

**To:** Dravis, Samantha[dravis.samantha@epa.gov]  
**Cc:** Paul Narog[pfnarog@mmm.com]  
**From:** John Metzger  
**Sent:** Wed 5/24/2017 12:25:45 AM  
**Subject:** Requesting a Meeting With 3M

Dear Ms. Dravis: I spoke with you briefly after your presentation today to American Chemistry Council (ACC), and you suggested that I send you this email to request a meeting.

We would like to meet with you to discuss 3M's ideas for regulatory reform, which we provided to U. S. EPA in accordance with Executive Order 13777. A number of changes that we suggested should fit nicely the dual criteria of "timing" and "simplicity" that you spoke about during today's ACC meeting. We would especially like to discuss with you how a number of the New Source Performance Standards (at 40 C.F.R. Part 60) constrain research and development, which is the lifeblood of innovative companies such as 3M, and remedies that we believe EPA can readily put in place.

We would be pleased to meet with you at a time of your convenience after June 12. Although we can likely make any date after June 12 work, we would prefer to avoid the following dates: June 19-21, 23, and 27.

Please let me know what will work for you. Thank you again for meeting with our ACC team today.

Best regards,

John Metzger



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