

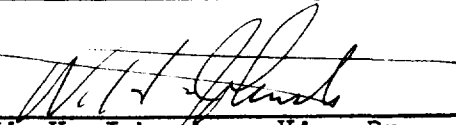
P R O X Y

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDERSIGNED DOES
HEREBY CONSTITUTE AND APPOINT **H. G. Duschek** TO BE
ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND
AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION
MATERIALS STANDARDS INSTITUTE, INC., TO BE HELD AT THE EDGEWATER BEACH
HOTEL, CHICAGO, ILLINOIS AT 10:00 O'CLOCK IN THE MORNING OF THE 19TH
DAY OF JUNE, 1953, AND AT ANY ADJOURNED MEETING THEREOF, AS FULLY AND
WITH THE SAME EFFECT AS ITS DESIGNATED REPRESENTATIVE MIGHT OR COULD
WERE HE PERSONALLY PRESENT AT SUCH MEETING, INCLUDING THE POWER TO
VOTE AND THE UNDERSIGNED DOES HEREBY REVOKE ANY PROXY OR PROXIES
HERETOFORE GIVEN BY IT TO ANY PERSON OR PERSONS WHATSOEVER.

IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS
HAND AND SEAL THIS 30 DAY OF April 1953.

Atlas Asbestos Company

By


W. H. Johnston, Vice Pres.-Gen'l Mgr.

OFFICER

IN THE PRESENCE OF


Wm. Wurster

P R O X Y

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDERSIGNED DOES
HEREBY CONSTITUTE AND APPOINT Ed Duschek TO BE
ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND
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IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS
HAND AND SEAL THIS 22nd DAY OF May 1953.

Brinkley Brake Supply Co
Charles Brinkley
President
By _____ OFFICER

IN THE PRESENCE OF

Eva Foster

P R O X Y

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDERSIGNED DOES
HEREBY CONSTITUTE AND APPOINT A. G. Buschek TO BE
ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND
AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION
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IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS
HAND AND SEAL THIS 30 DAY OF April 1953.

A. Krause Mfg. Co.

By H. Krause President OFFICER

IN THE PRESENCE OF

Clarence M. Harris
Officer



REDDAWAY BRAKE LINING DIVISION

ROSENDALE RUBBIL CO.

32 EUCLID AVENUE

NEWARK 5, N. J.

June 12, 1953

Miss H. G. Duschek
Secretary
Friction Materials Standards Institute, Inc.
370 Lexington Avenue
New York, N. Y.

Dear Miss Duschek:

At the annual meeting of the Institute to be held in Chicago on June 19th I would like to appoint Mr. Leo Sullivan as my proxy to vote for me on any matters which are brought up.

Yours very truly,

REDDAWAY BRAKE LINING DIVISION

Frank W. Barton
F. W. Barton
Officer

FWB/EP

FMSI 00596

PRESIDENT'S MESSAGE

F.M.S.I. Annual Meeting June 19, 1953

Edgewater Beach Hotel.....Chicago

There is very pleasant significance to this meeting being held in Chicago. It indicates the westward growth of our industry and our Institute membership.

We now have 10 out of a total of 20 active members located in Cleveland and West, with 5 on the West Coast. So it is fitting we recognize this geographic distribution with this meeting in the Midwest.

Today's annual meeting brings to a close the fourth year of operation of the Friction Materials Standards Institute. They have been years of healthy growth in several directions.

Our membership of 20 active and 4 associate members is an all time high percentage of the industry. It includes every eligible manufacturer of brake lining in the United States with only one exception -- and that a very minor fabricator *of lining*

We also have two foreign associations as paying regional members, the ~~Canadian and British~~ groups.

Your membership committee under the chairmanship of George Ritter has done a good job and should be complimented.

There also has been sound growth in the amount of technical data collected and distributed to the members. This is further reflected in the improvements of The Data Book. This ^{last} late issue, just off the press, is not only most complete but contains several format changes which make it more useable.

Many other automotive parts groups envy the fine technical data compiled by our Institute and our common numbering systems. The prestige of the F.M.S.I. grows with the continuing use of these systems and its recognition by increasing segments of government and the automotive industry.

Your technical and data book committee, headed up by Carl Sachs, deserves your most hearty vote of thanks for their splendid cooperation with Miss Duschek in solving the many technical problems which arise from day to day in addition to the many constructive suggestions emanating from them.

