



E. SCOTT PRUITT
ADMINISTRATOR

May 16, 2017

Bruce Culpepper
President, Shell Oil Company
Shell Woodcreek Complex
200 N Dairy Ashford Rd
Houston, TX 77079

Bruce,

Yesterday's meeting was excellent, and I very much appreciated the frank discussion. It was extremely helpful in understanding and learning more about the issues facing Shell.

I am hopeful that we at the EPA can re-establish the trust and confidence of those in your industry while protecting our natural resources. I appreciate your support and encouragement.

All the best,

A handwritten signature in blue ink, appearing to read "Scott Pruitt".

E. Scott Pruitt

Cc: Greg Guidry, Exec. VP, Unconventional
Marnie Funk, Sr. Advisor
Kristin Whitman, Sr. Advisor

*Wonderful spending
time together...
Appreciate your
leadership!*