT A. BROWN
DONALD W. COLLIER
JAMES J. GAVIN, JR.
JAMES H. INGERSOLL
DOUGLAS MUELLER
ROBERT W. MURPHY
ROBERT SHATTUCK
WILLIAM M. DU VALL, Recording Secretary

Operating Committee

JAMES F. BERÉ, Chairman
ROBERT O. BASS
ROBERT A. BROWN
HOWARD J. DAVIS
JAMES H. INGERSOLL
ALFRED A. KRUEGER
ALLEN C. MENKE
JOHN C. OESTERLE
RUSSELL J. PARSONS
STANLEY J. ROUSH
WILLIAM M. VALIANT
PETER C. VALLI, Recording Secretary

ACCOUNTANTS

Peat, Marwick, Mitchell & Co.

TRANSFER AGENTS

Continental Illinois National Bank and Trust Company of Chicago

First National City Bank, New York

REGISTRARS

La Salle National Bank, Chicago

Morgan Guaranty Trust Company of New York

COMMON STOCK

Listed on New York Stock Exchange, Midwest Stock Exchange, Pacific Coast Stock Exchange

LESTER GILBERT PORTER 1903-1970

Lester G. Porter, Chairman of the Finance Committee, died on August 19, 1970. Mr. Porter had served Borg-Warner Corporation for more than 36 years, was a Director since 1955, and President from 1961 until he retired from that position in 1968 to accept the Finance Committee post.