Each member of that committee has given generously in time and effort, by phone, mail and in person. They are indeed a working committee.

The mention of Miss Duschek's name makes this a good place to comment on your New York headquarters which functions so efficiently under her management.

Your Institute operates with a minimum amount of clerical help. I continue to be amazed at the mass of important details handled by phone and mail for the members.

The tedious and exacting work of compilation of the data book is tremendous. The preparation of copy, reading of galley proofs and the page make-up of this mass of data takes literally hundreds upon hundreds of hours.

That the total full time employment of the Institute is held to three, including Miss Duschek, is a pretty good testimonial to her good planning and management and her personal application to whatever job must be done.

General conditions in the friction materials industry this past year can, I believe, be classified as fairly good. Vehicle production, which is unusually high, has brought a healthy demand for equipment brake lining and blocks, clutch facings and friction elements for automatic transmissions.

Brake lining replacement is probably at an all time high. 53,000,000 vehicles operating at higher speeds on more super highways - - - greater stop and go in our cities because of greater congestion - - - more power in our engines - - - more automatic transmissions - - - more shrouded wheels. - - - These are just some of the things contributing to more replacements.

But there is also greater competition for this market, from more diverse groups, than ever before. The vehicle manufacturers - - the car dealers - - the brake manufacturers - - the rebuilders - - the increased trade outlets at both distributing and service levels. - - - These are just some of the important factors in this complicated competitive picture.

Again on the plus side, however, we have increased emphasis on safety as never before by numerous governmental and civic groups.

More states have state inspection and others are seriously considering it.

There is more awareness on the part of the public of the importance of good brakes - - but still not nearly enough!

As individuals and as separate companies, each of us should be interested and helpful in such movements. It's good citizenship and its also good selfish business thinking. But there are limitations to what we can do as individuals.

~~There are those~~ who ask why your Friction Materials Institute as such does not do more to promote brake safety.

I can add too, there are those who believe there is much which could be done along several important lines for the good of this industry beyond the mere collection and distribution of technical data to which we restrict our efforts.

Historical sales statistical data continues to be suggested as a sound cooperative effort of great value for more efficiently marketing our products.

Others suggest we might well explore the increased use for their products which has been developed by some manufacturing groups through objective analysis of markets and buying trends and the application of coordinated publicity and similar activities.

Shows, conventions and trade conferences and our participation in these nationally and regionally is another subject, some think might well be analyzed as to the economics of these for all of us as brake lining manufacturers. Some other automotive manufacturing groups have done this to their members' benefit.

Better public relationship with other segments of the automotive industry
- - - participation in good road movements - - - in safety drives - - - in
inspection promotion - - - the discouragement of the use of fantastic advertising
claims lacking believability - - - these are just a few of the activities which
suggest possibilities for exploration by an organized industry.

Rarely is an industry so completely organized as are we in our Institute. There is much such a group could do for the benefit of the public; for its trade, and for itself.

Please let's get this straight. I am not advocating any particular one of these activities. I do say to you, however, there is much that is worthy of exploration.

In my small way, I urge all of you to consider these and other efforts in terms of broader service and for the greater good of your industry. That always spells out to individual benefits to every member.

In closing gentlemen, I wish to direct your appreciation to the work of several persons, not previously mentioned, who contributed to the smooth operation of your institute.

Our genial and competent legal adviser, Les Stickles, gives freely of his time and good thinking, ~~far beyond mere legal counsel.~~

Vince
Our treasurer Vic Spina, continues year after year to handle your financial affairs to the complete satisfaction of your board of directors, your secretary, and what's more important, to the satisfaction of our legal and auditing specialists.

Your board of directors have diligently and sincerely served you during this past year. They have taken time out of their own business to be helpful to the Institute.

So - - to your directors individually - - and to each committee member - - and to our treasurer and other officers - - and to our legal adviser - - and to Miss Duschek - - I extend my hearty thanks and deep gratitude for many jobs well done in your behalf.

Also for their fine cooperation with me these ^{past} two years as your president. Without this even my small job would have been an impossible chore. Instead it has been ^{most interesting} a ~~pleasure~~!

