

16811 EL CAMINO REAL, SUITE 119
HOUSTON, TX 77058
713-488-8688
FAX: (713) 488-3756



November 11, 1991



Tom McCracken
Reynolds Metals Company
6601 West Broad Street
Richmond, Virginia 23261

Dear Mr. McCracken:

During the month of October everything seemed to go fairly smooth. The asbestos program is proving itself to be cost effective. The Patterson project was initially bid for \$170,000. Johnny McGee informed Reynolds management that the project costs were not competitive. A decision was made to complete the project utilizing a different contractor via time and materials. The project is complete. The labor costs have come in under \$40,000 due to Johnny's pro-active management of the contractor.

The Hurricane Creek project is behind schedule. The major problem created by the contractors tardiness is the Arkansas Pollution Control Authority's perception of it. The APCA is issuing a warning letter to Basic Industries in regards to timely completion. We are not aware of any major Reynolds Metals Company concern with the tardiness as the contract is a lump sum bid.

There are no other regulatory inspections that Northwest Envirocon is aware of at any of the facilities we are working with.

Ron Benton informed me that he is in line for a promotion putting him in charge of all the industrial issues including asbestos abatement for your company. Asbestos abatement is affected by OSHA and EPA as is every engineering, construction and demolition project undertaken this day and age. The successful companies are and sensitive to government regulation. Cost effective purchasing policies coupled with common sense practical engineering/project designs and experienced construction management are also essential in the competitive business environment of the nineties.

Another month in our five year relationship has passed without a serious injury or an OSHA/EPA citation being issued on a NWE managed project.

The people at the Sherwin project have assumed a different attitude towards NWE. Isn't retirement wonderful!

Respectfully Submitted

Clare R. Hall
President C.E.O.

cc: Ed Marshburn



REYNOLDS METALS COMPANY

Alumina & Chemical Division • Sherwin Plant
P.O. Box 9911 • Corpus Christi, Texas 78469-9911

November 6, 1991

Mr. Tommy White
Northwest Envirocon Inc.
16811 El Camino Real
Suite 119
Houston, TX 77058

Dear Mr. White:

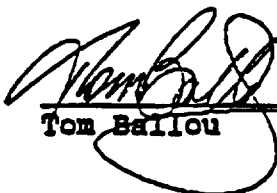
Reynolds Metals Company Sherwin Plant Environmental and Plant Engineering personnel associated with the asbestos abatement projects are recommending Steve Farnham for the Northwest Envirocon "Employee of the Month" award for November 1991.

It is our pleasure to submit this letter in appreciation of Steve's dedication and consistently high job performance. Steve's professionalism and drive to succeed are reflected in his employees, who are doing an excellent job.

Thank you and your employees for a job well done.

Sincerely,


Hector De La Garza


Tom Ballou


Ken Shreckengost

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Certificate of Appreciation



THIS CERTIFICATE IS HEREBY AWARDED TO

STEVE FARNHAM - NORTHWEST ENVIROCON

In appreciation of Devoted and Invaluable Services rendered to

REYNOLDS METALS CO. - Insulation Projects

GIVEN THIS 6th DAY OF November 19 91

Hector D. Hage
RMC Environmental

Steve Farnham
RMC Project Engineer

Title

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