[Handwritten signature]

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JUNE 1, 1953

SCHEDULE OF MEETINGS

THURSDAY AND FRIDAY, JUNE 18 & 19, 1953

BOARD OF DIRECTORS' MEETING

DATE: THURSDAY JUNE 18, 1953
TIME: 3:00 P.M.
PLACE: AMERICAN ROOM, EDGEWATER BEACH HOTEL, CHICAGO, ILLINOIS

RECEPTION AND ANNUAL DINNER

DATE: THURSDAY, JUNE 18, 1953
TIME: 6:00 P.M.
PLACE: BERWYN ROOM, EDGEWATER BEACH HOTEL, CHICAGO, ILLINOIS

ANNUAL MEETING - ACTIVE MEMBERS

DATE: FRIDAY, JUNE 19, 1953
TIME: 10:00 A.M.
PLACE: AMERICAN ROOM, EDGEWATER BEACH HOTEL, CHICAGO, ILLINOIS

ATTACHED, HERETO, IS THE AGENDA FOR THE ANNUAL MEETING TO BE
HELD ON FRIDAY, JUNE 19TH 1953 AT 10:00 A.M.

H. G. DUSCHEK
SECRETARY

DISTRIBUTION: ACTIVE MEMBERS

AGENDA - ANNUAL MEETING

FRIDAY, JUNE 18TH, 1953

10:00 A.M.

1. ROLL CALL
2. MINUTES OF PREVIOUS MEETING HELD JUNE 18, 1952 (DISTRIBUTED)
3. REPORTS OF OFFICERS:
 - A. TREASURER (MR. SPINA)
4. REPORT OF COMMITTEE:
 - A. MEMBERSHIP (MR. RITTER)
 - B. DATA BOOK (MR. SACHS)
 - C. NOMINATING (MR. SPINA)
5. REPORT OF THE PRESIDENT
6. RESOLUTION RATIFYING MAIL BALLOT
7. REPORT ON COPYRIGHT VIOLATIONS (MR. STICKLES)
8. PROPOSED BUDGET - JULY 1, 1953 THROUGH JUNE 30, 1954
9. ELECTION OF DIRECTORS
10. COLLECTION OF BRAKE SHOE DRAWINGS
11. INFORMATION TO BE REPORTED TO ACTIVE MEMBERS RE MEMBERSHIP APPLICATIONS SUBMITTED FOR VOTE
12. CORRESPONDENCE
 - A. U. S. GOVERNMENT REQUEST TO REPRINT DATA BOOK
 - B. BUREAU OF CENSUS REPLY TO SUGGESTIONS FORWARDED REGARDING REVISIONS TO SCHEDULE "B"
 - C. TWIN COACH OFFER OF COOPERATION
13. SUGGESTED INSTITUTE ACTIVITIES;
 - A. LISTING OF TRANSMISSION LININGS IN F.M.S.I. CATALOG (MR. NANFELDT)
 - B. COLLECTION OF HISTORIC SALES STATISTICAL DATA (MR. RITTER)
 - C. EXCISE TAX ON LINED SHOES AND UNIVERSAL SETS (MR. SNOW)
 - D. DATA BOOK FOR U. S. MOTOR TRANSPORT (MR. WILHELM)
 - E. PARTS INTERCHANGE BETWEEN ORIGINAL EQUIPMENT ON PASSENGER CARS WITH F.M.S.I. NUMBERS (MR. WILHELM)
 - F. STANDARDS FOR PASSENGER CAR DRUMS (MR. WEYBURN)
14. WASHINGTON OUTLOOK (MR. STICKLES)

Friction Materials Standards Institute, Inc.

370 LEXINGTON AVENUE
NEW YORK 17, N. Y.

NOTICE OF ANNUAL MEETING

ANNUAL MEETING - DATE: JUNE 19, 1953
TIME: 10:30 A.M.
PLACE: EDGEWATER BEACH HOTEL, CHICAGO, ILLINOIS

THE ABOVE DATE AND PLACE HAVE BEEN SELECTED FOR THE 1953 ANNUAL MEETING OF THE INSTITUTE, WHICH IS BEING HELD IN CHICAGO OUT OF DEFERENCE TO OUR MID-WESTERN AND WEST COAST MEMBERS.

THE BOARD OF DIRECTORS WILL MEET THE PRECEDING AFTERNOON, THURSDAY, JUNE 18, 1953, AT THE SAME HOTEL. ANY MATTERS YOU MAY WISH TO HAVE DISCUSSED BY THE BOARD SHOULD BE SENT TO MISS H. G. DUSCHEK MARKED FOR ATTENTION AT THIS MEETING.

SHOULD ANY MEETINGS OF STANDING COMMITTEES BECOME NECESSARY THEY WILL ALSO BE HELD ON THURSDAY, JUNE 18, 1953.

AN INSTITUTE SOCIAL HOUR AND DINNER HAS BEEN SUGGESTED FOR THURSDAY EVENING, THE 18TH OF JUNE, BECAUSE IT IS ANTICIPATED MOST MEMBERS WILL OR COULD BE IN CHICAGO AT THAT TIME. THIS SOUNDS LIKE A ~~OP~~LENDID OPPORTUNITY FOR GETTING BETTER ACQUAINTED.

WE SHOULD LIKE AN EARLY EXPRESSION OF WHAT YOU THINK ABOUT HOLDING SUCH A DINNER AND WHETHER YOU AND ANY OF OUR ASSOCIATES WOULD ATTEND. USE ATTACHED MEMO SHEET TO MISS DUSCHEK.

IF ENOUGH MEMBERS THINK FAVORABLY OF THE IDEA WE WILL PROCEED WITH OUR PLANNING AT THE HOTEL WHICH MUST BE DONE REASONABLY SOON AND YOU WILL BE ADVISED.

ROOM RESERVATIONS. EARLY HOTEL RESERVATIONS ARE ADVISABLE BECAUSE OF OTHER CONVENTIONS. MISS DUSCHEK WILL GLADLY HANDLE THESE FOR ALL MEMBERS AT THE EDGEWATER BEACH. PLEASE ADVISE HER YOUR TENTATIVE REQUIREMENTS AS SOON AS POSSIBLE. IT SHOULD HELP GET PREFERRED ATTENTION FOR THE GROUP. USE ATTACHED MEMO SHEET.

YOUR DIRECTORS ARE EXTREMELY ANXIOUS THAT EACH MEMBER COMPANY BE REPRESENTED. CAN WE COUNT ON YOUR ATTENDANCE?

CORDIALLY,

FRANKLIN A. MILLER
PRESIDENT

DISTRIBUTIONS: ACTIVE MEMBERS (A & B)

P L E A S E G I V E T H I S Y O U R E A R L Y A T T E N T I O N

TO: MISS H. G. DUSCHEK, SECRETARY
FRICTION MATERIALS STANDARDS INSTITUTE, INC.
370 LEXINGTON AVENUE
NEW YORK 17, NEW YORK

() I SHALL BE HAPPY TO BE THE GUEST OF THE INSTITUTE AT THE
PROPOSED SOCIAL HOUR AND DINNER, EDGEWATER BEACH HOTEL,
CHICAGO, THURSDAY EVENING, JUNE 18, 1953, PRECEDING THE
ANNUAL MEETING ON THE 19TH OF JUNE.

THE ADDITIONAL OFFICIALS OF OUR COMPANY WHO WOULD LIKE
TO ATTEND ARE _____

ROOM RESERVATIONS:

PLEASE MAKE ROOM RESERVATIONS THROUGH THE INSTITUTE AT THE EDGEWATER BEACH
HOTEL, CHICAGO, AS FOLLOWS:

CIRCLE PRICE AND TYPE PREFERRED

How MANY? ()	SINGLE	\$ 7.50	\$ 8.50	\$ 9.50	\$10.50	\$11.00
How MANY? ()	DOUBLE	10.50	11.50	13.50	15.00	16.00
How MANY? ()	SUITES	18.00	20.00	23.00	26.00	30.00

RESERVATIONS WILL BE CONFIRMED TO YOU AS SOON AS GROUP CLEARANCE IS RECEIVED
FROM THE HOTEL.

PLEASE FILL IN ONE COPY OF THIS MEMO AND MAIL TO MISS DUSCHEK. FILE COPY FOR
YOUR CONVENIENCE.

P L E A S E G I V E T H I S Y O U R E A R L Y A T T E N T I O N

TO: MISS H. G. DUSCHEK, SECRETARY
FRICTION MATERIALS STANDARDS INSTITUTE, INC.
370 LEXINGTON AVENUE
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